

One Civic Center Square, Portland, ME 04101

MARCH 2024

Fiscal Year ending June 30, 2024

Submitted By Mark Eddy

SPECTRA VENUE MANAGEMENT

H. Abate K. Hilsgen J. McGarr G. O'Dell K. Vaske

Mark Eddy

Mark Eddy, Director of Finance

Mike LoConte

Mike LoConte, General Manager



INDEX

PAGE

FINANCIAL STATEMENT COMMENTS	
MONTHLY	1
YEAR TO DATE	2
ROLLING FORECAST	3
BALANCE SHEET	4
INCOME STATEMENT	5
CONSOLIDATED INDIRECT EXPENSES	6
OTHER INCOME/EXPENSE STATEMENT	7

Cross Insurance Arena FINANCIAL STATEMENT COMMENTS Month Ending March 31, 2024

			FAV(UNFAV)
	ACTUAL	BUDGET	VARIANCE
NO OF EVENTS	15	13	2
PAID ATTENDANCE	51,463	39,200	12,263
DIRECT EVENT INCOME	35,641	(9,736)	45,377
FACILITY FEE	44,675	25,200	19,475
SUITE REVENUE	0	800	(800)
NET TICKETING REVENUE	23,664	12,060	11,604
ANCILLARY INCOME	209,620	121,567	88,053
TOTAL EVENT INCOME	313,600	149,891	163,709
OTHER INCOME	95,042	56,321	38,721
INDIRECT EXPENSES	229,380	230,624	1,244

EVENT INCOME:	OVER	BUDGET BY	163,709	DUE TO THE FOLLOWING:
		MTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
Regular Season Hockey	199,863	108,340	91,523	Higher attendance and higher concessions sales for six Mariner games.
Minor Concert	7,992	0	7,992	Unbudgeted Dropkick Murphys Co-Pro concert.
Trade Shows High School Sports	12,942 92.803	2,929 38,622	10,013 54,181	Maine Hospitality Trade Show. State basketball and hockey championships
righ School Sports	313.600	149.891	163.709	
	313,000	149,091	163,709	
OTHER INCOME:	OVER	BUDGET BY	38,721	DUE TO THE FOLLOWING:
		MTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
Advertising Sponsorship Inco	59,922	40,137	19,785	New sponsorship share from a national OVG sponsor.
Premium Seat Income	27,657	11,184	16,473	Recognized Maine Mariners 2023-24 loge and suite rentals.
Other revenue	7,464	4,000	3,464	Ticketmaster incentive revenues higher than projected for the month .
	95.042	56.321	38.721	
	33,042	30,321	30,721	
	,-			
INDIRECT EXPENSES:	,-	BUDGET BY	1,244	DUE TO THE FOLLOWING:
INDIRECT EXPENSES:	,-	BUDGET BY MTD	1,244 FAV(UNFAV)	
	OVER Actual	BUDGET BY MTD Budget	1,244 FAV(UNFAV) VARIANCE	COMMENTS:
EXECUTIVE	OVER Actual 13,289	BUDGET BY MTD Budget 14,443	1,244 FAV(UNFAV) VARIANCE 1,154	
	OVER Actual	BUDGET BY MTD Budget	1,244 FAV(UNFAV) VARIANCE	COMMENTS:
	OVER Actual 13,289	BUDGET BY MTD Budget 14,443	1,244 FAV(UNFAV) VARIANCE 1,154	COMMENTS:
EXECUTIVE MARKETING	OVER Actual 13,289 9,498	BUDGET BY MTD Budget 14,443 9,558	1,244 FAV(UNFAV) VARIANCE 1,154 60	COMMENTS: No conference travel as originally projected for February.
EXECUTIVE MARKETING FINANCE	OVER Actual 13,289 9,498 14,334	BUDGET BY MTD Budget 14,443 9,558 21,967	1,244 FAV(UNFAV) VARIANCE 1,154 60 7,633	COMMENTS: No conference travel as originally projected for February. One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE	OVER Actual 13,289 9,498 14,334 8,590	BUDGET BY MTD Budget 14,443 9,558 21,967 15,332	1,244 FAV(UNFAV) VARIANCE 1,154 60 7,633 6,742	COMMENTS: No conference travel as originally projected for February. One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS	OVER Actual 13,289 9,498 14,334 8,590 54,580	BUDGET BY MTD Budget 14,443 9,558 21,967 15,332 41,215	1,244 FAV(UNFAV) VARIANCE 1,154 60 7,633 6,742 (13,365)	COMMENTS: No conference travel as originally projected for February. One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher repairs, cleaning supplies and trash removal costs than projected for the mon
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS EVENT SERVICES	OVER 13,289 9,498 14,334 8,590 54,580 22,034 4,087	BUDGET BY MTD Budget 14,443 9,558 21,967 15,332 41,215 10,976	1,244 FAV(UNFAV) VARIANCE 1,154 60 7,633 6,742 (13,365) (11,058)	COMMENTS: No conference travel as originally projected for February. One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher repairs, cleaning supplies and trash removal costs than projected for the mor Higher part time labor cost allocations to events and security expenses. Lower benefit costs than originally budgeted for the month. Higher fulfillment costs than originally budgeted for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS EVENT SERVICES GROUP SALES	OVER 13,289 9,498 14,334 8,590 54,580 22,034 4,087	BUDGET BY MTD Budget 14,443 9,558 21,967 15,332 41,215 10,976 5,451	1,244 FAV(UNFAV) VARIANCE 1,154 60 7,633 6,742 (13,365) (11,058) 1,364	COMMENTS: No conference travel as originally projected for February. One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher repairs, cleaning supplies and trash removal costs than projected for the mor Higher part time labor cost allocations to events and security expenses. Lower benefit costs than projected for the month.
EXECUTIVE MARKETING FINANCE BOX OFFICE OPERATIONS EVENT SERVICES GROUP SALES ADVERTISING/SPONSOF	OVER Actual 13,289 9,498 14,334 8,590 54,580 22,034 4,087 3,870	BUDGET BY MTD Budget 14,443 9,558 21,967 15,332 41,215 10,976 5,451 792	1,244 FAV(UNFAV) VARIANCE 1,154 60 7,633 6,742 (13,365) (11,058) 1,364 (3,078)	COMMENTS: No conference travel as originally projected for February. One less FTE than originally budgeted for the month. One less FTE than originally budgeted for the month. Higher repairs, cleaning supplies and trash removal costs than projected for the mon Higher part time labor cost allocations to events and security expenses. Lower benefit costs than projected for the month. Higher fulfillment costs than originally budgeted for the month.

Cross Insurance Arena FINANCIAL STATEMENT COMMENTS For the Nine Months Ending March 2024

	ACTUAL	DUDOET	FAV(UNFAV)
	ACTUAL	BUDGET	VARIANCE
NO OF EVENTS	89	77	12
PAID ATTENDANCE	270,775	202,600	68,175
DIRECT EVENT INCOME	233,642	183,159	50,483
FACILITY FEE	462,387	281,290	181,097
SUITE REVENUE	15.852	12,250	3.602
NET TICKETING REVENUE	235,130	201,688	33,442
ANCILLARY INCOME	1,330,955	789,999	540,956
TOTAL EVENT INCOME	2,277,966	1,468,386	809,580
OTHER INCOME	603,946	507,134	96,812
INDIRECT EXPENSES	1,977,772	2,087,977	110,205
NET OPERATING INCOME(LO	SS) 904,141	(112,457)	1,016,598

			COMMENTS:	
EVENT INCOME:	OVER	BUDGET BY	809,580	DUE TO THE FOLLOWING:
	YTD	YTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
WFC/LN Concert	70.690	50.040	14.050	Two Live Matian Query and a sense to in Avenuat
College Basketball	64,004	56,640 0	64.004	Two Live Nation 3 way split concerts in August. Unbudgeted Umaine womens basketball game.
Meetings	2.077	3.656	(1,579)	Cumberland County Meeting. One of two budgeted meetings.
College Hockey	97.743	44.312	53.431	Two dames played and only one dame was buddeted.
Minor Concerts	47.694	170.091	(122.397)	Lower attendance and revenue splits for Goija/Mastadon and Mannheim shows.
Valor Concerts	108.903	75.816	33.087	Higher attendance and ticketing revenues than budgeted from Death Cab For Cu
Conference	21.688	10,010	21.688	Unbudgeted Governors Opioid Conference
Monster Jam	157,795	137.707	20.088	Higher attendance than projected resulting in higher rent and ancillary revenues.
Regular Season Hocke	765.895	460.431	305.464	Higher attendance and higher concessions sales for 34 Mariner games.
Frade Shows	57,482	39,213	18.269	Maine Health and Wellness Expo. Portland on Tap. and Maine Hospitality trade s
Charity/Community Ever	9,768	2.957	6.811	Jibe Cycling and Maine Trooper fundraiser events.
Vrestling	57,266	54,886	2.380	Higher concession and ancillary revenues than originally projected for WWE.
Comedy Shows	336,344	90.364	245.980	Four comedy shows to date. Only two budgeted.
Disnev shows	145,259	126,769	18.490	Higher attendance and rental income than originally budgeted for 7 shows.
Globetrotters	49,990	48.898	1.092	Higher convenience fee income than originally budgeted.
Family	84,508	55,921	28,587	Jurassic Quest weekend. Higher attendance and revenues than projected.
Other	7,592	0	7,592	Jump Dance rehearsal.
Other Sports	64,107	26,480	37,627	Ice racing and unbudgeted College recruits basketball game.
High School Sports	129,120	74.245	54,875	Higher attendance and concession sales at games than budgeted.
ight contool operio	2,277,926	1.468.386	809,540	inglier attendance and concession cales at games that suggester.
	0)/50	DUD OFT DV	00.010	
DTHER INCOME:	OVER	BUDGET BY		DUE TO THE FOLLOWING:
	YTD	YTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
Advertising Sponsorshir	392,267	361,231	31.036	Additional new banking sponsor in 2023-24.
Premium Seat Income	123,988	100.653	23.335	Additional suite sold to new banking partner for 2023-24.
Rink Program Revenue	19,362	19,000	362	High School rentals.
Other revenue	68,329	26,250	42,079	Higher ancillary revenues than originally budgted YTD.
	00,020	20,200	12,010	right anomal for the original paragoa (12)
-	603,946	507,134	96,812	
NDIRECT EXPENSES:	UNDER	BUDGET BY		DUE TO THE FOLLOWING:
	YTD	YTD	FAV(UNFAV)	
	Actual	Budget	VARIANCE	COMMENTS:
EXECUTIVE	129,601	136,783	7,182	Lower part-time wages and conference costs than projected YTD.
MARKETING	80,083	78,512	(1,571)	Higher wages and benefit costs than projected YTD.
FINANCE	136.847	208,969	72.122	One less FTE than originally budgeted YTD.
BOX OFFICE	148,891	148,289	(602)	Higher benefit costs and credit card fees than originally projected YTD.
OPERATIONS	457,786	384,860	(72,926)	Higher cleaning, ice, maintenance and repairs, and supply costs than originally b
EVENT SERVICES	172,729	184,247	11,518	Higher event labor allocations than originally projected YTD.
GROUP SALES	16,673	50,602	33,929	No Group Sales Person as originally budgeted for first six months.
ADVERTISING/SPON	14,988	7,376	(7,612)	Higher sponsorship infrastructure costs than originally projected YTD
FOOD AND BEVERA	206,505	225,798	19,293	One less FTE than originally projected YTD. Lower maintenance costs.
OVERHEAD	613,669	662,541	48,872	Lower utility expenses than originally budgeted YTD due to solar credits .
-	1,977,772	2,087,977	110,205	
	1,977,772	2,087,977	110,205	

		CROSS INSUR ROLLING F as of March FYE June	ORECAST 1 31, 2024		
	ACTUAL March 31, 2024	BALANCE PROJECTED FY 2024	TOTAL ACT/PROJ FY 2024	ORIG BUDGET FYE June 30, 2024	Variance
# OF EVENTS Direct Event Income Facility Fee Suite Revenue Ticketing System Income Ancillary Income	89 233,642 462,387 15,852 235,130 1,330,955	32 129,464 73,317 2,941 130,086 	121 363,106 535,704 18,793 365,216 1,462,278	100 296,313 337,990 13,950 247,204 932,127	21 66,793 197,714 4,843 118,012 530,151
	2,277,966	467,131	2,745,097	1,827,584	917,513
	603,946	155,545	759,491	668,851	90,640
INDIRECT EXPENSES	<u> </u>	<u>747,530</u> (124,854)	2,725,302	2,796,222	70,920
NET OPERATING INCOME (LOSS)	904,141	(124,034)		(299,707)	1,079,074
February adjustments affect to FY Forec	ast		COMMENTS:		
Difference from prior month:		243,655			
Event Income		184,022	Mariner hockey g	evenues from March High Schoo James. Recognized additional rev yoff games in April.	
Other Income		41,200	Realized higher r	evenues from new sponsorship c	ontracts.
Indirect Expenses		18,433	Realized lower ut	illity expenses in March.	
Totals		243,655			
Incentive Fee Calculation					
Base Management Fee Projected Financial Incentive Fee Food & Beverage Incentives Qualitative Incentives	120,450 60,225 36,135 -				

Total Management Fee Projected

Mark Eddy

Mike LoConte General Manager Mike LoConte

216,810

Cross Insurance Arena BALANCE SHEET March 2024

ASSETS

CURRENT ASSETS Cash & cash equivalents Accounts receivable Accounts Receivable from Third Party Prepaid Inventory TOTAL CURRENT ASSETS	3,021,577 333,392 124,518 19,613 66,473		3,565,572
TOTAL ASSETS			3,565,572
LIABILITIES AND EQUITY			
CURRENT LIABILITIES Accounts payable Accrued payroll & related costs Sales and Use Tax payable Other accrued liabilities Deposits and Deferred income	508,627 263,416 35,252 560,022 1,209,826		
TOTAL LIABILITIES			2,577,143
EQUITY Retained Earnings Client Funding Current Retained Earnings TOTAL EQUITY	<mark>(1,839,873)</mark> 1,924,503 —	903,297	988,429
TOTAL LIABILITIES AND EQUITY			3,565,572

Cross Insurance Arena CONSOLIDATED INCOME STATEMENT For the Nine Months Ending March 2024

	Р	ERIOD TO DATI	E	Г	YEAR TO DATE			
I	Actual Curr Budget 3udget Variance				Actual Curr Budget 3udget Variance			
	/ 1010001		agor vananos	-	710100	San Baager J	ager valiance	
Number of Events	15	13	2		89	77	12	
Total Paid General	51,463	39,200	12,263		270,775	202,600	68,175	
Turnstile Attendance- General RENTAL INCOME	41,741	35,350	6,391		230,487	181,450	49,037	
GROSS TICKET REVENUE	789,664	562,160	227,504		7,662,858	5,056,830	2,606,028	
SPONSORSHIP REVENUE	0	0	0		0	3,500	(3,500)	
RENT BILLED	87,709	59,300	28,409	-	613,478	511,480	101,998	
GROSS REVENUE	877,372	621,460	255,912		8,276,335	5,571,810	2,704,525	
PROMOTER PROCEEDS	(784,523)	(562,160)	(222,363)		(7,748,781)	(5,018,580)	(2,730,201)	
NET RENTAL INCOME	92,850	59,300	33,550		527,554	553,230	(25,676)	
NET SERVICE INCOME / (LOSS)	(57,209)	(69,036)	11,827	_	(293,912)	(370,071)	76,159	
DIRECT EVENT INCOME	35,641	(9,736)	45,377		233,642	183,159	50,483	
FACILTY FEE REVENUE	44,675	25,200	19,475		462,387	281,290	181,097	
SUITE TICKET REVENUE	0	800	(800)		15,852	12,250	3,602	
CONV/TICKET PROC REVENUE	28,673	12,060	16,613		319,714	252,865	66,849	
PROMOTER SHARE OF REVENUES	(5,008)	0	(5,008)		(84,584)	(51,177)	(33,407)	
TOTAL SURCHARGE/REBATE/PRESHO	68,339	38,060	30,279	_	713,369	495,228	218,141	
ANCILLARY INCOME								
CONCESSIONS	238,108	182,367	55,741		1,350,989	1,081,418	269,571	
TEAM/PROMOTER SHARE	(73,832)	(64,000)	(9,832)		(362,743)	(344,236)	(18,507)	
SUITES/CATERING	43,308	3,200	40,108		260,607	13,600	247,007	
NOVELTY	2,036	0,200	2,036		82,102	39,217	42,885	
TOTAL ANCILLARY INCOME	209,620	121,567	88,053	_	1,330,955	789,999	540,956	
EVENT OPERATING INCOME	313,600	149,891	163,709	_	2,277,966	1,468,386	809,580	
	515,000	149,091	103,709	-	2,211,900	1,400,300	009,000	
INDIRECT EXPENSES:								
EXECUTIVE	13,289	14,443	1,154		129,601	136,783	7,182	
MARKETING	9,498	9,558	60		80,083	78,512	(1,571)	
FINANCE	14,334	21,967	7,633		136,847	208,969	72,122	
BOX OFFICE	8,590	15,332	6,742		148,891	148,289	(602)	
OPERATIONS	54,580	41,215	(13,365)		457,786	384,860	(72,926)	
EVENT SERVICES	22,034	10,976	(11,058)		172,729	184,247	11,518	
GROUP SALES	4,087	5,451	1,364		16,673	50,602	33,929	
	3,870	792	(3,078)		14,988	7,376	(7,612)	
FOOD AND BEVERAGE OVERHEAD	18,654	24,527	5,873		206,505	225,798	19,293	
-	80,443	86,363	5,920	_	613,669	662,541	48,872	
TOTAL INDIRECT EXPENSES	229,380	230,624	1,244		1,977,772	2,087,977	110,205	
Advertising Sponsorship Income	59,922	40,137	19,785		392,267	361,231	31,036	
Premium Seat Income	27,657	11,184	16,473		123,988	100,653	23,335	
Rink Program Revenue	0	1,000	(1,000)		19,362	19,000	362	
Other revenue	7,464	4,000	3,464	_	68,329	26,250	42,079	
TOTAL OTHER INCOME	95,042	56,321	38,721		603,946	507,134	96,812	
NET OPERATING INCOME (LOSS)	179,263	(24,412)	203,675	_	904,141	(112,457)	1,016,598	
				-				

Cross Insurance Arena CONSOLIDATED INDIRECT DEPARTMENT EXPENSES For the Nine Months Ending March 2024

									% of		
		Period To Date)			Year To Date				Annual	Annual Budget
	Actual	Curr Budget	Budget Var	-	Actual	Curr Budget	Budget Var	Actual	Annual Budget	Budget Var	Achieved
Personnel Expenses											
Salaries	67,784	75,665	7,881		665,216	737,685	72,469	665,216		318,344	68%
Part-Time Labor	175,675	135,500	(40,175)		1,076,136	766,463	(309,673)	1,076,136		(126,523)	113%
Outside Payroll Service	35,075	14,500	(20,575)		208,672	86,000	(122,672)	208,672	,	(98,672)	190%
Employee Benefits	13,597	20,210	6,613		141,794	175,255	33,461	141,794	235,883	94,089	60%
Incentive Compensation	0	0	0		0	0	0	0	- /	73,364	0%
401K Payroll Taxes	1,705 21,286	4,490 18,843	2,785		19,150 154,827	40,377 128,255	21,227	19,150 154,827	53,847 168,649	34,697 13,822	36% 92%
Allocated to Events	(216,799)	(159,500)	<mark>(2,443)</mark> 57,299		(1,279,911)	(799,500)	<mark>(26,572)</mark> 480,411	(1,279,911		265,781	126%
Total Personnel Expenses	98,323	109,708	11,385	-	985,885	1,134,535	148,650	985,885		574,901	- 12070
	50,525	105,700	11,000		505,005	1,104,000	140,000	505,005	1,000,700	574,501	
Expenses											
Advertising	588	1,166	578		2,104	10,502	8,398	2,104	14,000	11,896	15%
Other Travel Expense	0	750	750		3,346	6,100	2,754	3,346	9,800	6,454	34%
Automobile Expenses	0	63	63		214	561	347	214	750	536	28%
Armored Car Expense	269	166	(103)		2,083	1,502	(581)	2,083	2,000	(83)	104%
Cash (Over)/Short	209	0	(209)		1,608	0	(1,608)	1,608	0	(1,608)	Not Budgeted
Ice Expense	3,951	3,000	(951)		40,882	19,000	(21,882)	40,882	24,000	(16,882)	170%
Parking Expense	2,668	2,367	(301)		22,959	21,299	(1,660)	22,959	28,400	5,442	81%
Buidling / General Supplies	944	1,850	906		22,783	15,450	(7,333)	22,783	20,500	(2,283)	111%
Prof Fees - Deferred Comp. Plan	0	0	0		0	0	0	0		500	0%
Computer Maintenance	3,430	5,672	2,242		33,925	51,041	17,116	33,925	68,050	34,125	50%
Credit card fees expense	5,579	5,000	(579)		63,107	33,000	(30,107)	63,107	45,500	(17,607)	139%
Dues & Subscriptions	1,706	850	(856)		6,299	7,802	1,503	6,299	10,350	4,051	61%
R&M/Equip. Fund Expense	9,403	4,646	(4,757)		40,725	45,314	4,589	40,725	59,750	19,025	68%
General expense	1,175	1,200	25		12,488	15,300	2,812	12,488		12,012	51%
Guest Relations	50	0	(50)		75	900	825	75	,	1,075	7%
Insurance & Bonding	10,395	8,369	(2,026)		91,051	75,321	(15,730)	91,051	100,431	9,380	91%
Licenses and Permits	275	502	227		5,108	4,514	(594)	5,108	6,025	917	85%
Management Fee Expense	9,698	10,038	340		87,957	90,336	2,379	87,957	120,450	32,493	73%
Meetings/Conferences	520	1,733	1,213		1,294	7,450	6,156	1,294	15,950	14,656	8%
Office Supplies	519	800	281		4,931	5,500	569	4,931	7,750	2,819	64%
Equipment Rental	875	875	0		7,875	7,875	0	7,875		2,625	75%
Cleaning Supplies	6,331	1,500	(4,831)		27,838	11,300	(16,538)	27,838	15,500	(12,338)	180%
Paper Supplies	3,719	2,000	(1,719)		24,409	13,250	(11,159)	24,409		(7,409)	144%
Printing	0	197	197		940	1,779	839	940		1,430	40%
Pest Control Expense	248	233	(15)		2,094	2,101	7	2,094	2,800	706	75%
Postage	204	100	(104)		1,353	900	(453)	1,353		(53)	104%
Security System	3,473	600	(2,873)		4,654	5,000	346	4,654	6,500	1,846	72%
Recruiting Expense	0	50	50		401	800	399	401	950	549	42%
Cell Phone/Telephone/Data Lines	102	155	53		916	1,395	479	916	,	944	49%
Smallwares	0	100	100		783	3,950	3,167	783	5,000	4,217	16%
Snow Removal	0	0	0		125	250	125	125		125	50%
Equipment Maintenance	4,712	1,600	(3,112)		55,883	20,200	(35,683)	55,883		(30,883)	224%
Internet - Phone	3,602	3,334	(268)		32,390	30,000	(2,390)	32,390		7,610	81%
Trash Removal	3,261	1,500	(1,761)		20,679	11,000	(9,679)	20,679		(5,679)	138%
Uniforms	867	500	(367)		6,849	5,750	(1,099)	6,849		401	94%
Utiltities	52,284	60,000	7,716		360,575	427,000	66,425	360,575	524,300	163,725	69%
Total Expenses	131,057	120,916	(10,141)	-	991,886	953,442	(38,444)	991,886	1,235,436	243,550	-
Total Departmental Expenses	229,380	230,624	1,244		1,97 7 2772	2,087,977	110,205	1,977,772	2,796,222	818,450	

Cross Insurance Arena OTHER INCOME For the Nine Months Ending March 2024

of
1
Budget
ved
81%
92%
97%
207%
90%
2