One Civic Center Square, Portland, ME 04101

SEPTEMBER 2025

Fiscal Year ending June 30, 2026

Submitted By
Mark Eddy

OVG VENUE MANAGEMENT

D. Higgins
K. Hilsgen
G. O'Dell
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Mark Eddy

Mark Eddy, Director of Finance

Mike LoConte

Mike LoConte, General Manager

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Cross Insurance Arena
Consolidated Income Statement
For the Period Ended: September FY26

USD

	MTD Actual	MTD Budget	MTD B / (W)	YTD Actual	YTD Budget	YTD B / (W)
Statistics						
90001: Number of Event Days	7	-	7	7	-	7
90002: Number of Events	2	2	0	3	3	0
90003: Paid Attendance - General Seating	2,978	-	2,978	9,262	5,500	3,762
90009: Attendance	4,276	500	3,776	10,060	5,900	4,160
90015: Dropcount - General Seating	-	500	-500	-	5,900	-5,900
90022: Ticket Sales - Manifested	-	-	-	-	424,985	-424,985
Event Revenue						
SL: Rent Ticket Receipts	129,553	10,000	119,553	717,171	30,000	687,171
SL: Event Reimbursement	106,497	13,974	92,523	157,308	53,724	103,584
Direct Event Revenue	**236,050**	**23,974**	**212,076**	**874,479**	**83,724**	**790,755**
SL: Ticketing Fees	25,186	-	25,186	46,809	22,000	24,809
SL: Total Merchandise	-	-	-	-	1,518	(1,518)
SL: Total Catering	-	-	-	301	-	301
SL: Total Concessions	95,921	1,388	94,533	164,273	56,018	108,255
Total Event Revenue	**357,157**	**25,362**	**331,795**	**1,085,862**	**163,260**	**922,602**
Event Costs						
SL: Direct Revenue & Costs	184,006	10,828	(173,178)	230,781	50,803	(179,978)
SL: Total Concessions	53,943	1,500	(52,443)	92,448	29,373	(63,075)
Total Event Costs	**237,950**	**12,328**	**(225,622)**	**323,229**	**80,176**	**(243,053)**
Event Gross Profit before Revenue Sharing	**119,207**	**13,034**	**106,173**	**762,633**	**83,084**	**679,549**
Total Promoter & Team Revenue Sharing / Revenue	**-**	**7,820**	**7,820**	**558,618**	**33,887**	**(524,731)**
Event Gross Profit	**119,207**	**5,364**	**113,843**	**204,015**	**57,347**	**146,668**
Contracted Revenue						
SL: Premium Seating	12,431	19,643	(7,212)	24,173	58,930	(34,757)
SL: Sponsorships	45,894	63,750	(17,856)	140,671	191,250	(50,579)
Total Contracted Revenue	**58,325**	**83,393**	**(25,068)**	**164,844**	**250,180**	**(85,336)**
Contracted Revenue Expenses						
SL: Premium Seating	-	15,390	15,390	-	46,171	46,171
Total Contracted Revenue Expenses	**-**	**15,390**	**15,390**	**-**	**46,171**	**46,171**
Contracted Gross Profit before Revenue Sharing	58,325	68,003	(9,678)	164,844	204,009	(39,165)
Contracted Revenue Gross Profit	**58,325**	**68,003**	**(9,678)**	**164,844**	**204,009**	**(39,165)**
SL: Other Event	1,059	5,667	(4,608)	1,865	17,000	(15,135)
Total Other Revenue	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Other Gross Profit before Revenue Sharing	1,059	5,667	(4,608)	1,865	17,000	(15,135)
Other Revenue Gross Profit	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Total Gross Profit	**178,591**	**79,034**	**99,557**	**370,723**	**278,356**	**92,367**
Indirect Expenses	**239,725**	**259,214**	**19,490**	**651,249**	**734,432**	**83,183**
Net Operating Income / (Loss)	**(61,134)**	**(180,180)**	**119,047**	**(280,525)**	**(456,076)**	**175,550**
Other Income & Expenses	**-**	**-**	**-**	**-**	**-**	**-**
Total Net Income	**(61,134)**	**(180,180)**	**119,047**	**(280,525)**	**(456,076)**	**175,550**

Cross Insurance Arena
Balance Sheet
For the Period Ended: September FY26

USD

	Sep-FY26
Assets	
Current Assets	
Cash and Cash Equivalents	1,768,918
Accounts Receivable	372,520
Inventory	67,669
Prepaid and Other Current Assets	83,955
Total Current Assets	**2,293,061**
Fixed Assets	
Fixed Assets minus CIP	4,387
Total Fixed Assets	**4,387**
Total Assets	**2,297,448**
Liabilities & Members' Capital	
Current Liabilities	
Total Accounts Payable	168,928
Accrued Expenses	646,750
Total Deferred Revenue	449,918
Total Other Current Liabilities	779,501
Total Current Liabilities	**2,045,097**
Non-Current Liabilities	
Members' Capital	
Equity	1,406,867
Retained Earnings	(1,154,516)
Total Equity	**252,352**
Total Liabilities and Equity	**2,297,448**

Cross Insurance Arena
Income Statement Rolling Forecast
For the Period Ended: September FY26

USD

	YTD Actual	Projection Remaining Year	Forecast	Year Total Budget	B / (W)
Statistics					
90001: Number of Event Days	7	10	17	17	0
90002: Number of Events	3	80	83	83	0
90003: Paid Attendance - General Seating	9,262	260,788	270,050	270,050	0
90009: Attendance	10,060	263,740	273,800	273,800	0
90015: Dropcount - General Seating	-	0	0	0	0
					0
Event Revenue					0
SL: Rent Ticket Receipts	717,171	(130,221)	586,950	586,950	0
SL: Event Reimbursement	157,308	1,393,756	1,551,064	1,551,064	0
Direct Event Revenue	**874,479**	**1,263,535**	**2,138,014**	**2,138,014**	**0**
SL: Ticketing Fees	46,809	669,630	716,439	716,439	0
SL: Unmanifested Seats	-	12,650	12,650	12,650	0
SL: Total Merchandise	-	34,579	34,579	34,579	0
SL: Total Catering	301	(301)	0	0	0
SL: Total Concessions	164,273	2,471,293	2,635,566	2,635,566	0
SL: Other Event	-	0	0	0	0
Total Event Revenue	**1,085,862**	**2,313,372**	**3,399,234**	**3,399,234**	**0**
Event Costs					
SL: Direct Revenue & Costs	230,781	1,641,521	1,872,302	1,872,302	0
SL: Total Concessions	92,448	911,561	1,004,009	1,004,009	0
Total Event Costs	**323,229**	**2,553,082**	**2,876,311**	**2,876,311**	**0**
Event Gross Profit before Revenue Sharing	**762,633**	**1,898,304**	**2,660,937**	**2,660,937**	**0**
Total Promoter & Team Revenue Sharing / Revenue	**558,618**	**(95,883)**	**462,735**	**462,735**	**0**
Event Gross Profit	**204,015**	**1,994,187**	**2,198,202**	**2,198,202**	**0**
Contracted Revenue					
SL: Premium Seating	**24,173**	**121,248**	**145,421**	**145,421**	**0**
SL: Sponsorships	**140,671**	**436,104**	**576,775**	**576,775**	**0**
Total Contracted Revenue	**164,844**	**750,540**	**722,196**	**722,196**	**0**
Other Revenue					
SL: Other Event	**1,865**	**86,135**	**88,000**	**88,000**	**0**
Total Other Revenue	**1,865**	**86,135**	**88,000**	**88,000**	**0**
Other Gross Profit before Revenue Sharing	**1,865**	**86,135**	**88,000**	**88,000**	**0**
Other Revenue Gross Profit	**1,865**	**86,135**	**88,000**	**88,000**	**0**
Total Gross Profit	**370,723**	**2,637,675**	**3,008,398**	**3,008,398**	**0**
Indirect Expenses	**651,249**	**2,661,409**	**3,312,658**	**3,312,658**	**0**
Net Operating Income / (Loss)	**(280,525)**	**(23,735)**	**(304,260)**	**(304,260)**	**0**
Other Income & Expenses	**-**	**-**	**0**	**0**	**-**
Total Net Income	**(280,525)**	**(23,735)**	**(304,260)**	**(304,260)**	**0**

Cross Insurance Arena
Consolidated Gross Profit Statement

For the Period Ended: September FY26

USD

	MTD Actual	MTD Budget	MTD B / (W)	YTD Actual	YTD Budget	YTD B / (W)
Statistics						
90001: Number of Event Days	7	-	7	7	-	7
90002: Number of Events	2	2	0	3	3	0
90003: Paid Attendance - General Seating	2,978	-	2,978	9,262	5,500	3,762
90009: Attendance	4,276	500	3,776	10,060	5,900	4,160
90015: Dropcount - General Seating	-	500	-500	-	5,900	-5,900
90022: Ticket Sales - Manifested	-	-	-	-	424,985	-424,985
Event Gross Profit						
SL: Rent Ticket Receipts	129,553	10,000	119,553	717,171	30,000	687,171
SL: Event Reimbursement	(77,510)	3,146	(80,656)	(73,473)	2,921	(76,394)
Direct Event Gross Profit	**52,043**	**13,146**	**38,897**	**643,698**	**32,921**	**610,777**
SL: Ticketing Fees	25,186	-	25,186	46,809	22,000	24,809
SL: Total Merchandise	-	-	-	-	1,518	(1,518)
SL: Total Catering	-	-	-	301	-	301
SL: Total Concessions	41,978	(112)	42,090	71,825	26,645	45,180
Total Event Gross Profit	**119,207**	**5,364**	**113,843**	**204,015**	**57,347**	**146,668**
Contracted Gross Profit						
SL: Premium Seating	12,431	4,253	8,178	24,173	12,759	11,414
SL: Sponsorships	45,894	63,750	(17,856)	140,671	191,250	(50,579)
Total Contracted Gross Profit	**58,325**	**68,003**	**(9,678)**	**164,844**	**204,009**	**(39,165)**
Contracted Gross Profit before Revenue Sharing	58,325	68,003	(9,678)	164,844	204,009	(39,165)
Contracted Revenue Gross Profit	**58,325**	**68,003**	**(9,678)**	**164,844**	**204,009**	**(39,165)**
Other Gross Profit						
SL: Miscellaneous Other	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Total Other Gross Profit	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Other Gross Profit before Revenue Sharing	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Other Revenue Gross Profit	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Total Gross Profit	**178,591**	**79,034**	**99,557**	**370,723**	**278,356**	**92,367**
Indirect Expenses	**239,725**	**259,214**	**19,490**	**651,249**	**734,432**	**83,183**
Net Operating Income / (Loss)	**(61,134)**	**(180,180)**	**119,047**	**(280,525)**	**(456,076)**	**175,550**
Other Income & Expense	**-**	**-**	**-**	**-**	**-**	**-**
Total Net Income	**(61,134)**	**(180,180)**	**119,047**	**(280,525)**	**(456,076)**	**175,550**

Cross Insurance Arena
Detailed Income Statement
For the Period Ended: September FY26
USD

	MTD Actual	MTD Budget	MTD B / (W)	YTD Actual	YTD Budget	YTD B / (W)
Statistics						
90001: Number of Event Days	7	-	7	7	-	7
90002: Number of Events	2	2	0	3	3	0
90003: Paid Attendance - General Seating	2,978	-	2,978	9,262	5,500	3,762
90009: Attendance	4,276	500	3,776	10,060	5,900	4,160
90015: Dropcount - General Seating	-	500	-500	-	5,900	-5,900
90022: Ticket Sales - Manifested	-	-	-	-	424,985	-424,985
Event Revenue						
SL: Tickets & Admissions Revenue - Event Revenue: Manifested Ticket Receipts	103,803	-	103,803	662,421	-	662,421
SL: Rentals - Event Revenue: Venue Rentals	-	10,000	(10,000)	29,000	30,000	(1,000)
SL: Rentals - Event Revenue: Rental Income	25,750	-	25,750	25,750	-	25,750
Total Rent / Ticket Receipts	**129,553**	**10,000**	**119,553**	**717,171**	**30,000**	**687,171**
SL: Service & Expense Reimbursement - Event Revenue: Stagehand	45,720	3,500	42,220	65,778	17,500	48,278
SL: Service & Expense Reimbursement - Event Revenue: Security	31,064	3,800	27,264	31,174	11,800	19,374
SL: Service & Expense Reimbursement - Event Revenue: Ushers	-	-	-	12,689	-	12,689
SL: Service & Expense Reimbursement - Event Revenue: Cleaning & Cleaning Supplies	8,484	970	7,514	11,917	970	10,947
SL: Service & Expense Reimbursement - Event Revenue: Operations	8,482	1,000	7,482	10,952	2,000	8,952
SL: Service & Expense Reimbursement - Event Revenue: Police	3,813	1,150	2,663	6,352	3,150	3,202
SL: Service & Expense Reimbursement - Event Revenue: EMT	5,154	120	5,034	5,154	120	5,034
SL: Service & Expense Reimbursement - Event Revenue: Contracted Security	-	-	-	3,736	-	3,736
SL: Service & Expense Reimbursement - Event Revenue: Catering	533	2,200	(1,667)	2,866	5,200	(2,334)
SL: Service & Expense Reimbursement - Event Revenue: Equipment Rental	1,246	150	1,096	2,491	2,150	341
SL: Service & Expense Reimbursement - Event Revenue: Production	2,000	120	1,880	2,000	1,620	380
SL: Service & Expense Reimbursement - Event Revenue: Ticket Sellers	-	440	(440)	876	440	436
SL: Service & Expense Reimbursement - Event Revenue: Credit Card Merchant Fees	-	230	(230)	770	980	(210)
SL: Service & Expense Reimbursement - Event Revenue: Flowers	-	-	-	528	-	528
SL: Service & Expense Reimbursement - Event Revenue: Insurance	-	-	-	24	-	24
SL: Service & Expense Reimbursement - Event Revenue: Advertising & Marketing	-	-	-	-	7,500	(7,500)
SL: Service & Expense Reimbursement - Event Revenue: Fees & Commissions	-	200	(200)	-	200	(200)
SL: Service & Expense Reimbursement - Event Revenue: Telecommunications	-	94	(94)	-	94	(94)
Total Event Reimbursement	**106,497**	**13,974**	**92,523**	**157,308**	**53,724**	**103,584**
Direct Event Revenue	**236,050**	**23,974**	**212,076**	**874,479**	**83,724**	**790,755**
SL: Ticketing Fees - Event Revenue: Facility Fee	12,162	-	12,162	32,214	22,000	10,214
SL: Ticketing Fees - Event Revenue: Ticketing Fees	13,024	-	13,024	14,595	-	14,595
Total Ticketing Revenue	**25,186**	**-**	**25,186**	**46,809**	**22,000**	**24,809**
SL: Retail Merchandise - Event Revenue: Other Revenue	-	-	-	-	1,518	(1,518)
Total Merchandise	**-**	**-**	**-**	**-**	**1,518**	**(1,518)**
SL: Catering - Event Revenue: NA Beverage	-	-	-	96	-	96
SL: Catering - Event Revenue: Beer	-	-	-	75	-	75
SL: Catering - Event Revenue: Wine	-	-	-	70	-	70
SL: Catering - Event Revenue: Liquor	-	-	-	60	-	60
Total Catering	**-**	**-**	**-**	**301**	**-**	**301**
SL: Concessions - Event Revenue: Beer	15,177	-	15,177	40,425	-	40,425
SL: Concessions - Event Revenue: Food	31,111	1,288	29,823	39,411	8,798	30,613
SL: Concessions - Event Revenue: NA Beverage	31,205	100	31,105	39,054	7,189	31,865
SL: Concessions - Event Revenue: Liquor	8,628	-	8,628	26,249	15,943	10,306
SL: Concessions - Event Revenue: Service Charge	7,145	-	7,145	15,004	-	15,004
SL: Concessions - Event Revenue: Catering	2,567	-	2,567	2,567	-	2,567
SL: Concessions - Event Revenue: Wine	88	-	88	1,563	1,293	270
SL: Concessions - Event Revenue: Canned Beer	-	-	-	-	22,795	(22,795)
Total Concession	**95,921**	**1,388**	**94,533**	**164,273**	**56,018**	**108,255**
Total Event Revenue	**357,157**	**25,362**	**331,795**	**1,085,862**	**163,260**	**922,602**
Event Costs						

Cross Insurance Arena
Detailed Income Statement
For the Period Ended: September FY26

USD

	MTD Actual	MTD Budget	MTD B / (W)	YTD Actual	YTD Budget	YTD B / (W)
SL: Event Expenses - Event COS: Production	68,537	30	(68,507)	68,656	1,530	(67,126)
SL: Event Expenses - Event COS: Stagehand	41,844	2,900	(38,944)	59,295	15,400	(43,895)
SL: Event Expenses - Event COS: Contracted Security	12,528	-	(12,528)	26,454	-	(26,454)
SL: Event Expenses - Event COS: Security	22,686	3,000	(19,686)	22,797	13,000	(9,797)
SL: Event Expenses - Event COS: Advertising & Marketing	13,767	-	(13,767)	14,103	7,500	(6,603)
SL: Event Expenses - Event COS: Housekeeping/Cleaning	6,272	-	(6,272)	9,537	-	(9,537)
SL: Event Expenses - Event COS: EMT	5,222	120	(5,102)	6,123	1,120	(5,003)
SL: Event Expenses - Event COS: Operations	4,552	600	(3,952)	5,002	1,600	(3,402)
SL: Event Expenses - Event COS: Police	3,109	750	(2,359)	3,838	2,650	(1,188)
SL: Event Expenses - Event COS: Ushers	-	-	-	3,785	-	(3,785)
SL: Event Expenses - Event COS: Catering	1,019	2,000	981	3,063	2,125	(938)
SL: Event Expenses - Event COS: Cleaning & Cleaning Supplies	2,272	600	(1,672)	2,272	3,600	1,328
SL: Event Expenses - Event COS: Information Technology	1,250	-	(1,250)	1,688	-	(1,688)
SL: Event Expenses - Event COS: Furniture	-	-	-	1,246	-	(1,246)
SL: Event Expenses - Event COS: Artist Gift	-	-	-	1,000	-	(1,000)
SL: Event Expenses - Event COS: Credit Card Merchant Fees	305	150	(155)	988	425	(563)
SL: Event Expenses - Event COS: Ticket Sellers	242	200	(42)	537	550	13
SL: Event Expenses - Event COS: Licenses, Fees & Permits	300	-	(300)	300	-	(300)
SL: Event Expenses - Event COS: Photography	100	-	(100)	100	-	(100)
SL: Event Expenses - Event COS: Equipment Rental	-	-	-	-	825	825
SL: Event Expenses - Event COS: Event Changeover	-	418	418	-	418	418
SL: Event Expenses - Event COS: Fees & Commissions	-	60	60	-	60	60
Total Event Operating Expenses	**184,006**	**10,828**	**(173,178)**	**230,781**	**50,803**	**(179,978)**
SL: Concessions - Event COS: FoH Labor	18,286	1,000	(17,286)	32,663	13,850	(18,813)
SL: Concessions - Event COS: Food	15,200	450	(14,750)	22,741	5,245	(17,496)
SL: Concessions - Event COS: Sales Tax	6,371	-	(6,371)	10,843	-	(10,843)
SL: Concessions - Event COS: NA Beverage	6,988	50	(6,938)	9,931	3,495	(6,436)
SL: Concessions - Event COS: Liquor	4,831	-	(4,831)	8,746	2,983	(5,763)
SL: Concessions - Event COS: Beer	2,228	-	(2,228)	7,476	-	(7,476)
SL: Concessions - Event COS: Wine	39	-	(39)	47	656	609
SL: Concessions - Event COS: Canned Beer	-	-	-	-	3,144	3,144
Total Concession	**53,943**	**1,500**	**(52,443)**	**92,448**	**29,373**	**(63,075)**
Total Event Costs	**237,950**	**12,328**	**(225,622)**	**323,229**	**80,176**	**(243,053)**
Event Gross Profit before Revenue Sharing	**119,207**	**13,034**	**106,173**	**762,633**	**83,084**	**679,549**
Promoter & Team Revenue Sharing / Revenue						
SL: Promoter Revenue Share - Event COS: Concessions	-	-	-	-	10,427	10,427
SL: Promoter Revenue Share - Event COS: Promoter Profit/Loss	-	-	-	558,618	-	(558,618)
SL: Team/Tenant Revenue Share - Contra-Event Revenue: Third Party Services	-	7,820	7,820	-	23,460	23,460
Total Promoter & Team Revenue Sharing / Revenue	**-**	**7,820**	**7,820**	**558,618**	**33,887**	**(524,731)**
Event Gross Profit	**119,207**	**5,364**	**113,843**	**204,015**	**57,347**	**146,668**
Contracted Revenue						
SL: Premium Seating - Contracted Revenue: All Event Club Seats	-	1,727	(1,727)	-	5,180	(5,180)
SL: Premium Seating - Contracted Revenue: Club Seats	1,245	-	1,245	2,491	-	2,491
SL: Premium Seating - Contracted Revenue: Suites	11,186	17,917	(6,731)	21,682	53,750	(32,068)
Total Premium Seating	**12,431**	**19,643**	**(7,212)**	**24,173**	**58,930**	**(34,757)**
SL: Partnerships - Contracted Revenue: All Event Club Seats	-	-	-	1,376	-	1,376
SL: Partnerships - Contracted Revenue: Suites	-	-	-	10,497	-	10,497
SL: Partnerships - Contracted Revenue: Arena Sponsor	-	45,833	(45,833)	23,641	137,500	(113,859)
SL: Partnerships - Contracted Revenue: Naming Rights	17,182	17,917	(735)	48,536	53,750	(5,214)
SL: Partnerships - Contracted Revenue: Presenting Sponsor	28,712	-	28,712	56,620	-	56,620
Total Sponsorships	**45,894**	**63,750**	**(17,856)**	**140,671**	**191,250**	**(50,579)**
Total Contracted Revenue	**58,325**	**83,393**	**(25,068)**	**164,844**	**250,180**	**(85,336)**

OAK VIEW GROUP

Cross Insurance Arena
Detailed Income Statement
For the Period Ended: September FY26

USD

	MTD Actual	MTD Budget	MTD B / (W)	YTD Actual	YTD Budget	YTD B / (W)
Contracted Revenue Expenses						
SL: Premium Seating - Contracted Revenue COS: Commissions	-	15,390	15,390	-	46,171	46,171
Total Premium Seating Expenses	**-**	**15,390**	**15,390**	**-**	**46,171**	**46,171**
Total Contracted Revenue Costs	**-**	**15,390**	**15,390**	**-**	**46,171**	**46,171**
Contracted Gross Profit before Revenue Sharing	**58,325**	**68,003**	**(9,678)**	**164,844**	**204,009**	**(39,165)**
Promoter & Team Revenue Sharing / Revenue						
Contracted Revenue Gross Profit	**58,325**	**68,003**	**(9,678)**	**164,844**	**204,009**	**(39,165)**
Other Revenue						
Total Service Line - Other Revenue: Other Revenue	-	5,667	(5,667)	-	17,000	(17,000)
Total Service Line - Other Revenue: Miscellaneous Income	1,059	-	1,059	1,865	-	1,865
Total Other Revenue	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Other Revenue Gross Profit	**1,059**	**5,667**	**(4,608)**	**1,865**	**17,000**	**(15,135)**
Total Gross Profit	**178,591**	**79,034**	**99,557**	**370,723**	**278,356**	**92,367**
Indirect Expenses						
60101: Salaries & Wages	80,168	149,924	69,756	265,807	428,271	162,464
60650: Contra-Payroll	-	(60,517)	(60,517)	-	(181,350)	(181,350)
60150: Other Payroll Costs	5,415	-	(5,415)	10,576	-	(10,576)
60200: Bonuses & Commissions	-	2,151	2,151	-	6,453	6,453
60300: Payroll Taxes	14,181	13,645	(536)	32,051	40,934	8,883
60350: Employee Benefits	20,976	25,540	4,563	37,653	76,310	38,656
60400: Pension & 401K	2,529	4,905	2,376	9,861	14,715	4,854
61000: Employee T&E	1,241	4,192	2,951	2,007	11,376	9,369
62000: Consultants and Professional Services	-	5,838	5,838	-	17,513	17,513
63000: Insurance	19,145	13,500	(5,645)	43,348	40,501	(2,847)
64000: Supplies	15,642	6,592	(9,050)	32,296	21,277	(11,019)
Repairs & Maintenance	6,645	15,188	8,543	23,577	45,563	21,986
Utilities	40,832	45,950	5,118	113,283	127,850	14,567
67000: Office Expenses	308	1,850	1,543	1,739	4,050	2,311
69000: Contracted Services	23,817	20,082	(3,735)	56,160	59,945	3,785
70000: Advertising & Marketing	-	1,367	1,367	1,237	3,700	2,463
72000: Other G&A	8,826	9,008	182	21,654	17,325	(4,329)
Total Indirect Expenses	**239,725**	**259,214**	**19,490**	**651,249**	**734,432**	**83,183**
Net Operating Income / Loss	**(61,134)**	**(180,180)**	**119,047**	**(280,525)**	**(456,076)**	**175,550**
Total Net Income	**(61,134)**	**(180,180)**	**119,047**	**(280,525)**	**(456,076)**	**175,550**

Cross Insurance Arena

Operating Expenses by Department

Total Department

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	83,625	88,676	5,051	250,715	266,028	15,314	250,715	1,064,113	24%
Salaries & Wages: Salaried Part-Time	78,062	35,248	(42,815)	127,529	105,743	(21,786)	127,529	422,970	30%
Salaries & Wages: Hourly Part-Time	-	16,000	16,000	-	44,500	44,500	-	193,000	-
Salaries & Wages: Temporary Labor	-	10,000	10,000	504	12,000	11,496	504	240,000	0%
Salaries & Wages: Event Wages	(81,520)	-	81,520	(112,941)	-	112,941	(112,941)	-	-
Payroll Taxes: Salaried Part-Time	-	-	-	82	-	(82)	82	-	-
Payroll Taxes: Payroll Taxes (Part-Time)	7,413	6,111	(1,302)	11,753	18,332	6,580	11,753	73,323	16%
Payroll Taxes: Payroll Taxes (Full-Time)	6,768	(471)	(7,240)	20,216	(1,414)	(21,630)	20,216	(5,656)	-357%
Payroll Taxes: FICA	-	5,834	5,834	-	17,502	17,502	-	70,007	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	4,620	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	2,376	-
Payroll Taxes: Workers Comp	-	2,171	2,171	-	6,514	6,514	-	26,057	-
Bonuses & Commissions: Accrued Bonus	-	2,151	2,151	-	6,453	6,453	-	25,812	-
Other Payroll Costs: Payroll Service Fees	-	-	-	4,758	-	(4,758)	4,758	-	-
Other Payroll Costs: Payroll Processing Fees	5,415	-	(5,415)	5,818	-	(5,818)	5,818	-	-
Employee Benefits: General Employee Benefits	20,976	25,540	4,563	37,653	76,310	38,656	37,653	315,792	12%
Pension & 401K: Pension & 401K	2,529	4,905	2,376	9,861	14,715	4,854	9,861	58,862	17%
Employee Incentives: Employee Incentives	-	-	-	-	-	-	-	47,543	-
Contra-Payroll: Payroll Recovery PT	-	(60,517)	(60,517)	-	(181,350)	(181,350)	-	(727,000)	-
Total Labor Costs	**123,269**	**135,648**	**12,379**	**355,948**	**385,333**	**29,385**	**355,948**	**1,811,817**	**20%**
Consultants and Professional Services: Payroll Service Fees	-	5,838	5,838	-	17,513	17,513	-	70,050	-
Consultants and Professional Services: Legal Services	-	-	-	-	-	-	-	500	-
62000: Consultants and Professional Services	**-**	**5,838**	**5,838**	**-**	**17,513**	**17,513**	**-**	**70,550**	**-**
Employee T&E: Decorations	165	-	(165)	165	-	(165)	165	-	-
Employee T&E: Entertainment	-	-	-	114	-	(114)	114	-	-
Employee T&E: Meals and Entertainment	-	417	417	-	1,251	1,251	-	5,000	-
Employee T&E: Tips & Misc. Travel	-	-	-	-	-	-	-	1,200	-
Employee T&E: Vehicle Parking Expense	-	2,883	2,883	-	8,650	8,650	-	34,600	-
Employee T&E: Training, Conferences, Meetings	1,076	600	(476)	1,727	600	(1,127)	1,727	16,050	11%
Employee T&E: Gifts	-	-	-	-	-	-	-	250	-
Employee T&E: Customer Relations	-	292	292	-	875	875	-	4,150	-
61000: Employee T&E	**1,241**	**4,192**	**2,951**	**2,007**	**11,376**	**9,369**	**2,007**	**61,250**	**3%**
Insurance: Workers Comp	15,654	-	(15,654)	15,654	-	(15,654)	15,654	-	-
Insurance: Insurance and Bonding	3,491	13,500	10,010	27,693	40,501	12,808	27,693	162,004	17%
63000: Insurance	**19,145**	**13,500**	**(5,645)**	**43,348**	**40,501**	**(2,847)**	**43,348**	**162,004**	**27%**
Supplies: Cleaning & Cleaning Supplies	3,667	-	(3,667)	5,228	-	(5,228)	5,228	-	-
Supplies: CO2/Gas	-	-	-	63	-	(63)	63	-	-
Supplies: Uniforms	-	-	-	-	-	-	-	1,750	-
Supplies: Paper Products	7,467	-	(7,467)	8,763	1,500	(7,263)	8,763	5,000	175%
Supplies: Cleaning Supplies	419	-	(419)	780	-	(780)	780	-	-
Supplies: Smallwares	668	167	(501)	5,795	500	(5,295)	5,795	2,000	290%
Supplies: Office Supplies	-	50	50	651	150	(501)	651	1,000	65%
Supplies: General Supplies	-	2,333	2,333	-	7,000	7,000	-	28,000	-
Supplies: Building Supplies	3,421	-	(3,421)	8,852	-	(8,852)	8,852	-	-
Supplies: Hockey Supplies	-	-	-	1,692	-	(1,692)	1,692	-	-
Supplies: Radios	-	-	-	340	-	(340)	340	-	-
Supplies: Security Supplies	-	709	709	-	2,127	2,127	-	8,508	-
Supplies: Electrical Supplies	-	-	-	132	-	(132)	132	-	-
Supplies: Janitorial Supplies	-	3,333	3,333	-	10,000	10,000	-	40,000	-
64000: Supplies	**15,642**	**6,592**	**(9,050)**	**32,296**	**21,277**	**(11,019)**	**32,296**	**86,258**	**37%**
General R&M : Kitchen Equipment	-	2,083	2,083	-	6,250	6,250	-	25,000	-
General R&M: Repairs & Maintenance	-	-	-	1,009	-	(1,009)	1,009	-	-
General R&M: Equipment Rental	-	1,000	1,000	-	3,000	3,000	-	5,000	-
General R&M : Equipment Maintenance	-	3,750	3,750	9,184	11,250	2,066	9,184	45,000	20%
General R&M : General Repairs & Maintenance	5,107	3,813	(1,294)	9,701	11,438	1,736	9,701	45,750	21%
General R&M : Hockey Equipment	-	3,667	3,667	-	11,000	11,000	-	44,000	-
General R&M : Plumbing repairs	204	-	(204)	1,014	-	(1,014)	1,014	-	-
General R&M : Elevator/Escalator Repair	1,334	-	(1,334)	1,334	-	(1,334)	1,334	-	-
General R&M : R&M Equipment Fund	-	-	-	1,334	-	(1,334)	1,334	-	-
General R&M: Leased Equipment &	-	875	875	-	2,625	2,625	-	10,500	-

Cross Insurance Arena

Operating Expenses by Department

Total Department

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
65001: General R&M	**6,645**	**15,188**	**8,543**	**23,577**	**45,563**	**21,986**	**23,577**	**175,250**	**13%**
Repairs & Maintenance	**6,645**	**15,188**	**8,543**	**23,577**	**45,563**	**21,986**	**23,577**	**175,250**	**13%**
General Utilities: Cell Phone & Data	102	108	6	306	325	19	306	1,300	24%
General Utilities: General Utilities	-	-	-	577	-	(577)	577	-	-
General Utilities: Telephone	-	-	-	3,076	-	(3,076)	3,076	-	-
General Utilities: Internet & WIFI	3,585	4,008	423	8,003	12,025	4,022	8,003	48,100	17%
General Utilities: Electricity	31,698	29,167	(2,531)	84,157	87,500	3,343	84,157	350,000	24%
General Utilities: Water	1,314	583	(730)	1,841	1,750	(91)	1,841	7,000	26%
General Utilities: Sewer	-	2,083	2,083	78	6,250	6,172	78	25,000	0%
General Utilities: Natural Gas	3,607	10,000	6,393	12,914	20,000	7,086	12,914	150,000	9%
General Utilities: Water Services	527	-	(527)	2,332	-	(2,332)	2,332	-	-
66001: General Utilities	**40,832**	**45,950**	**5,118**	**113,283**	**127,850**	**14,567**	**113,283**	**581,400**	**19%**
Utilities	**40,832**	**45,950**	**5,118**	**113,283**	**127,850**	**14,567**	**113,283**	**581,400**	**19%**
Office Expenses: Postage	101	667	566	534	1,000	466	534	2,500	21%
Office Expenses: Printing	-	292	292	-	375	375	-	750	-
Office Expenses: Office Supplies	154	625	471	1,099	1,875	776	1,099	7,500	15%
Office Expenses: Telephone	-	267	267	-	800	800	-	3,250	-
Office Expenses: Water	-	-	-	53	-	(53)	53	-	-
Office Expenses: Office Refreshments	53	-	(53)	53	-	(53)	53	-	-
67000: Office Expenses	**308**	**1,850**	**1,543**	**1,739**	**4,050**	**2,311**	**1,739**	**14,000**	**12%**
Contracted Services: Information Technology	2,915	-	(2,915)	6,974	-	(6,974)	6,974	-	-
Contracted Services: Banners, Signage, Graphics	-	521	521	-	1,562	1,562	-	6,250	-
Contracted Services: Cleaning & Cleaning Supplies	952	-	(952)	952	-	(952)	952	-	-
Contracted Services: Laundry - Uniform	-	583	583	-	1,750	1,750	-	7,000	-
Contracted Services: Trash Removal	2,448	2,000	(448)	5,276	6,000	724	5,276	24,000	22%
Contracted Services: Contracted Security	-	563	563	-	1,688	1,688	-	6,750	-
Contracted Services: Equipment Rental	-	-	-	63	-	(63)	63	-	-
Contracted Services: Elevator/Escalator Repair	-	1,375	1,375	-	4,125	4,125	-	16,500	-
Contracted Services: Internet & WIFI	416	-	(416)	416	-	(416)	416	-	-
Contracted Services: Alarm & CCTV	30	-	(30)	115	-	(115)	115	-	-
Contracted Services: Armored Car	-	200	200	448	300	(148)	448	2,000	22%
Contracted Services: Pest Control	270	300	30	810	900	90	810	3,600	23%
Contracted Services: Background Checks	-	63	63	-	188	188	-	750	-
Contracted Services: Inspections	2,973	458	(2,515)	2,973	1,375	(1,598)	2,973	5,500	54%
Contracted Services: IT Services	2,020	2,500	480	4,912	7,500	2,589	4,912	30,000	16%
Contracted Services: Snow Removal	-	-	-	-	-	-	-	250	-
Contracted Services: Window/Facade Cleaning	655	-	(655)	655	-	(655)	655	-	-
Contracted Services: Sprinkler/Fire Pump Maintenance & Inspection	100	-	(100)	100	-	(100)	100	-	-
Contracted Services: Software & Licenses	-	767	767	-	2,300	2,300	-	9,200	-
Contracted Services: Management Fee (Base)	10,389	10,752	364	31,166	32,257	1,091	31,166	129,029	24%
Contracted Services: Website fees	650	-	(650)	1,300	-	(1,300)	1,300	-	-
69000: Contracted Services	**23,817**	**20,082**	**(3,735)**	**56,160**	**59,945**	**3,785**	**56,160**	**240,829**	**23%**
Advertising & Marketing: Advertising & Marketing	-	-	-	575	-	(575)	575	-	-
Advertising & Marketing: Advertising	-	717	717	663	1,750	1,087	663	6,400	10%
Advertising & Marketing: Website fees	-	650	650	-	1,950	1,950	-	7,800	-
70000: Advertising & Marketing	**-**	**1,367**	**1,367**	**1,237**	**3,700**	**2,463**	**1,237**	**14,200**	**9%**
Other G&A: Information Technology	328	-	(328)	2,946	-	(2,946)	2,946	-	-
Other G&A: Bank and Merchant Processing Fees	90	-	(90)	90	-	(90)	90	-	-
Other G&A: Licenses, Fees & Permits	543	713	170	1,982	2,138	155	1,982	8,550	23%
Other G&A: Printing	90	125	35	90	375	285	90	1,500	6%
Other G&A: Customer Relations	-	100	100	-	100	100	-	650	-
Other G&A: Parking	3,260	-	(3,260)	8,874	-	(8,874)	8,874	-	-
Other G&A: Dues and Subscriptions	1,107	971	(136)	1,884	2,412	529	1,884	8,900	21%
Other G&A: Credit Card Merchant Fees	3,371	7,100	3,729	5,650	12,300	6,650	5,650	75,500	7%
Other G&A: Cash Over/Short	38	-	(38)	138	-	(138)	138	-	-
72000: Other G&A	**8,826**	**9,008**	**182**	**21,654**	**17,325**	**(4,329)**	**21,654**	**95,100**	**23%**
Total Non Labor Costs	**116,456**	**123,567**	**7,111**	**295,300**	**349,099**	**53,798**	**295,300**	**1,500,841**	**20%**
Total Operating Expenses	**239,725**	**259,214**	**19,490**	**651,249**	**734,432**	**83,183**	**651,249**	**3,312,658**	**20%**

Cross Insurance Arena
Operating Expenses by Department
D: Third Party Partnerships

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Employee T&E: Customer Relations	-	292	292	-	875	875	-	3,500	-
61000: Employee T&E	**-**	**292**	**292**	**-**	**875**	**875**	**-**	**3,500**	**-**
Office Expenses: Printing	-	250	250	-	250	250	-	250	-
67000: Office Expenses	**-**	**250**	**250**	**-**	**250**	**250**	**-**	**250**	**-**
Contracted Services: Banners, Signage, Graphics	-	521	521	-	1,562	1,562	-	6,250	-
69000: Contracted Services	**-**	**521**	**521**	**-**	**1,562**	**1,562**	**-**	**6,250**	**-**
Total Non Labor Costs	**-**	**1,063**	**1,063**	**-**	**2,688**	**2,688**	**-**	**10,000**	**-**
Total Operating Expenses	**-**	**1,063**	**1,063**	**-**	**2,688**	**2,688**	**-**	**10,000**	**-**

Cross Insurance Arena
Operating Expenses by Department
D: Event Services

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	17,270	18,112	842	54,309	54,337	28	54,309	217,350	25%
Salaries & Wages: Salaried Part-Time	59,473	-	(59,473)	80,698	-	(80,698)	80,698	-	-
Salaries & Wages: Event Wages	(64,531)	-	64,531	(85,876)	-	85,876	(85,876)	-	-
Payroll Taxes: Payroll Taxes (Part-Time)	5,659	741	(4,919)	7,659	2,222	(5,437)	7,659	8,890	86%
Payroll Taxes: Payroll Taxes (Full-Time)	1,314	-	(1,314)	4,122	-	(4,122)	4,122	-	-
Payroll Taxes: FICA	-	1,386	1,386	-	4,157	4,157	-	16,627	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	1,260	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	648	-
Payroll Taxes: Workers Comp	-	516	516	-	1,547	1,547	-	6,189	-
Employee Benefits: General Employee Benefits	6,057	7,326	1,269	10,896	21,977	11,082	10,896	87,910	12%
Pension & 401K: Pension & 401K	682	945	263	2,604	2,834	229	2,604	11,334	23%
Employee Incentives: Employee Incentives	-	-	-	-	-	-	-	9,315	-
Contra-Payroll: Payroll Recovery PT	-	(100)	(100)	-	(100)	(100)	-	(2,000)	-
Total Labor Costs	**25,924**	**28,925**	**3,001**	**74,413**	**86,975**	**12,562**	**74,413**	**357,523**	**21%**
Employee T&E: Training, Conferences, Meetings	-	-	-	483	-	(483)	483	3,150	15%
61000: Employee T&E	**-**	**-**	**-**	**483**	**-**	**(483)**	**483**	**3,150**	**15%**
Supplies: CO2/Gas	-	-	-	63	-	(63)	63	-	-
Supplies: Uniforms	-	-	-	-	-	-	-	1,000	-
Supplies: Building Supplies	-	-	-	622	-	(622)	622	-	-
Supplies: Radios	-	-	-	340	-	(340)	340	-	-
Supplies: Security Supplies	-	709	709	-	2,127	2,127	-	8,508	-
Supplies: Electrical Supplies	-	-	-	132	-	(132)	132	-	-
64000: Supplies	**-**	**709**	**709**	**1,157**	**2,127**	**970**	**1,157**	**9,508**	**12%**
Contracted Services: Information Technology	625	-	(625)	1,875	-	(1,875)	1,875	-	-
Contracted Services: Contracted Security	-	563	563	-	1,688	1,688	-	6,750	-
Contracted Services: Equipment Rental	-	-	-	63	-	(63)	63	-	-
Contracted Services: Alarm & CCTV	30	-	(30)	115	-	(115)	115	-	-
Contracted Services: Software & Licenses	-	767	767	-	2,300	2,300	-	9,200	-
69000: Contracted Services	**655**	**1,329**	**674**	**2,053**	**3,988**	**1,934**	**2,053**	**15,950**	**13%**
Other G&A: Dues and Subscriptions	150	-	(150)	450	-	(450)	450	-	-
72000: Other G&A	**150**	**-**	**(150)**	**450**	**-**	**(450)**	**450**	**-**	**-**
Total Non Labor Costs	**805**	**2,038**	**1,233**	**4,143**	**6,115**	**1,971**	**4,143**	**28,608**	**14%**
Total Operating Expenses	**26,729**	**30,963**	**4,234**	**78,556**	**93,089**	**14,534**	**78,556**	**386,131**	**20%**

Cross Insurance Arena

Operating Expenses by Department

D: Food & Beverage

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	11,390	11,258	(132)	25,293	33,775	8,482	25,293	135,100	19%
Salaries & Wages: Salaried Part-Time	10,462	35,248	24,785	28,066	105,743	77,676	28,066	422,970	7%
Salaries & Wages: Temporary Labor	-	10,000	10,000	504	12,000	11,496	504	240,000	0%
Salaries & Wages: Event Wages	(12,196)	-	12,196	(21,526)	-	21,526	(21,526)	-	-
Payroll Taxes: Payroll Taxes (Part-Time)	1,054	3,172	2,118	2,692	9,517	6,825	2,692	38,067	7%
Payroll Taxes: Payroll Taxes (Full-Time)	925	226	(699)	2,057	679	(1,379)	2,057	2,715	76%
Payroll Taxes: FICA	-	512	512	-	1,536	1,536	-	6,144	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	420	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	216	-
Payroll Taxes: Workers Comp	-	191	191	-	572	572	-	2,287	-
Employee Benefits: General Employee Benefits	1,305	2,756	1,451	2,552	8,268	5,716	2,552	33,078	8%
Pension & 401K: Pension & 401K	-	640	640	53	1,919	1,866	53	7,676	1%
Employee Incentives: Employee Incentives	-	-	-	-	-	-	-	8,509	-
Contra-Payroll: Payroll Recovery PT	-	(52,083)	(52,083)	-	(156,250)	(156,250)	-	(625,000)	-
Total Labor Costs	**12,941**	**11,919**	**(1,022)**	**39,692**	**17,757**	**(21,934)**	**39,692**	**272,181**	**15%**
Employee T&E: Training, Conferences, Meetings	-	600	600	169	600	432	169	600	28%
61000: Employee T&E	**-**	**600**	**600**	**169**	**600**	**432**	**169**	**600**	**28%**
Supplies: Cleaning & Cleaning Supplies	348	-	(348)	1,613	-	(1,613)	1,613	-	-
Supplies: Paper Products	7,467	-	(7,467)	8,763	1,500	(7,263)	8,763	5,000	175%
Supplies: Cleaning Supplies	167	-	(167)	356	-	(356)	356	-	-
Supplies: Smallwares	668	167	(501)	5,795	500	(5,295)	5,795	2,000	290%
Supplies: Office Supplies	-	-	-	600	-	(600)	600	-	-
64000: Supplies	**8,650**	**167**	**(8,483)**	**17,128**	**2,000**	**(15,128)**	**17,128**	**7,000**	**245%**
General R&M : Kitchen Equipment	-	2,083	2,083	-	6,250	6,250	-	25,000	-
General R&M: Repairs & Maintenance	-	-	-	1,009	-	(1,009)	1,009	-	-
General R&M : Equipment Maintenance	-	-	-	4,650	-	(4,650)	4,650	-	-
65001: General R&M	**-**	**2,083**	**2,083**	**5,659**	**6,250**	**591**	**5,659**	**25,000**	**23%**
Repairs & Maintenance	**-**	**2,083**	**2,083**	**5,659**	**6,250**	**591**	**5,659**	**25,000**	**23%**
General Utilities: Cell Phone & Data	51	108	57	153	325	172	153	1,300	12%
66001: General Utilities	**51**	**108**	**57**	**153**	**325**	**172**	**153**	**1,300**	**12%**
Utilities	**51**	**108**	**57**	**153**	**325**	**172**	**153**	**1,300**	**12%**
Contracted Services: Information Technology	2,290	-	(2,290)	4,579	-	(4,579)	4,579	-	-
Contracted Services: Cleaning & Cleaning Supplies	167	-	(167)	167	-	(167)	167	-	-
Contracted Services: Laundry - Uniform	-	583	583	-	1,750	1,750	-	7,000	-
Contracted Services: Inspections	1,278	-	(1,278)	1,278	-	(1,278)	1,278	-	-
Contracted Services: IT Services	-	2,500	2,500	-	7,500	7,500	-	30,000	-
69000: Contracted Services	**3,734**	**3,083**	**(651)**	**6,024**	**9,250**	**3,226**	**6,024**	**37,000**	**16%**
Advertising & Marketing: Advertising	-	200	200	-	200	200	-	200	-
70000: Advertising & Marketing	**-**	**200**	**200**	**-**	**200**	**200**	**-**	**200**	**-**
Other G&A: Information Technology	-	-	-	2,290	-	(2,290)	2,290	-	-
Other G&A: Bank and Merchant Processing Fees	90	-	(90)	90	-	(90)	90	-	-
Other G&A: Licenses, Fees & Permits	76	88	12	228	263	35	228	1,050	22%
Other G&A: Dues and Subscriptions	-	250	250	95	250	155	95	250	38%
Other G&A: Credit Card Merchant Fees	2,517	7,000	4,483	4,617	12,000	7,383	4,617	75,000	6%
Other G&A: Cash Over/Short	38	-	(38)	138	-	(138)	138	-	-
72000: Other G&A	**2,721**	**7,338**	**4,617**	**7,457**	**12,513**	**5,055**	**7,457**	**76,300**	**10%**
Total Non Labor Costs	**15,156**	**13,579**	**(1,577)**	**36,589**	**31,137**	**(5,452)**	**36,589**	**147,400**	**25%**
Total Operating Expenses	**28,097**	**25,498**	**(2,599)**	**76,281**	**48,895**	**(27,386)**	**76,281**	**419,581**	**18%**

Cross Insurance Arena

Operating Expenses by Department

D: Overhead & Other Support Services

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Consultants and Professional Services: Legal Services	-	-	-	-	-	-	-	500	-
62000: Consultants and Professional Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**500**	**-**
Employee T&E: Vehicle Parking Expense	-	2,883	2,883	-	8,650	8,650	-	34,600	-
61000: Employee T&E	**-**	**2,883**	**2,883**	**-**	**8,650**	**8,650**	**-**	**34,600**	**-**
Insurance: Workers Comp	15,654	-	(15,654)	15,654	-	(15,654)	15,654	-	-
Insurance: Insurance and Bonding	3,491	13,500	10,010	27,693	40,501	12,808	27,693	162,004	17%
63000: Insurance	**19,145**	**13,500**	**(5,645)**	**43,348**	**40,501**	**(2,847)**	**43,348**	**162,004**	**27%**
Supplies: Office Supplies	-	-	-	51	-	(51)	51	-	-
64000: Supplies	**-**	**-**	**-**	**51**	**-**	**(51)**	**51**	**-**	**-**
General R&M : General Repairs & Maintenance	-	63	63	-	188	188	-	750	-
General R&M: Leased Equipment & Vehicles	-	875	875	-	2,625	2,625	-	10,500	-
65001: General R&M	**-**	**938**	**938**	**-**	**2,813**	**2,813**	**-**	**11,250**	**-**
Repairs & Maintenance	**-**	**938**	**938**	**-**	**2,813**	**2,813**	**-**	**11,250**	**-**
General Utilities: General Utilities	-	-	-	577	-	(577)	577	-	-
General Utilities: Telephone	-	-	-	3,076	-	(3,076)	3,076	-	-
General Utilities: Internet & WIFI	3,585	4,008	423	8,003	12,025	4,022	8,003	48,100	17%
General Utilities: Electricity	31,698	29,167	(2,531)	84,157	87,500	3,343	84,157	350,000	24%
General Utilities: Water	1,314	583	(730)	1,841	1,750	(91)	1,841	7,000	26%
General Utilities: Sewer	-	2,083	2,083	78	6,250	6,172	78	25,000	0%
General Utilities: Natural Gas	3,607	10,000	6,393	12,914	20,000	7,086	12,914	150,000	9%
General Utilities: Water Services	527	-	(527)	2,332	-	(2,332)	2,332	-	-
66001: General Utilities	**40,730**	**45,842**	**5,111**	**112,977**	**127,525**	**14,548**	**112,977**	**580,100**	**19%**
Utilities	**40,730**	**45,842**	**5,111**	**112,977**	**127,525**	**14,548**	**112,977**	**580,100**	**19%**
Office Expenses: Postage	101	667	566	534	1,000	466	534	2,500	21%
Office Expenses: Office Supplies	154	625	471	1,099	1,875	776	1,099	7,500	15%
Office Expenses: Water	-	-	-	53	-	(53)	53	-	-
Office Expenses: Office Refreshments	53	-	(53)	53	-	(53)	53	-	-
67000: Office Expenses	**308**	**1,292**	**984**	**1,739**	**2,875**	**1,136**	**1,739**	**10,000**	**17%**
Contracted Services: Internet & WIFI	416	-	(416)	416	-	(416)	416	-	-
Contracted Services: IT Services	1,500	-	(1,500)	3,872	-	(3,872)	3,872	-	-
Contracted Services: Management Fee (Base)	10,389	10,752	364	31,166	32,257	1,091	31,166	129,029	24%
Contracted Services: Website fees	650	-	(650)	650	-	(650)	650	-	-
69000: Contracted Services	**12,955**	**10,752**	**(2,202)**	**36,104**	**32,257**	**(3,847)**	**36,104**	**129,029**	**28%**
Other G&A: Information Technology	328	-	(328)	328	-	(328)	328	-	-
Other G&A: Licenses, Fees & Permits	467	625	158	1,427	1,875	448	1,427	7,500	19%
Other G&A: Parking	3,260	-	(3,260)	8,874	-	(8,874)	8,874	-	-
72000: Other G&A	**4,055**	**625**	**(3,430)**	**10,629**	**1,875**	**(8,754)**	**10,629**	**7,500**	**142%**
Total Non Labor Costs	**77,193**	**75,832**	**(1,360)**	**204,847**	**216,496**	**11,648**	**204,847**	**934,983**	**22%**
Total Operating Expenses	**77,193**	**75,832**	**(1,360)**	**204,847**	**216,496**	**11,648**	**204,847**	**934,983**	**22%**

Cross Insurance Arena
Operating Expenses by Department
D: Sales

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	(1,131)	-	1,131	7,723	-	(7,723)	7,723	-	-
Payroll Taxes: Payroll Taxes (Full-Time)	(93)	-	93	634	-	(634)	634	-	-
Employee Benefits: General Employee Benefits	-	-	-	1,252	-	(1,252)	1,252	-	-
Pension & 401K: Pension & 401K	-	-	-	581	-	(581)	581	-	-
Total Labor Costs	**(1,224)**	**-**	**1,224**	**10,189**	**-**	**(10,189)**	**10,189**	**-**	**-**
Total Operating Expenses	**(1,224)**	**-**	**1,224**	**10,189**	**-**	**(10,189)**	**10,189**	**-**	**-**

Cross Insurance Arena
Operating Expenses by Department
D: Ticketing & Box Office
For The Period Ended: September FY26
USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	9,723	10,147	425	31,022	30,442	(580)	31,022	121,768	25%
Salaries & Wages: Salaried Part-Time	803	-	(803)	2,129	-	(2,129)	2,129	-	-
Salaries & Wages: Hourly Part-Time	-	1,500	1,500	-	2,000	2,000	-	20,000	-
Salaries & Wages: Event Wages	(242)	-	242	(537)	-	537	(537)	-	-
Payroll Taxes: Salaried Part-Time	-	-	-	82	-	(82)	82	-	-
Payroll Taxes: Payroll Taxes (Part-Time)	85	300	215	142	900	758	142	3,600	4%
Payroll Taxes: Payroll Taxes (Full-Time)	750	378	(372)	2,381	1,134	(1,247)	2,381	4,536	52%
Payroll Taxes: FICA	-	330	330	-	990	990	-	3,959	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	420	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	216	-
Payroll Taxes: Workers Comp	-	123	123	-	368	368	-	1,473	-
Employee Benefits: General Employee Benefits	3,628	4,322	694	6,549	12,966	6,416	6,549	51,875	13%
Pension & 401K: Pension & 401K	264	534	270	1,018	1,601	583	1,018	6,404	16%
Total Labor Costs	**15,011**	**17,634**	**2,623**	**42,787**	**50,401**	**7,613**	**42,787**	**214,251**	**20%**
Employee T&E: Training, Conferences, Meetings	700	-	(700)	700	-	(700)	700	2,000	35%
61000: Employee T&E	**700**	**-**	**(700)**	**700**	**-**	**(700)**	**700**	**2,000**	**35%**
Supplies: Office Supplies	-	50	50	-	150	150	-	1,000	-
64000: Supplies	**-**	**50**	**50**	**-**	**150**	**150**	**-**	**1,000**	**-**
Office Expenses: Printing	-	42	42	-	125	125	-	500	-
Office Expenses: Telephone	-	54	54	-	163	163	-	650	-
67000: Office Expenses	**-**	**96**	**96**	**-**	**288**	**288**	**-**	**1,150**	**-**
Contracted Services: Armored Car	-	200	200	448	300	(148)	448	2,000	22%
69000: Contracted Services	**-**	**200**	**200**	**448**	**300**	**(148)**	**448**	**2,000**	**22%**
Other G&A: Credit Card Merchant Fees	854	100	(754)	1,033	300	(733)	1,033	500	207%
72000: Other G&A	**854**	**100**	**(754)**	**1,033**	**300**	**(733)**	**1,033**	**500**	**207%**
Total Non Labor Costs	**1,554**	**446**	**(1,108)**	**2,181**	**1,038**	**(1,144)**	**2,181**	**6,650**	**33%**
Total Operating Expenses	**16,565**	**18,080**	**1,515**	**44,969**	**51,438**	**6,470**	**44,969**	**220,901**	**20%**

Cross Insurance Arena

Operating Expenses by Department

D: Operations

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	15,713	16,369	656	44,288	49,106	4,818	44,288	196,424	23%
Salaries & Wages: Salaried Part-Time	6,267	-	(6,267)	13,577	-	(13,577)	13,577	-	-
Salaries & Wages: Hourly Part-Time	-	12,500	12,500	-	37,500	37,500	-	150,000	-
Salaries & Wages: Event Wages	(4,552)	-	4,552	(5,002)	-	5,002	(5,002)	-	-
Payroll Taxes: Payroll Taxes (Part-Time)	614	1,898	1,284	1,305	5,693	4,388	1,305	22,766	6%
Payroll Taxes: Payroll Taxes (Full-Time)	1,239	-	(1,239)	3,424	-	(3,424)	3,424	-	-
Payroll Taxes: FICA	-	933	933	-	2,800	2,800	-	11,201	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	840	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	432	-
Payroll Taxes: Workers Comp	-	347	347	-	1,042	1,042	-	4,169	-
Employee Benefits: General Employee Benefits	6,063	6,695	632	10,261	20,085	9,824	10,261	80,343	13%
Pension & 401K: Pension & 401K	363	855	492	1,351	2,566	1,216	1,351	10,265	13%
Employee Incentives: Employee Incentives	-	-	-	-	-	-	-	8,858	-
Contra-Payroll: Payroll Recovery PT	-	(8,333)	(8,333)	-	(25,000)	(25,000)	-	(100,000)	-
Total Labor Costs	**25,707**	**31,264**	**5,558**	**69,204**	**93,794**	**24,590**	**69,204**	**385,299**	**18%**
Employee T&E: Training, Conferences, Meetings	-	-	-	-	-	-	-	500	-
61000: Employee T&E	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**500**	**-**
Supplies: Cleaning & Cleaning Supplies	3,319	-	(3,319)	3,615	-	(3,615)	3,615	-	-
Supplies: Uniforms	-	-	-	-	-	-	-	750	-
Supplies: Cleaning Supplies	252	-	(252)	424	-	(424)	424	-	-
Supplies: General Supplies	-	2,333	2,333	-	7,000	7,000	-	28,000	-
Supplies: Building Supplies	3,421	-	(3,421)	8,229	-	(8,229)	8,229	-	-
Supplies: Hockey Supplies	-	-	-	1,692	-	(1,692)	1,692	-	-
Supplies: Janitorial Supplies	-	3,333	3,333	-	10,000	10,000	-	40,000	-
64000: Supplies	**6,992**	**5,667**	**(1,325)**	**13,961**	**17,000**	**3,039**	**13,961**	**68,750**	**20%**
General R&M: Equipment Rental	-	1,000	1,000	-	3,000	3,000	-	5,000	-
General R&M : Equipment Maintenance	-	3,750	3,750	4,534	11,250	6,716	4,534	45,000	10%
General R&M : General Repairs & Maintenance	5,107	3,750	(1,357)	9,701	11,250	1,549	9,701	45,000	22%
General R&M : Hockey Equipment	-	3,667	3,667	-	11,000	11,000	-	44,000	-
General R&M : Plumbing repairs	204	-	(204)	1,014	-	(1,014)	1,014	-	-
General R&M : Elevator/Escalator Repair	1,334	-	(1,334)	1,334	-	(1,334)	1,334	-	-
General R&M : R&M Equipment Fund	-	-	-	1,334	-	(1,334)	1,334	-	-
65001: General R&M	**6,645**	**12,167**	**5,522**	**17,917**	**36,500**	**18,583**	**17,917**	**139,000**	**13%**
Repairs & Maintenance	**6,645**	**12,167**	**5,522**	**17,917**	**36,500**	**18,583**	**17,917**	**139,000**	**13%**
General Utilities: Cell Phone & Data	51	-	(51)	153	-	(153)	153	-	-
66001: General Utilities	**51**	**-**	**(51)**	**153**	**-**	**(153)**	**153**	**-**	**-**
Utilities	**51**	**-**	**(51)**	**153**	**-**	**(153)**	**153**	**-**	**-**
Office Expenses: Telephone	-	54	54	-	163	163	-	650	-
67000: Office Expenses	**-**	**54**	**54**	**-**	**163**	**163**	**-**	**650**	**-**
Contracted Services: Cleaning & Cleaning Supplies	785	-	(785)	785	-	(785)	785	-	-
Contracted Services: Trash Removal	2,448	2,000	(448)	5,276	6,000	724	5,276	24,000	22%
Contracted Services: Elevator/Escalator Repair	-	1,375	1,375	-	4,125	4,125	-	16,500	-
Contracted Services: Pest Control	270	300	30	810	900	90	810	3,600	23%
Contracted Services: Inspections	1,695	458	(1,237)	1,695	1,375	(320)	1,695	5,500	31%
Contracted Services: Snow Removal	-	-	-	-	-	-	-	250	-
Contracted Services: Window/Facade Cleaning	655	-	(655)	655	-	(655)	655	-	-
Contracted Services: Sprinkler/Fire Pump Maintenance & Inspection	100	-	(100)	100	-	(100)	100	-	-
69000: Contracted Services	**5,953**	**4,133**	**(1,819)**	**9,321**	**12,400**	**3,079**	**9,321**	**49,850**	**19%**
Other G&A: Dues and Subscriptions	-	21	21	-	62	62	-	250	-
72000: Other G&A	**-**	**21**	**21**	**-**	**62**	**62**	**-**	**250**	**-**
Total Non Labor Costs	**19,640**	**22,042**	**2,401**	**41,352**	**66,125**	**24,773**	**41,352**	**259,000**	**16%**
Total Operating Expenses	**45,347**	**53,306**	**7,959**	**110,556**	**159,919**	**49,363**	**110,556**	**644,299**	**17%**

Cross Insurance Arena
Operating Expenses by Department
D: Executive Management
For The Period Ended: September FY26
USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	10,323	10,826	503	32,461	32,478	17	32,461	129,913	25%
Salaries & Wages: Salaried Part-Time	1,057	-	(1,057)	3,058	-	(3,058)	3,058	-	-
Salaries & Wages: Hourly Part-Time	-	2,000	2,000	-	5,000	5,000	-	23,000	-
Payroll Taxes: Payroll Taxes (Part-Time)	-	-	-	(45)	-	45	(45)	-	-
Payroll Taxes: Payroll Taxes (Full-Time)	943	(289)	(1,232)	2,970	(867)	(3,837)	2,970	(3,467)	-86%
Payroll Taxes: FICA	-	911	911	-	2,733	2,733	-	10,932	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	420	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	216	-
Payroll Taxes: Workers Comp	-	339	339	-	1,017	1,017	-	4,069	-
Bonuses & Commissions: Accrued Bonus	-	1,083	1,083	-	3,248	3,248	-	12,991	-
Employee Benefits: General Employee Benefits	1,307	1,543	236	2,257	4,629	2,372	2,257	18,521	12%
Pension & 401K: Pension & 401K	159	746	586	628	2,237	1,609	628	8,949	7%
Employee Incentives: Employee Incentives	-	-	-	-	-	-	-	12,987	-
Total Labor Costs	**13,790**	**17,159**	**3,369**	**41,328**	**50,476**	**9,148**	**41,328**	**218,532**	**19%**
Employee T&E: Decorations	165	-	(165)	165	-	(165)	165	-	-
Employee T&E: Entertainment	-	-	-	114	-	(114)	114	-	-
Employee T&E: Meals and Entertainment	-	417	417	-	1,251	1,251	-	5,000	-
Employee T&E: Training, Conferences, Meetings	-	-	-	-	-	-	-	2,000	-
Employee T&E: Gifts	-	-	-	-	-	-	-	250	-
61000: Employee T&E	**165**	**417**	**252**	**279**	**1,251**	**972**	**279**	**7,250**	**4%**
Office Expenses: Telephone	-	50	50	-	150	150	-	650	-
67000: Office Expenses	**-**	**50**	**50**	**-**	**150**	**150**	**-**	**650**	**-**
Other G&A: Dues and Subscriptions	399	150	(249)	691	450	(241)	691	1,800	38%
72000: Other G&A	**399**	**150**	**(249)**	**691**	**450**	**(241)**	**691**	**1,800**	**38%**
Total Non Labor Costs	**564**	**617**	**53**	**970**	**1,851**	**881**	**970**	**9,700**	**10%**
Total Operating Expenses	**14,354**	**17,776**	**3,422**	**42,298**	**52,327**	**10,029**	**42,298**	**228,232**	**19%**

Cross Insurance Arena

Operating Expenses by Department

D: Finance & Accounting

For The Period Ended: September FY26

USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	10,188	10,684	497	32,036	32,053	17	32,036	128,211	25%
Payroll Taxes: Payroll Taxes (Full-Time)	837	(479)	(1,316)	2,632	(1,436)	(4,068)	2,632	(5,744)	-46%
Payroll Taxes: FICA	-	899	899	-	2,697	2,697	-	10,789	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	420	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	216	-
Payroll Taxes: Workers Comp	-	335	335	-	1,004	1,004	-	4,016	-
Bonuses & Commissions: Accrued Bonus	-	1,068	1,068	-	3,205	3,205	-	12,821	-
Other Payroll Costs: Payroll Service Fees	-	-	-	4,758	-	(4,758)	4,758	-	-
Other Payroll Costs: Payroll Processing Fees	5,415	-	(5,415)	5,818	-	(5,818)	5,818	-	-
Employee Benefits: General Employee Benefits	17	42	25	14	126	112	14	10,104	0%
Pension & 401K: Pension & 401K	526	588	62	2,146	1,763	(382)	2,146	7,053	30%
Total Labor Costs	**16,982**	**13,137**	**(3,845)**	**47,404**	**39,412**	**(7,991)**	**47,404**	**167,885**	**28%**
Consultants and Professional Services: Payroll Service Fees	-	5,838	5,838	-	17,513	17,513	-	70,050	-
62000: Consultants and Professional Services	**-**	**5,838**	**5,838**	**-**	**17,513**	**17,513**	**-**	**70,050**	**-**
Employee T&E: Tips & Misc. Travel	-	-	-	-	-	-	-	500	-
Employee T&E: Training, Conferences, Meetings	376	-	(376)	376	-	(376)	376	2,800	13%
61000: Employee T&E	**376**	**-**	**(376)**	**376**	**-**	**(376)**	**376**	**3,300**	**11%**
Contracted Services: Information Technology	-	-	-	520	-	(520)	520	-	-
Contracted Services: Background Checks	-	63	63	-	188	188	-	750	-
Contracted Services: IT Services	520	-	(520)	1,040	-	(1,040)	1,040	-	-
69000: Contracted Services	**520**	**63**	**(458)**	**1,560**	**188**	**(1,373)**	**1,560**	**750**	**208%**
Other G&A: Information Technology	-	-	-	328	-	(328)	328	-	-
Other G&A: Licenses, Fees & Permits	-	-	-	328	-	(328)	328	-	-
72000: Other G&A	**-**	**-**	**-**	**656**	**-**	**(656)**	**656**	**-**	**-**
Total Non Labor Costs	**896**	**5,900**	**5,004**	**2,592**	**17,700**	**15,108**	**2,592**	**74,100**	**3%**
Total Operating Expenses	**17,878**	**19,037**	**1,159**	**49,996**	**57,112**	**7,116**	**49,996**	**241,985**	**21%**

Cross Insurance Arena
Operating Expenses by Department
D: Marketing & Communications
For The Period Ended: September FY26
USD

	Period to Date			Year to Date					% of Annual Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Achieved
Salaries & Wages: Salaried Full-Time	10,150	11,279	1,129	23,582	33,837	10,255	23,582	135,347	17%
Payroll Taxes: Payroll Taxes (Full-Time)	853	(308)	(1,161)	1,996	(924)	(2,920)	1,996	(3,696)	-54%
Payroll Taxes: FICA	-	863	863	-	2,589	2,589	-	10,354	-
Payroll Taxes: FUTA	-	-	-	-	-	-	-	840	-
Payroll Taxes: SUTA	-	-	-	-	-	-	-	432	-
Payroll Taxes: Workers Comp	-	321	321	-	963	963	-	3,854	-
Employee Benefits: General Employee Benefits	2,600	2,856	256	3,872	8,259	4,386	3,872	33,961	11%
Pension & 401K: Pension & 401K	535	598	63	1,481	1,795	314	1,481	7,180	21%
Employee Incentives: Employee Incentives	-	-	-	-	-	-	-	7,874	-
Total Labor Costs	**14,138**	**15,609**	**1,471**	**30,931**	**46,518**	**15,587**	**30,931**	**196,146**	**16%**
Employee T&E: Tips & Misc. Travel	-	-	-	-	-	-	-	700	-
Employee T&E: Training, Conferences, Meetings	-	-	-	-	-	-	-	5,000	-
Employee T&E: Customer Relations	-	-	-	-	-	-	-	650	-
61000: Employee T&E	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,350**	**-**
Office Expenses: Telephone	-	108	108	-	325	325	-	1,300	-
67000: Office Expenses	**-**	**108**	**108**	**-**	**325**	**325**	**-**	**1,300**	**-**
Contracted Services: Website fees	-	-	-	650	-	(650)	650	-	-
69000: Contracted Services	**-**	**-**	**-**	**650**	**-**	**(650)**	**650**	**-**	**-**
Advertising & Marketing: Advertising & Marketing	-	-	-	575	-	(575)	575	-	-
Advertising & Marketing: Advertising	-	517	517	663	1,550	887	663	6,200	11%
Advertising & Marketing: Website fees	-	650	650	-	1,950	1,950	-	7,800	-
70000: Advertising & Marketing	**-**	**1,167**	**1,167**	**1,237**	**3,500**	**2,263**	**1,237**	**14,000**	**9%**
Other G&A: Printing	90	125	35	90	375	285	90	1,500	6%
Other G&A: Customer Relations	-	100	100	-	100	100	-	650	-
Other G&A: Dues and Subscriptions	558	550	(8)	648	1,650	1,002	648	6,600	10%
72000: Other G&A	**648**	**775**	**127**	**738**	**2,125**	**1,387**	**738**	**8,750**	**8%**
Total Non Labor Costs	**648**	**2,050**	**1,402**	**2,625**	**5,950**	**3,325**	**2,625**	**30,400**	**9%**
Total Operating Expenses	**14,786**	**17,659**	**2,873**	**33,557**	**52,468**	**18,912**	**33,557**	**226,546**	**15%**