

One Civic Center Square, Portland, ME 04101

MAY 2024

Fiscal Year ending June 30, 2024

Submitted By Mark Eddy

SPECTRA VENUE MANAGEMENT

H. Abate K. Hilsgen J. McGarr G. O'Dell K. Vaske

Mark Eddy

Mark Eddy, Director of Finance

Mike LoConte

Mike LoConte, General Manager



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Cross Insurance Arena FINANCIAL STATEMENT COMMENTS Month Ending May 31, 2024

1	ACTUAL	BUDGET	FAV(UNFAV) VARIANCE
NO OF EVENTS	10	6	4
PAID ATTENDANCE	1,746	3,000	(1,254)
DIRECT EVENT INCOME	18,525	41,088	(22,563)
FACILITY FEE	1,753	9,000	(7,247)
SUITE REVENUE	0	0	0
NET TICKETING REVENUE ANCILLARY INCOME	6,516 25,547	6,993 38,806	(477) (13,259)
TOTAL EVENT INCOME	52,340	95,887	(43,547)
	04 704	50 570	10.150
OTHER INCOME	64,731	52,572	12,159
INDIRECT EXPENSES	294,691	218,467	(76,224)
NET INCOME (LOSS)	(177,620)	(70,008)	(107,612)

EVENT INCOME:	UNDER	BUDGET BY	(43,547)	DUE TO THE FOLLOWING:
		MTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
WFC/LN Concert	(483)	0	(483)	
Minor Concert Graduations	0 41.749	56,697 35,220	(56,697) 6,529	No minor concert as budgeted in May Higher rent and service income than originally projected for 3 College Graduations.
Religious	11.075	3.970	7.105	Higher rent than originally projected for the Jehovah Witness weekend.
	52.340	95.887	(43,547)	
	02,010	00,001	(10,011)	
OTHER INCOME:	OVER	BUDGET BY	12,159	DUE TO THE FOLLOWING:
		MTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
Advertising Changeschip Inc.	45.626	40.137	5,489	Linker energy his rescuels they evicinally hydroted for Anvil
Advertising Sponsorship Incor Premium Seat Income	45,626	40,137	5,469	Higher sponsorship renewals than originally budgeted for April.
Other revenue	2,598	1,250	1,348	Ticketmaster incentive revenues higher than projected for the month.
-	64,731	52,572	12,159	-
INDIRECT EXPENSES:	OVER	BUDGET BY	(76,224)	DUE TO THE FOLLOWING:
INDIRECT EXPENSES:		MTD	FAV(UNFAV)	
	Actual	MTD Budget	FAV(UNFAV) VARIANCE	DUE TO THE FOLLOWING: COMMENTS:
EXECUTIVE	Actual 15,813	MTD Budget 16,671	FAV(UNFAV) VARIANCE 858	
EXECUTIVE MARKETING	Actual 15,813 11,092	MTD Budget 16,671 11,231	FAV(UNFAV) VARIANCE 858 139	COMMENTS:
EXECUTIVE MARKETING FINANCE	Actual 15,813 11,092 23,680	MTD Budget 16,671 11,231 25,678	FAV(UNFAV) VARIANCE 858 139 1,998	COMMENTS: One less FTE than originally budgeted for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE	Actual 15,813 11,092 23,680 12,363	MTD Budget 16,671 11,231 25,678 17,276	FAV(UNFAV) VARIANCE 858 139 1,998 4,913	COMMENTS: One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS	Actual 15,813 11,092 23,680 12,363 59,429	MTD Budget 16,671 11,231 25,678 17,276 41,959	FAV(UNFAV) VARIANCE 858 139 1,998 4,913 (17,470)	COMMENTS: One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher labor costs, cleaning supplies, and trash removal costs than projected for Ma
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS EVENT SERVICES	Actual 15,813 11,092 23,680 12,363 59,429 65,026	MTD Budget 16,671 11,231 25,678 17,276 41,959 12,916	FAV(UNFAV) VARIANCE 858 1,998 4,913 (17,470) (52,110)	COMMENTS: One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher labor costs, cleaning supplies, and trash removal costs than projected for Ma Lower part time labor cost allocations to events and higher equpiment expenses.
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS EVENT SERVICES GROUP SALES	Actual 15,813 11,092 23,680 12,363 59,429 65,026 5,020	MTD Budget 16,671 11,231 25,678 17,276 41,959 12,916 6,403	FAV(UNFAV) VARIANCE 858 1,998 4,913 (17,470) (52,110) 1,383	COMMENTS: One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher labor costs, cleaning supplies, and trash removal costs than projected for Ma Lower part time labor cost allocations to events and higher equpiment expenses. Lower benefit costs than projected for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS EVENT SERVICES GROUP SALES ADVERTISING/SPONSOR	Actual 15,813 11,092 23,680 12,363 59,429 65,026 5,020 3,588	MTD Budget 16,671 11,231 25,678 17,276 41,959 12,916 6,403 791	FAV(UNFAV) VARIANCE 858 139 1,998 4,913 (17,470) (52,110) 1,383 (2,797)	COMMENTS: One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher labor costs, cleaning supplies, and trash removal costs than projected for Ma Lower part time labor cost allocations to events and higher equpiment expenses. Lower benefit costs than projected for the month. Higher fulfillment costs than originally budgeted for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS EVENT SERVICES GROUP SALES	Actual 15,813 11,092 23,680 12,363 59,429 65,026 5,020	MTD Budget 16,671 11,231 25,678 17,276 41,959 12,916 6,403	FAV(UNFAV) VARIANCE 858 1,998 4,913 (17,470) (52,110) 1,383	COMMENTS: One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher labor costs, cleaning supplies, and trash removal costs than projected for Ma Lower part time labor cost allocations to events and higher equpiment expenses. Lower benefit costs than projected for the month. Higher fulfillment costs than originally budgeted for the month.

Cross Insurance Arena FINANCIAL STATEMENT COMMENTS For the Eleven Months Ending May 2024

			FAV(UNFAV)
	ACTUAL	BUDGET	VARIANCE
NO OF EVENTS	111	91	20
PAID ATTENDANCE	305,641	220,900	84,741
DIRECT EVENT INCOME	217,467	244,652	(27,185)
FACILITY FEE	522,022	323,590	198,432
SUITE REVENUE	16,637	12,450	4,187
NET TICKETING REVENUE	301,592	235,824	65,768
ANCILLARY INCOME	1,571,145	888,943	682,202
TOTAL EVENT INCOME	2,628,863	1,705,459	923,404
OTHER INCOME	748,013	614,778	133,235
INDIRECT EXPENSES	2,423,067	2,535,327	112,260
NET OPERATING INCOME(LOSS)	953,809	(215,090)	1,168,899

			COMMENTS:	
EVENT INCOME:	OVER	BUDGET BY	923,404 DU	E TO THE FOLLOWING:
	YTD	YTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
Post Season Hockey	60,344	0	60,344	Three unbudgeted Mariner playoff games.
WFC/LN Concert	119,950	56,640	63,310	Three Live Nation 3 way split concerts YTD.
College Basketball	64,004	0	64,004	Unbudgeted Umaine womens basketball game.
Meetings	2,077	5,484	(3,407)	Cumberland County Meeting. One of two budgeted meetings.
College Hockey	97,743	44,312	53,431	Two games played and only one game was budgeted.
Minor Concerts	47,694	283,485	(235,790)	Lower attendance and revenue splits for Goija/Mastadon and Mannheim shows.
Major Concerts	108,903	75,816	33,087	Higher attendance and ticketing revenues than budgeted from Death Cab For Cuti
Conference	21,688	0	21,688	Unbudgeted Governors Opioid Conference
Monster Jam	157,795	137,707	20,088	Higher attendance than projected resulting in higher rent and ancillary revenues.
Regular Season Hockey	851,575	487,513	364,062	Higher attendance and higher concessions sales for 34 Mariner games.
Trade Shows	57,482	39,213	18,269	Maine Health and Wellness Expo, Portland on Tap, and Maine Hospitality trade sh
Charity/Community Event	9,768	2,957	6,811	Jibe Cycling and Maine Trooper fundraiser events.
Wrestling	57,266	54,886	2,380	Higher concession and ancillary revenues than originally projected for WWE.
Comedy Shows	440,407	90,364	350,043	Four comedy shows to date. Only two budgeted.
Disney shows	145,259	126,769	18,490	Higher attendance and rental income than originally budgeted for 7 shows.
Consumer Shows	32,452	55,579	(23,127)	Lower attendance and revenues from 3 day Comic and Toy trade show.
Religious Events	11,075	3,970	7,105	Higher rent and service income than originally projected for 3 College Graduations
Graduations	41,749	35,220	6,529	Higher rent than originally projected for the Jehovah Witness weekend.
Globetrotters	49,990	48,898	1,092	Higher convenience fee income than originally budgeted.
Family	84,508	55,921	28,587	Jurassic Quest weekend. Higher attendance and revenues than projected.
Other	7,592	0	7,592	Jump Dance rehearsal.
Other Sports	64,147	26,480	37,667	Ice racing and unbudgeted College recruits basketball game.
High School Sports	95,395	74,245	21,150	Higher attendance and concession sales at games than budgeted.
	2,628,863	1,705,459	923,404	

OTHER INCOME:	OVER	BUDGET BY	133,235	DUE TO THE FOLLOWING:
	YTD	YTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
Advertising Sponsorship I Premium Seat Income Rink Program Revenue	493,760 152,547 22,042	441,505 123,023 20,000	52,255 29,524 2,042	Additional new banking sponsor in 2023-24. Additional suite sold to new banking partner for 2023-24. High School rentals.
Other revenue	79,665	30,250	49,415	Higher ancillary revenues than originally budgted YTD.
-	748,013	614,778	133,235	-

INDIRECT EXPENSES:	UNDER	BUDGET BY	112,260 DU	E TO THE FOLLOWING:
	YTD	YTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
EXECUTIVE	158,561	167,897	9,336	Lower part-time wages and conference costs than projected YTD.
MARKETING	100,792	98,201	(2,591)	Higher wages and benefit costs than projected YTD.
FINANCE	178,808	256,608	77,800	One less FTE than originally budgeted YTD.
BOX OFFICE	166,900	180,317	13,417	One less FTE for last five months of fiscal year.
OPERATIONS	568,133	468,554	(99,579)	Higher cleaning, ice, maintenance and repairs, and supply costs than originally budgete
EVENT SERVICES	216,858	223,289	6,431	Higher event labor allocations than originally projected YTD.
GROUP SALES	25,709	62,456	36,747	No Group Sales Person as originally budgeted for first six months.
ADVERTISING/SPONS	23,175	8,958	(14,217)	Higher sponsorship infrastructure costs than originally projected YTD.
FOOD AND BEVERAG	251,033	278,930	27,897	One less FTE than originally projected YTD. Lower maintenance costs.
OVERHEAD	733,099	790,117	57,018	Lower utility expenses than originally budgeted YTD due to solar credits .
	2,423,067	2,535,327	112,260	

	[CROSS INSUR ROLLING F as of May FYE June	ORECAST 31, 2024			
	ACTUAL May 31, 2024	BALANCE PROJECTED FY 2024	TOTAL ACT/PROJ FY 2024	ORIG BUDGET FYE June 30, 2024	Variance	
# OF EVENTS Direct Event Income Facility Fee Suite Revenue Ticketing System Income Ancillary Income TOTAL EVENT INCOME OTHER INCOME	111 217,467 522,022 16,637 301,592 <u>1,571,145</u> 2,628,863 748,013 2,423,067	11 49,210 30,000 4,000 25,000 148,210 55,479 342,560	122 266,677 552,022 20,637 341,592 <u>1,596,145</u> 2,777,073 803,492 2,765,627	100 296,313 337,990 13,950 247,204 932,127 1,827,584 668,851 2,796,222	22 (29,636) 214,032 6,687 94,388 <u>664,018</u> 949,489 134,641 30,595	
NET OPERATING INCOME (LOSS)	953,809	(138,871)	814,938	(299,787)	1,114,725	
May adjustments affect to FY Forecast Difference from prior month:		(109,355)	COMMENTS:			
Event Income		(7,197)	Realized lower re	evenues from a Co-Pro concert he	eld in May.	
Other Income		16,512	Realized higher r	evenues from new sponsorship c	ontracts.	
Indirect Expenses		118,670	•	abor and operational expenditures Recognized higher Insurance an		
Totals		127,985		~ 		
Incentive Fee Calculation						
Base Management Fee Projected Financial Incentive Fee Food & Beverage Incentives Qualitative Incentives	120,450 60,225 36,135 -					

Mark Eddy Director of Finance Mark Eddy

Total Management Fee Projected

Mike LoConte General Manager Mike LoConte

216,810

Cross Insurance Arena BALANCE SHEET May 2024

ASSETS

CURRENT ASSETS Cash & cash equivalents Accounts receivable Accounts Receivable from Third Party Prepaid Inventory TOTAL CURRENT ASSETS	2,910,172 230,734 207,059 10,391 57,684		3,416,041
TOTAL ASSETS			3,416,041
LIABILITIES AND EQUITY			
CURRENT LIABILITIES Accounts payable Accrued payroll & related costs Sales and Use Tax payable Other accrued liabilities Deposits and Deferred income	254,522 178,586 4,166 371,156 1,569,515		
TOTAL LIABILITIES			2,377,944
EQUITY Retained Earnings Client Funding Current Retained Earnings TOTAL EQUITY	<mark>(1,839,873)</mark> 1,924,503 —	952,965	1,038,097
TOTAL LIABILITIES AND EQUITY			3,416,041

Cross Insurance Arena CONSOLIDATED INCOME STATEMENT For the Eleven Months Ending May 2024

	Р	ERIOD TO DAT	E	Г	YEAR TO DATE				
	Actual	Curr Budget 3u			Actual		udget Variance		
		- 0	5	-		- 0			
Number of Events	10	6	4		111	91	20		
Total Paid General	1,746	3,000	(1,254)		305,641	220,900	84,741		
Turnstile Attendance- General RENTAL INCOME	12,200	18,000	(5,800)		270,208	213,850	56,358		
GROSS TICKET REVENUE SPONSORSHIP REVENUE	92,679 0	118,500 0	(25,821) 0		8,892,920 0	5,559,370 3,500	3,333,550 (3,500)		
RENT BILLED	31,000	46,900	(15,900)		726,621	610,930	115,691		
GROSS REVENUE	123,679	165,400	(41,721)	-	9,619,541	6,173,800	3,445,741		
PROMOTER PROCEEDS	(122,224)	(118,500)	(3,724)		(9,088,731)	(5,521,120)	(3,567,611)		
NET RENTAL INCOME	1,455	46,900	(45,445)		530,810	652,680	(121,870)		
NET SERVICE INCOME / (LOSS)	17,070	(5,812)	22,882	_	(313,343)	(408,028)	94,685		
DIRECT EVENT INCOME	18,525	41,088	(22,563)		217,467	244,652	(27,185)		
FACILTY FEE REVENUE	1,753	9,000	(7,247)		522,022	323,590	198,432		
SUITE TICKET REVENUE	0	0	0		16,637	12,450	4,187		
CONV/TICKET PROC REVENUE	19,307	9,713	9,594		428,943	292,441	136,502		
PROMOTER SHARE OF REVENUES	(12,791)	(2,720)	(10,071)	_	(127,351)	(56,617)	(70,734)		
TOTAL SURCHARGE/REBATE/PRESHO	8,268	15,993	(7,725)		840,251	571,864	268,387		
ANCILLARY INCOME									
CONCESSIONS	26,541	35,806	(9,265)		1,606,974	1,189,562	417,412		
TEAM/PROMOTER SHARE	(9,524)	0	(9,524)		(446,895)	(360,236)	(86,659)		
SUITES/CATERING	5,652	0	5,652		310,314	14,400	295,914		
NOVELTY	2,877	3,000	(123)	_	100,752	45,217	55,535		
TOTAL ANCILLARY INCOME	25,547	38,806	(13,259)		1,571,145	888,943	682,202		
EVENT OPERATING INCOME	52,340	95,887	(43,547)	-	2,628,863	1,705,459	923,404		
INDIRECT EXPENSES:									
EXECUTIVE	15,813	16,671	858		158,561	167,897	9,336		
MARKETING	11,092	11,231	139		100,792	98,201	(2,591)		
FINANCE	23,680	25,678	1,998		178,808	256,608	77,800		
BOX OFFICE	12,363	17,276	4,913		166,900	180,317	13,417		
OPERATIONS	59,429	41,959	(17,470)		568,133	468,554	(99,579)		
EVENT SERVICES	65,026	12,916	(52,110)		216,858	223,289	6,431		
GROUP SALES	5,020	6,403	1,383		25,709	62,456	36,747		
ADVERTISING/SPONSORSHIP	3,588	791	(2,797)		23,175	8,958	(14,217)		
FOOD AND BEVERAGE	40,217	24,154	(16,063)		251,033	278,930	27,897		
	58,463	61,388	2,925	-	733,099	790,117	57,018		
TOTAL INDIRECT EXPENSES	294,691	218,467	(76,224)		2,423,067	2,535,327	112,260		
Advertising Sponsorship Income	45,626	40,137	5,489		493,760	441,505	52,255		
Premium Seat Income	16,527	11,185	5,342		152,547	123,023	29,524		
Rink Program Revenue	(20)	0	(20)		22,042	20,000	2,042		
Other revenue	2,598	1,250	1,348	-	79,665	30,250	49,415		
TOTAL OTHER INCOME	64,731	52,572	12,159		748,013	614,778	133,235		
NET OPERATING INCOME (LOSS)	(177,620)	(70,008)	(107,612)	=	953,809	(215,090)	1,168,899		

Cross Insurance Arena CONSOLIDATED INDIRECT DEPARTMENT EXPENSES For the Eleven Months Ending May 2024

									% of		
[F	Period To Date	e			Year To Date				Annual	Annual Budget
	Actual	Curr Budget	Budget Var	Actu	al	Curr Budget	Budget Var	Actual	Annual Budget	Budget Var	Achieved
Personnel Expenses											
Salaries	85,036	94,554	9,518		,428	907,899	89,471	818,428	983,560	165,132	83%
Part-Time Labor	131,236	65,750	(65,486)	1,294		910,213	(384,507)	1,294,720	949,613	(345,107)	136%
Outside Payroll Service	7,638	1,000	(6,638)		,765	102,500	(148,265)	250,765	110,000	(140,765)	228%
Employee Benefits	14,866	20,210 0	5,344 0	1/3	,746 0	215,675 0	41,929 0	173,746	235,883	62,137	74%
Incentive Compensation 401K	0 3,141	4,490	1,349	24	,236	49,357	25,121	0 24,236	73,364 53,847	73,364 29,611	0% 45%
Payroll Taxes	18,258	13,753	(4,505)		,230	49,357	(30,388)	185,529	168,649	(16,880)	110%
Allocated to Events	(66,763)	(75,880)	(9,117)	(1,532		(954,380)	578,514	(1,532,894		518,764	151%
Total Personnel Expenses	193,411	123,877	(69,534)	1,214	<u> </u>	1,386,405	171,876	1,214,529	1,560,786	346,257	
Expenses											
Advertising	650	1,166	516		,806	12,834	9,028	3,806	14,000	10,194	27%
Other Travel Expense	240	1,150	910	3	,586	8,000	4,414	3,586	9,800	6,214	37%
Automobile Expenses	27	63	36		344	687	343	344	750	406	46%
Armored Car Expense	202	166	(36)		,657	1,834	(823)	2,657	2,000	(657)	133%
Cash (Over)/Short	145	0	(145)		,161	0	(1,161)	1,161	0	(1,161)	Not Budgeted
Ice Expense	0	2,000	2,000		,433	24,000	(19,433)	43,433	24,000	(19,433)	181%
Parking Expense	2,645	2,367	(278)		,332	26,033	(2,299)	28,332	28,400	69	100%
Buidling / General Supplies	4,829	1,800	(3,029)	30	,050	18,800	(11,250)	30,050	20,500	(9,550)	147%
Prof Fees - Deferred Comp. Plan	0	0	0		0	0	0	0		500	0%
Computer Maintenance	8,529	5,671	(2,858)		,349	62,383	12,034	50,349	68,050	17,701	74%
Credit card fees expense	1,933	2,500	567		,349	40,500	(39,849)	80,349	45,500	(34,849)	177%
Dues & Subscriptions	518	849	331		,334	9,501	2,167	7,334	10,350	3,016	71%
R&M/Equip. Fund Expense General expense	6,383 1,252	4,645 3,250	<mark>(1,738)</mark> 1,998		,346 ,862	54,604 21,250	(4,742) 5,388	59,346 15,862	59,750 24,500	404 8,638	99% 65%
Guest Relations	1,232	3,230	1,990		75	21,230	825	75	1,150	1,075	7%
Insurance & Bonding	5,894	8,370	2,476	102	2,840	92,061	(10,779)	102,840	100,431	(2,409)	102%
Licenses and Permits	372	504	132		,820	5,521	(299)	5,820	6,025	205	97%
Management Fee Expense	9,698	10,038	340		,353	110,412	3,059	107,353	120,450	13,097	89%
Meetings/Conferences	3,064	2,433	(631)		,086	10,516	5,430	5,086	15,950	10,864	32%
Office Supplies	350	800	450		,610	6,900	1,290	5,610	7,750	2,140	72%
Equipment Rental	875	875	0		,625	9,625	0	9,625	10,500	875	92%
Cleaning Supplies	5,813	2,000	(3,813)		,420	14,500	(22,920)	37,420	15,500	(21,920)	241%
Paper Supplies	32	750	718		,787	16,000	(9,787)	25,787	17,000	(8,787)	152%
Printing	90	197	107		,210	2,173	963	1,210	2,370	1,160	51%
Pest Control Expense	248	233	(15)		,590	2,567	(23)	2,590	2,800	210	93%
Postage	135	125	(10)		,623	1,150	(473)	1,623	1,300	(323)	125%
Security System	30	500	470		,714	6,000	1,286	4,714	6,500	1,786	73%
Recruiting Expense	0	50	50		401	900	499	401	950	549	42%
Cell Phone/Telephone/Data Lines	102	155	53	1	,119	1,705	586	1,119	1,860	741	60%
Smallwares	0	250	250		783	4,750	3,967	783	5,000	4,217	16%
Snow Removal	0	0	0		125	250	125	125	250	125	50%
Equipment Maintenance	4,824	1,600	(3,224)		,977	23,400	(38,577)	61,977	25,000	(36,977)	248%
Internet - Phone	3,842	3,333	(509)		,886	36,666	(3,220)	39,886	40,000	114	100%
Trash Removal	2,955	1,250	(1,705)		,947	13,750	(12,197)	25,947	15,000	(10,947)	173%
Uniforms	902	500	(402)		,191	6,750	(1,441)	8,191	7,250	(941)	113%
Utiltities	34,700	35,000	300	432	,561	502,000	69,439	432,561	524,300	91,739	83%
Total Expenses	101,279	94,590	(6,689)	1,208	,538	1,148,922	(59,616)	1,208,538	1,235,436	26,898	
Total Departmental Expenses	294,691	218,467	(76,224)	2,428	2067	2,535,327	112,260	2,423,067	2,796,222	373,155	

Cross Insurance Arena OTHER INCOME For the Eleven Months Ending May 2024

		•							
					-				% of
	F	Period To Date	e		Year To Date	•		Annual	Annual Budget
	Actual	Curr Budget	Budget Var	Actual	Curr Budget	Annual Budget	Budget Var	Achieved	
OTHER INCOME Advertising Sponsorship Inco Premium Seat Income Rink Program Revenue Other revenue TOTAL OTHER INCOME	45,626 16,527 (20) 2,598 64,731		5,489 5,342 (20) 1,348 12,159	493,760 152,547 22,042 79,665 748,013	441,505 123,023 20,000 <u>30,250</u> 614,778	52,255 29,524 2,042 49,415 133,235	481,643 134,208 20,000 <u>33,000</u> 668,851	12,117 18,339 2,042 46,665 79,162	103% 114% 110% 241% 112%