

2026 OPERATING BUDGET - NARRATIVE

I am pleased to present the proposed 2026 operating budget for the Cross Insurance Arena to our Board of Trustees. This budget outlines the financial strategy and key initiatives for the upcoming year, and I look forward to engaging in a thoughtful discussion regarding the plans and priorities that will guide our operations and ensure continued success.

Our team remains steadfast in its commitment to representing Cumberland County with excellence across every aspect of our operations. We take great pride in continuing to serve the community by providing top-tier events and experiences for both local residents and alike.

As we look ahead to 2026, our goal is to build on the strategic growth we've achieved in recent years. Our primary focus will be maximizing revenue from our current events while continuing to deliver exceptional experiences. In addition, we will explore new event opportunities that will help establish consistent, year-round bookings, supporting the long-term sustainability of the arena.

The team at Cross Insurance Arena is committed to crafting innovative and engaging events, while actively identifying and developing future talent. Together, we strive to build a dynamic and diverse calendar that meets the evolving needs of our community.

We are excited to present a budget that not only supports the continuation of high-quality events and seamless operations but also positions us for further growth. With this plan, we look forward to another year of success, continued engagement, and a dynamic calendar of events that will further elevate the Cross Insurance Arena's role as a key sports and entertainment hub for the region.

2025 RECAP TO DATE

We began the current fiscal year with an ambitious capital project that, while temporarily affecting our ability to book events, offered a unique opportunity to significantly improve our facility. From the start of July through mid-August, operations were paused to accommodate the installation of a state-of-the-art Athletica glass and dasher system—one that is trusted by several NHL teams.

Though this upgrade created some short-term disruptions, it was a crucial step forward in enhancing both the functionality and layout of our facility. In addition to the new glass and dasher system, we took the opportunity to reposition the team benches, aligning them directly with the locker room hallways. This strategic modification created immediate benefits, particularly in terms of operational efficiency. The new bench placement ensures players now have quick and direct access to their locker rooms and medical treatment areas, fostering a more streamlined and responsive environment for both the athletes and the medical team.

When we reopened, we dove right into a packed schedule. We kicked things off on August 8th with a comedy show by Theo Von, followed by the popular Family Entertainment event, Jurassic Quest, from August 23 to 25. On September 25, the return of The Price is Right Live was a huge hit. We also introduced a new theater experience with The Book of Mormon on September 27 and 28, performing three shows over two days to rave reviews.

A standout addition to our calendar this year was the MaineHealth Leadership Conference, held on September 30. The event was a tremendous success, and we're thrilled to announce it will be returning this September. October brought the return of Hot Wheels, followed by a high-energy rock show from A Day to Remember on November 1st. We also hosted a soldout Christian rock triple-header featuring TobyMac, MercyMe, and Zach Williams. This event was especially noteworthy as we were the only venue with fewer than 10,000 seats to host such a large-scale show, made possible by our new partnership with the promoter, Awakenings. On November 24, Nitro Circus joined our lineup. We capped off the year with two UMaine hockey games — Women's Hockey on December 14th and Men's Hockey on December 29th. To close out an exceptional year of events, Disney on Ice took the ice during the third week of December.

The new calendar year kicked off with the 1/18 Ice Racing event, followed by country star Parker McCollum on 1/31. On 2/1, we hosted our annual Portland on Tap, and on 2/14, the Harlem Globetrotters took the court. The remainder of February and early March featured our annual MPA basketball and hockey playoffs.

March 5th brought comedian Sebastian Maniscalco, followed by industry giant Kevin Hart on 3/15. On 3/28, we welcomed country star Brantley Gilbert, and on 3/29, we sold out with Gabriel "Fluffy" Iglesias.

From January to April, the Mariners played a central role in our event calendar, hosting 23 games that attracted impressive crowds and generated strong revenue as our tenant team. Food and beverage sales also saw a notable increase in both revenue and quality. As part of

our ongoing partnership with Native Maine, we were excited to debut a newly branded stand in the main lobby. This update included refreshed décor and the introduction of elevated food options, such as a premium cheeseburger, gourmet fries, and a variety of other enticing menu items.

As we wrap up our fiscal year, we are excited to host our annual college and high school graduation events, which will be held throughout May and June. These celebrations will culminate in the highly anticipated Coheed & Cambria/Mastodon rock show on May 28th, followed by our second annual Father's Day Boxing event on June 14th.

2026 PROJECTED EVENT OPERATING INCOME

Our projected event mix for 2026 indicates an expected increase of \$174,536 in our Net Event Operating Income. This is based on the difference between last year's approved budget of \$2,023,666 and this year's projected budget of \$2,198,202. As with past budgets involving hosted events, forecasting additional shows that will be routed to Portland remains challenging. Variables such as show costs, ticket sales, and patron spending are difficult to predict. Given the significant impact these factors have on the venue's success, we continue to adopt a cautious approach. There is always the possibility of a show being canceled, rescheduled, or experiencing low attendance. While we make every effort to carefully research each event, sometimes the timing or target demographic does not align in a way that guarantees a profit.

2026 PROJECTED OVERALL OPERATING INCOME

Our projected net operating income for the next fiscal year indicates a deficit of \$370,303 which reflects a slightly larger shortfall than the deficit of \$219,061 approved in the prior year. This increase of \$144,569 primarily arises from the lack of returning acts such as Jurassic Quest and Hot Wheels, plus the ongoing uncertainty surrounding the economy impacting the events we are working diligently to secure and execute. While we remain optimistic, we are mindful of the need to carefully manage our event mix. As always, we strive to exceed projections particularly in a climate where the industry as a whole is still adjusting to the post-pandemic landscape. The significant surge in concerts following the pandemic has begun to stabilize, and this shift has contributed to a general downturn in the market. Given these factors, we are adopting a cautious and strategic approach to ensure we navigate the year effectively and position ourselves for long-term success.

2026 EVENT FORECASTING

Forecasting the number of events for 2025/2026 is always an exciting and dynamic challenge. While we can confidently rely on our established annual events, we had originally secured plans for Cirque du Soliel to return with a brand-new show. This highly anticipated performance was confirmed (not announced) for a November 2025 run; however, due to production delays on their end, the show's debut has been postponed. While this shift introduces some uncertainty into our planning, it also opens up an opportunity to explore and secure new, innovative shows. This ensures that we can deliver an engaging lineup for the upcoming year, maintaining a strong, diverse offering for our audience.

2026 PROJECTED ANCILLARY REVENUE

Ancillary revenue is expected to rise by \$49,979, growing from the previous year's budget of \$1.1 million to a projected \$1.2 million for next year. This increase is driven by an expanded range of services, higher demand for catering, and enhanced operational efficiencies.

Furthermore, we anticipate earning \$810,196 in other income next year, marking an increase of \$42,150 from the prior budget of \$774,718. This category includes a variety of revenue sources, such as sponsorships, naming rights, luxury suite rentals, club seat sales, ice rental fees, and ATM revenue, all of which contribute to the overall total.

2026 INDIRECT EXPENSES

Indirect expenses are projected to rise to \$3.34 million, an increase of \$361,255 compared to last year's budgeted amount of \$3.04 million. This increase is attributed to several key factors, including higher wage expenses, rising vendor costs, and escalating utility rates. Furthermore, the proposed 3.5% cost-of-living adjustment (COLA) for employees has contributed to the overall uptick in expenses.

It is also important to acknowledge the impact of broader economic trends on operational costs. Inflationary pressures have led to higher prices for goods and services, which are reflected in vendor contracts and utility rates. In response to these challenges, we are actively working to manage costs where feasible while maintaining a high level of service quality and employee satisfaction.

SUMMARY

In conclusion, our proposed budget reflects a well-considered strategy for both creative event development and financial responsibility. Through careful planning and the strategic allocation of resources, we are committed to creating a premier facility that will not only meet the needs of artists, athletes, and spectators but also drive economic growth and foster community engagement.

As the arena approaches its 50th year (March 3, 1977 was our 1st concert – ZZ Top), we remain dedicated to preserving its aesthetic appeal and ensuring its continued relevance and attractiveness, even as it shows the natural signs of age. We are working tirelessly to maintain its charm while modernizing its amenities, creating a welcoming and functional space for all who visit. This budget provides a detailed overview of our projected financial plans, encompassing a thorough analysis of expenses, revenue potential, and the broader societal benefits we aim to achieve.

We are confident in our ability to consistently deliver a venue that exceeds expectations, hosting events that appeal to all and drive continued interest in attending shows at our arena.

Thank you for reviewing our 2026 Budget. I welcome any questions and look forward to collaborating with you to bring our shared vision to life.

Sincerely,

Mike LoConte

Mike LoConte, GM

CROSS INSURANCE ARENA FISCAL YEAR 2026

JULY-JUNE OPERATING BUDGET

		12 MONTHS BUDGET	T	12 MONTHS ACTUAL PROJECTED		2025-26 BUDGET VS 2024-25 PROJECTED VARIANCE		12 MONTHS BUDGET		025-26 BUDGET VS 2024-25 BUDGET COMPARISON
		FY 2025-26		FY 2024-25	'	FY 2026 VS FY 2025		FY 2024-25	F	Y 2026 VS FY 2025
		JULY-JUNE		JULY-JUNE		FAV / (UNFAV)		JULY-JUNE		FAV / (UNFAV)
		100		101		(1)		100		0
	•	270,050	•	281,412	•	(11,362)	•	214,100	•	55,950
AVERAGE TICKET PRICE	\$	30.00	\$	26.73	\$		\$	28.75	\$	1.25
	¢	273,800	¢	239,297	¢	34,503	¢	255,275	¢	18,525
CONCESSION PER CAPS	\$	10.39	\$	12.00	\$	()		10.62		(0.23)
CATERING PER CAPS NOVELTY PER CAPS	\$ \$	- 0.91	\$ \$	0.37	\$ \$		\$ \$	- 0.69	\$ \$	- 0.22
RENTAL INCOME										
GROSS TICKET REVENUE	\$	8,101,400		7,523,247		578153	\$	6,155,927	\$	1,945,473
SPONSORSHIP REVENUE	\$	-	\$	-			\$	4,500		
OTHER REVENUE	\$	-	\$	-			\$	-		
NET REVENUE	\$	8,101,400	\$	7,523,247			\$	6,155,927		
TENANT CHARGES	\$	7,514,450	\$	6,994,312	\$	520,138	\$	5,548,077	\$	1,966,373
NET RENT INCOME	\$	586,950		528,935		58.015	\$	612,350	\$	(25,400)
NET SERVICE INCOME/(LOSS)	\$	(321,238)		(322,729)		1,491	\$	(385,427)		64,189
DIRECT EVENT INCOME	\$	265,712	\$	206,206	\$			226,923		38,789
SUITE REVENUE	\$	12,650								
			\$	18,273	\$	()		12,900		(250)
SURCHARGE/FACILITY FEE	\$	482,745		455,104		27,641		422,360	\$	60,385
TICKET CONVENIENCE FEES TOTAL REVENUE	\$ \$	233,694 729,089	\$	348,409 821,786	\$	(114,715) (92,697)		208,061 643,321	\$ \$	25,633 85,768
	<u> </u>	. 20,000	Ŷ	021,100	<u> </u>	(02,007)	÷	010,021	•	
ANCILLARY INCOME										
CONCESSION COMMISSIONS	\$	1,168,822	\$	1,139,537	\$	29,285	\$	1,119,714	\$	49,109
CATERING COMMISSIONS	\$	-	\$	-	\$	-	\$	-	\$	-
NOVELTY INCOME	\$	34,579	\$	103,554	\$	(68,975)	\$	33,708	\$	870
TOTAL ANCILLARY INCOME	\$	1,203,401	\$	1,243,091	\$	(39,690)	\$	1,153,422	\$	49,979
EVENT OPERATING INCOME	\$	2,198,202	\$	2,271,083	\$	(72,881)	\$	2,023,666	\$	174,536
OTHER INCOME										
	\$	388,650	¢	371,744	¢	16,906	¢	349,500	¢	39,150
NAMING RIGHTS	ъ \$	188,125		188,125			э \$	188,125		
LUXURY SUITES/LOGES	э \$	129,156		128,984				146,156		- (17,000)
CLUB SEATS	\$	16,265		15,337				22,938		(17,000) (6,673)
OTHER RENTALS/MISC INCOME	\$	88,000		100,453				68,000		20,000
ORDER FEE/FULLFILLMENT	\$	-	\$	-	Ų	(12,300)	\$	-	¥	20,000
TOTAL OTHER INCOME	\$	810,196		804,643	\$	5,553		774,718	\$	42,150
INDIRECT EXPENSES	\$	3,378,701	\$	3,040,762	\$	337,939	\$	3,017,445	\$	361,255
OTHER EXPENSES	٦									
TOTAL OTHER EXPENSES										
NET OPERATING INCOME (DEFICIT)	\$	(370,303)	\$	34,964	\$	(405,267)	\$	(219,061)	\$	(144,569)

CROSS INSURANCE ARENA FISCAL YEAR 2025-26 EVENTS SPREAD

EVENTS	<u>JULY</u>	<u>AUGUST</u>	<u>SEPT</u>	<u>ост</u>	<u>NOV</u>	DEC	<u>JAN</u>	<u>FEB</u>	MARCH	<u>APRIL</u>	MAY	<u>JUNE</u>	<u>TOTALS</u>
College Basketball													0
Hockey Regular Season				3	5	7	7	3	6	5			36
Hockey Post Season													0
Other Sports							2					1	3
College Hockey				1		1							2
High School Sports								4	2				6
Disney Shows					7								7
Misc Fami l y							1						1
Cirque													0
MMA													0
WWE													0
Globetrotters								1					1
Major Concerts										1		1	2
Minor Concerts		1			2	1							4
WFC/LN 3 Way Net Sp l it			1	2						1			4
Comedy Shows		1				1	1				1		4
MotorSports													0
Consumer Shows												4	4
Trade/Conventions			4						3	2			9
Banquets													0
Religious											3		3
Graduations											6	5	11
Community													0
Broadway Series											3		3
Other Conventions													0
TOTALS	0	2	5	6	14	10	11	8	11	9	13	11	100

CROSS INSURANCE ARENA BOX OFFICE FISCAL YEAR 2026

ACCOUNT TITLE	GL #	ACCOUNT DESCRIPTION	ITEMIZED EXPENDITURES	AMOUNT	BUDGET
SALARIES ADMINISTRATIVE	5090-5910-430	SALARIES	Box Office Manager		
			-		
			Box Office Assistant Manager		
PART TIME WAGES					121,774
PART TIME WAGES	5090-6030-430	PT BOX OFFICE LABOR	Wages	40,000	
			Taxes		
				(00.000)	40,000
PAYROLL ALLOCATED TO EVENTS	5090-7290-430		Labor and tax costs allocated to events	(20,000)	
				(20,000) 10,609 3,600 1,000 1,500 2,000 500 650	(00.000)
PAYROLL TAXES			SS		(20,000)
	5110-5460-430	EMPLOYER PAYROLL TAXES	MEDICARE		
			ME Unemployment Tax FUTA	(20,000) 10,609 3,600 1,000 r) 1,500 2,000 is 500	
			Part-time		14,209
SUPPLIES	5250-7090-430	SUPPLIES	New chairs, signage, printers		
	5250-7030-450		new chairs, signage, printers	1,000	
MEETINGS/CONVENTIONS/TRAININ		CONFERENCES & SEMINARS ATTENDED BY			1,000
MEETINGS/CONVENTIONS/TRAININ	5140-6860-430	STAFF	PacNet or Marketing Conference (Manager)	1,500	
			Local/web based trainings	500	
					2,000
ARMORED CAR SERVICE	5050 6750 400		Disk up of deposite 9 delivery of each	2 000	
	5250-6750-430	ARMORED CAR SERVICES-LOOMIS	Pick-up of deposits & delivery of cash	2,000	2,000
CREDIT CARD FEES	5050 7400 400			500	,
	5250-7120-430	CREDIT CARD PROCESSING FEES	Credit card fees not charged back to events	40,000 (20,000 10,609 3,600 1,000 1,500 500 2,000 500 650	
					500
TELEPHONE	5250-7020-430	TELEPHONE SERVICE	Cell Phones	650	
PRINTING					650
	5250-7000-430	MISCELLANEOUS PRINTING COSTS			
			Phone Order Forms and envelopes	500	
EMPLOYEE BENEFITS					500
EWI LOTEL DENEITIS	5100-6060-430	HEALTH/LIFE/DENTAL INSURANCE & 401K	Medical		
			Dental Vision		
			Life		
			AD&D		
	5110-1130-430		LTD 401k		6,410
			ESPP (Stock option)		-,
			HMS		51,859
TOTAL BOX OFFICE EXPENSE					\$220,902

CROSS INSURANCE ARENA EVENT SERVICES FISCAL YEAR 2026

	GL #	ACCOUNT DESCRIPTION	ITEMIZED EXPENDITURES	AMOUNT	BUDGET
SALARIES ADMINISTRATIVE	5090-5910-160	SALARIES OF ADMINISTRATIVE STAFF			
			Assistant General Manager	93,150	
			Event Manager	56,925	
			Production Manager	67,275	
AGM INCENTIVE COMP					217,350
	5090-5450-160		AGM INCENTIVE COMP		
SALARIES PART TIME					9,315
SALARIES PART TIME					
	5090-6030-160	Part-Time Event Labor - Not Charged to Events			
ALLOCATED TO EVENTS	5090-7290-160		Part-Time Event Labor - Charged to Events Part-Time Event Labor - Charged to Events PR Taxes Charged to events	(842,000)	(60,000)
PAYROLL TAXES			SS	(56,000)	(00,000)
	5110-5460-160	EMPLOYER PAYROLL TAXES FOR ENTIRE ST	ME Unemployment Tax		
		Full-time	FUTA	18.542	
		Part-time		73,080	
UNIFORMS & LAUNDRY			Uniforms (Event, Security & Parking Staff)	1 000	91,622
	5250-7070-160	UNIFORMS PART-TIME STAFF	Jackets	93,150 56,925 67,275 840,000 (842,000) (58,000) 18,542 73,080 1,000 1,000 1,000 1,000 1,000 1,200 0 8,000 1,200 0 8,500 6,750	
			Laundry		1 000
MEETINGS/CONVENTIONS/TRAINING	2	CONFERENCES ATTENDED BY STAFF			1,000
	5140-6860-160		Crowd Management Training		
			HYD Annual Training for PT staff Meals w/promoters		3,150
DUES & SUBSCRIPTIONS	5250-6880-160	DUES & SUBSCRIPTIONS			0,100
			Event Boooking CAD		
			CAD	1,200	9,200
	5050 7000 400		O - II Dh - m	0	
TELEPHONE	5250-7020-160	TELEPHONE SERVICE	Cell Phones	0	
					0
SUPPLIES/SERVICES	5250-7090-160	EVENT SUPPLIES/SERVICES	Flashlights and other Supplies	8 500	
			Metal Detectors Maintenance	0,000	
5250-7090-160			Radio Repair Video Board Maintenance		
3230-7030-100			Medical Room Oxygen and Supplies		8,500
ARENA SECURITY SYSTEMS	E2E0 E870 100		Surveillance, monitoring, access control,	6 750	
	5250-5870-160		fire suppression, etc. Camera & Metal detector	0,750	
			maintenance		6,750
EMPLOYEE BENEFITS	5100-6060-160	HEALTH/LIFE/DENTAL INSURANCE & 401K	Medical		
			Dental		
			Vision Life		
			AD&D		
	5440 4400 400		LTD	56,925 67,275 840,000 (842,000) (58,000) 18,542 73,080 1,000 1,000 2,000 1,000 1,000 1,000 1,200 0 8,000 1,200 0 8,500 0 8,500	44.000
	5110-1130-160		401K		11,333
					87,910
TOTAL EVENT SERVICES					386,131

CROSS INSURANCE ARENA EXECUTIVE FISCAL YEAR 2026

ACCOUNT TITLE	GL #	ACCOUNT DESCRIPTION	ITEMIZED EXPENDITURES	AMOUNT	BUDGET
SALARIES ADMINISTRATIVE	5090-5910-100	SALARIES OF ADMINISTRATIVE STAFF	GM	129,913	
	5090-6030-100		Admin Asst (PTE)	23,000	
	3090-0030-100			23,000	
					152,913
GM INCENTIVE COMP	5090-6000-100		Annual Incentive Compensation		·
	3090-0000-100		Annual incentive compensation		
PAYROLL TAXES					25,983
	5110-5460-100	EMPLOYER PAYROLL TAXES	ss medicare		
			ME Unemployment Tax		
			Futa		
TRAVEL & ENTERTAINMENT					12,169
TRAVEL & ENTERTAINMENT	5130-6180-100	TRAVEL	Corporate support	3,000	
			SVP Trips		
		ENTERTAINMENT			
			Meals & Entertainment	2,000	
MEETINGS/CONVENTIONS/TR	AINING				5,000
	5140-6860-100	CONFERENCES & SEMINARS	Delleter		
			Pollstar IEBA	2,000	
			Global GM Conference	-	
DUES & SUBSCRIPTIONS					2,000
DUES & SUBSCRIPTIONS	5250-6880-100	SUBSCRIPTIONS			
		DUES & MEMBERSHIPS	Chamber of Commerce	450	
		DUES & MEMBERSHIPS	Visit Portland	1,350	
				3,000 2,000 - - - 450	1,800
CUSTOMER RELATONS	5250-7340-100	Gift for Customer Relations	Gifts, Misc	250	,
	5250-7540-100		Girts, Misc	250	
TELEPHONE	5250-7020-100		OFFICE PHONE, CELL PHONE	650	
					650
EMPLOYEE BENEFITS					050
	5100-6060-100	HEALTH/LIFE/DENTAL INSURANCE & 401K	Medical Dental		
			Vision		
			Life AD&D		
	5110-1130-100		LTD 401-K	8,945	
			HMS	0,040	
			ESPP (Stock Option)	18,521	27,466
TOTAL EXECUTIVE EXPENSE					\$228,231

CROSS INSURANCE ARENA FINANCE AND INFORMATION TECHNOLOGY FISCAL YEAR 2026

ACCOUNT TITLE	GL #	ACCOUNT DESCRIPTION	ITEMIZED EXPENDITURES	AMOUNT	BUDGET
SALARIES ADMINISTRATIVE	5090-5910- ⁻	SALARIES	Director of Finance	128,210	
			Staff Accountant/HR (PTE)	50,000	
				-	178,210
FINANCE DIRECTOR INCENTIV		EMPLOYEE INCENTIVE	Annual Incentive Compensation		
PAYROLL TAXES					12,821
	5110-5460-7	EMPLOYER PAYROLL TAXES	SS MEDICARE ME Unemployment Tax FUTA		
					13,926
CORPORATE SUPPORT	5130-6180-1	TRAVEL & HOTEL	Travel Expenses for Finance Corporate staff	500	
				4 500	500
MEETINGS/CONVENTIONS/TRA DUES		CONFERENCES & SEMINARS	Annual Conference Misc Finance/Payroll Workshops Memberships and Dues	1,500 500 800	
				128,210 50,000 - 500 500 1,500 500	2,800
RECRUITING EXPENSES	5250-6800-	CSS BACKGROUND CHECKS			2,000
			Background checks for new hires	750	
TELEPHONE	50-7020- ⁻	TELEPHONE SERVICE			750
			Cell Phones (\$50 per month)	128,210 50,000 - - 500 500 500 500 500 500 500 800 750 0 29,300 1,750 800 12,000 15,000 16,600	
					0
PAYROLL PROCESSING AND IT	T SUPPORT 5190-6670-7	SOFTWARE COSTS	Cost of Using Payroll services Annual W2 Form Processing Fee		
			LLB Group Phone Support		
			Corp IT Support Network Accounts	12 000	
			Netsuite/Coupa	15,000	
			Office 365 Cloud Service		
			Local IT Support/Security		
					70,050
EMPLOYEE BENEFITS					. 0,000
	5100-6060-1	HEALTH/LIFE/DENTAL INSURANCE & 401K	Medical Dental Vision Life		
	5110-1130-	130	AD&D LTD 401-K Company Match ESPP (Stock option) HMS		9,552
					19,421
TOTAL FINANCE EXPENSE					\$308,029

DEPT. # 420

CROSS INSURANCE ARENA FOOD AND BEVERAGE FISCAL YEAR 2026

	ACCOUNT DESCRIPTION	ITEMIZED EXPENDITURES	AMOUNT	TOTAL
SALARIES 5090-5910-420	ALL FULL-TIME EMPLOYEES SALARIES BOTH HOURLY AND SALARIED	Director of F&B Catering /Premium Services Mgr	85,094 50,000	
		TOTAL		135,094
EMPLOYEE INCENTIVE COMP			0.500	
	EMPLOYEE INCENTIVES	Annual Incentive Compensation	8,509	
PART-TIME WAGES				8,509
5090-6030-420	ALL PART-TIME EMPLOYEES SALARIES	P-T Wages and Tips - Concesssions	422,970	
		TOTAL		422,970
TEMPORARY LABOR (Non-Profits)	TEMP LABOR SERVICES	Contracted Labor/NFP'S	240,000	
5090-6160-420	NOT FOR PROFIT GROUPS	TOTAL		240,000
ALLOCATION OF EVENT LABOR 5090-7290-420	PART-TIME, TEMPORARY AND CONTRACT LABOR USED FOR SPECIFIC EVENTS	PT Catering Allocation PT Concessions Allocation	(625,000)	
		TOTAL		(625,000)
EMPLOYEE BENEFITS 5100-6060-420	INCLUDES INSURANCE, EAP, HEALTH ADVOCATE, ESPP, 401K, FLEX SPENDING PLAN	EMPLOYEE BENEFITS Health Dental Vision Life Insurance ADD& Vol LTD STD SUB-TOTAL	30,367 774 424 125 1,064 230 89	33,073
5110-1130-420	401K CONTRIBUTIONS	Full-time Part-time SUB-TOTAL TOTAL	7,180 500	7,680 40,753
P/R TAXES				40,755
5110-5460-420	FICA, MEDICARE, STATE UNEMPL, FED UNEMPL	FT Wages PT wages	11,787 38,067	
		TOTAL		49,855
F&B OVERHEAD 5190-6670-420 5250-7120-420 5250-6720-420 5250-6880-420 5170-6490-420 5130-6180-420 5140-6860-420 5240-6860-420 5250-6800-420 5250-7020-420 5250-7070-420 5250-6810-420	INDIRECT EXPENSES FOR F&B	Cash Register System Subscription Credit Card fees Paper Supplies Dues & Subscriptions Licenses & Permits Travel & Entertainment Training Meetings & Conferences Advertising (Personnel) Repairs & Maintenance Cell phone Expense Uniforms/Laundry Minor Equipment	$\begin{array}{c} 30,000\\ 75,000\\ 5,000\\ 250\\ 1,050\\ 100\\ 250\\ 250\\ 200\\ 25,000\\ 1,300\\ 7,000\\ 2,000\\ \end{array}$	
		TOTAL		147,400
	TOTAL FOOD & BEVERAGE EXPENSE			\$419,581

CROSS INSURANCE ARENA MARKETING/GROUP SALES FISCAL YEAR 2026

Marketing Dept. # 210 Group Sales Dept # 245

ACCOUNT TITLE	GL #	ACCOUNT DESCRIPTION	ITEMIZED EXPENDITURES	AMOUNT	BUDGET
SALARIES ADMINISTRATIVE	5090-5910-210	SALARIES OF ADMINISTRATIVE STAFF	Director of Marketing	78,736	
	5090-5910-245		Sales Manager- Groups	56,955	
MARKETING DIRECTOR INCENTIVE C	DMP				135,690
	5090-6000-210		Annual Incentive Compensation		7,874
PAYROLL TAXES	5110 5100 010				1,014
	5110-5460-210	EMPLOYER PAYROLL TAXES	SS Medicare		
	5110-5460-245		ME Unemployment Tax FUTA		
TRAVEL & ENTERTAINMENT					11,784
TRAVEL & ENTERTAINMENT	5130-6180-210	ENTERTAINMENT & MILEAGE			
			Marketing Staff Meetings Entertainment		
			Poster/Flyer/Ticket Mileage	300	
MEETINGS/CONVENTIONS/TRAINING					700
	5130-6180-210 5130-6860-210	CONFERENCES & SEMINARS ATTENDED	OVG Training/Visitors	250	
	5140-6860-210		OVG Marketing Annual Conference Hotel and Air	4,000	
			Local Conferences/Meetings	78,736 56,955 200 200 200 200 300 250 4,000 750 1,000 1,850 1,750 1,000 250 250 150 1,500 7,800 2,300	5,000
DUES & SUBSCRIPTIONS	5250-6880-210	MEMBERSHIP DUES & PUBLICATIONS US	Pollstar	1 000	
	0200 0000 210		Hootsuite	1,850	
		BY STAFF	Placer Al platform Salesforce Software		
PRINTING			Canva	250	6,600
	5250-7000-210	MISCELLANEOUS PRINTING COSTS	Flyers for Rentals		
	5250-7000-245		Genral information brochures Banners/Signs	100	
			Annual Report Photoshop CS6 Suite		
TELEPHONE	5250-7020-210		Cell Phones		1,500
TELEPHONE	5250-7020-245	TELEPHONE EXPENSEE	Group nSales		
					1,300
CUSTOMER RELATIONS-MARKETING	5250-7340-210	CLIENT & CUSTOMER RELATIONS	Promotional Items (Pens, Artist Gifts, Plaques)	250	,
	5250-7540-210	CLIENT & COSTOWER RELATIONS	Tenant Event Tabling, Full-time staff uniforms		
					500
CUSTOMER RELATIONS-GROUP SALE	S 5250-7340-245	GROUP SALES CLIENT RELATIONS	litems to promote Group Sales	150	
	5250-1540-245			100	
					150
INSTITUTIONAL/EVENT ADVERTISING		ADVERTISING NON RELATED TO EVENTS			
	5180-6600-210		Concert Venue Directory		
			Web Hosting Venue Advertisements - Interior Signage		
			Venue Advertisements - Promotions at other local e Survey Monkey		14,000
EMPLOYEE BENEFITS				-100	14,000
		HEALTH/LIFE/DENTAL INSURANCE & 4011	Dental		
	5100-6060-210		Vision Life		
	5100-6060-245		AD&D		
	5110-1130-210		LTD 401k		7,178
	5110-1130-245				34,270
TOTAL MARKETING EXPENSE					\$226,546

		CROSS INSURANCE ARENA OPERATIONS FISCAL YEAR 2026			
ACCOUNT TITLE	GL #	ACCOUNT DESCRIPTION	ITEMIZED EXPENDITURES	AMOUNT	BUDGET
SALARIES ADMINISTRATIVE	5090-5910-330	SALARIES OF ADMINISTRATIVE STAFF	Director of Operations Operations Manager Operations Assistant	88,577 57,846 50,000	
OPERATIONS DIRECTOR INCEN	TIVE COMP 6003-085-00		Annual Incentive Compensation		196,424
PART TIME					8,858
	5090-6030-330		Part-Time Event Labor	150,000	
STAFFING BILL BACKS					150,000
	5090-7290-330		Part-time Labor Charged back to events	(100,000)	(400.000)
PAYROLL TAXES			SS		(100,000)
	5110-5460-330	EMPLOYER PAYROLL TAXES FOR ENTIRE STAFF	Medicare Unemployment Tax		
		Full - Time and Part-time	FUTA		39,406
REPAIRS AND MAINTENANCE					39,400
		BUILDING REPAIRS & MAINTENANCE			
	5210-4750-330		Repairs	45,000	
	5210-6745-330		Maintenance	45,000 45,000 35,000 2,500 6,500	
					90,000
ICE/HOCKEY EXPENSE	5250 6780 220		Ice Maintenance - AAA Energy	35.000	,
		SERVICE AGREEMENTS	Zamboni Expense	2,500	
	5210-6745-330		Ice Paint (Jet Ice White and Lines) Hockey Specific	6,500	
				(100,000) (100,0	44.000
BUILDING SUPPLIES				<u> </u>	44,000
	5250-7090-330	BUILDING SUPPLIES	General Building Supplies	28,000	
			Tools, nails, etc.		
					28,000
JANITORIAL	5250-6730-330	NON-EVENT RELATED SERVICES & SUPPLIES	Janitorial Service (non event)	40.000	
			Unifirst	10,000	40.000
UNIFORMS & LAUNDRY				++	40,000
	5250-7070-330	UNIFORMS PART-TIME STAFF	Operations Department Shirts/Hats/Jackets	750	
					750
TRASH REMOVAL				++	750
	5250-7280-330		Waste - Compactor	24,000	
CONTRACTUAL SERVICES					24,000
CONTRACTUAL SERVICES		PEST CONTROL SERVICES FOR BLDG	Exterminating contract		24,000
CONTRACTUAL SERVICES	5250-7320-330 5210-7240-330		Snow Removal Elevator Maintenance	250 16,500	24,000
	5250-7320-330		Snow Removal	250 16,500	24,000
	5250-7320-330 5210-7240-330 5210-7240-330		Snow Removal Elevator Maintenance Other Lift Rental	250 16,500 5,000	
	5250-7320-330 5210-7240-330		Snow Removal Elevator Maintenance	250 16,500 5,000	25,350
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330		Snow Removal Elevator Maintenance Other Lift Rental	250 16,500 5,000	25,350
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330	MEMBERSHIP	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association	250 16,500 5,000 250	25,350
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330	MEMBERSHIP	Snow Removal Elevator Maintenance Other Lift Rental	250 16,500 5,000	25,350
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association	250 16,500 5,000 250	25,350 250
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330	MEMBERSHIP	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones	250 16,500 5,000 250	25,350 250
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training	250 16,500 5,000 250 500	25,350 250 500
DUES AND SUPSCRIPTIONS MEETINGS/CONVENTIONS/TRA	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones Replacement Phones	250 16,500 5,000 250 500 650	25,350 250 500
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF TELEPHONE SERVICE	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones	250 16,500 5,000 250 500	25,350 250 500 650
DUES AND SUPSCRIPTIONS MEETINGS/CONVENTIONS/TRA TELEPHONE NSPECTIONS,LICENSES AND P	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330 5250-7020-330 PERMITS	MEMBERSHIP CONFERENCES ATTENDED BY STAFF TELEPHONE SERVICE	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones Replacement Phones Sprinklers, Fire System, Elevators and Escalators	250 16,500 5,000 250 500 650 4,000	25,350 250 500 650
DUES AND SUPSCRIPTIONS MEETINGS/CONVENTIONS/TRA TELEPHONE NSPECTIONS,LICENSES AND P	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330 5250-7020-330 5220-6745-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF TELEPHONE SERVICE	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones Replacement Phones Sprinklers, Fire System, Elevators and Escalators Inspections Medical	250 16,500 5,000 250 500 650 4,000	25,350 250 500 650
DUES AND SUPSCRIPTIONS MEETINGS/CONVENTIONS/TRA TELEPHONE NSPECTIONS,LICENSES AND P	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330 5250-7020-330 5220-6745-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF TELEPHONE SERVICE	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones Replacement Phones Sprinklers, Fire System, Elevators and Escalators Inspections Medical Dental Vision	250 16,500 5,000 250 500 650 4,000	25,350 250 500 650
DUES AND SUPSCRIPTIONS MEETINGS/CONVENTIONS/TRA TELEPHONE	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330 5250-7020-330 5220-6745-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF TELEPHONE SERVICE	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones Replacement Phones Sprinklers, Fire System, Elevators and Escalators Inspections Medical Dental Vision Life	250 16,500 5,000 250 500 650 4,000	25,350 250 500 650
DUES AND SUPSCRIPTIONS	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330 FERMITS 5210-6745-330 5100-6060-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF TELEPHONE SERVICE HEALTH/LIFE/DENTAL INSURANCE & 401K	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones Replacement Phones Sprinklers, Fire System, Elevators and Escalators Inspections Medical Dental Vision Life AD&D LTD	250 16,500 5,000 250 500 650 4,000 1,500	25,350 250
DUES AND SUPSCRIPTIONS MEETINGS/CONVENTIONS/TRA TELEPHONE	5250-7320-330 5210-7240-330 5210-7240-330 5250-6880-330 5140-6860-330 5250-7020-330 5250-7020-330 5220-6745-330	MEMBERSHIP CONFERENCES ATTENDED BY STAFF TELEPHONE SERVICE HEALTH/LIFE/DENTAL INSURANCE & 401K	Snow Removal Elevator Maintenance Other Lift Rental Ice Rink Association Local Training Cell Phones Replacement Phones Sprinklers, Fire System, Elevators and Escalators Inspections Medical Dental Vision Life AD&D	88,577 57,846 50,000 150,000 (100,000) (100,000) 45,000 45,000 45,000 25,000 28,000 40,000 750 24,000 3,600 250 500 500 4,000	25,350 250 500 650