

## 2026 OPERATING BUDGET - NARRATIVE

I am pleased to present the proposed 2026 operating budget for the Cross Insurance Arena to our Board of Trustees. This budget outlines the financial strategy and key initiatives for the upcoming year, and I look forward to engaging in a thoughtful discussion regarding the plans and priorities that will guide our operations and ensure continued success.

Our team remains steadfast in its commitment to representing Cumberland County with excellence across every aspect of our operations. We take great pride in continuing to serve the community by providing top-tier events and experiences for both local residents and alike.

As we look ahead to 2026, our goal is to build on the strategic growth we've achieved in recent years. Our primary focus will be maximizing revenue from our current events while continuing to deliver exceptional experiences. In addition, we will explore new event opportunities that will help establish consistent, year-round bookings, supporting the long-term sustainability of the arena.

The team at Cross Insurance Arena is committed to crafting innovative and engaging events, while actively identifying and developing future talent. Together, we strive to build a dynamic and diverse calendar that meets the evolving needs of our community.

We are excited to present a budget that not only supports the continuation of high-quality events and seamless operations but also positions us for further growth. With this plan, we look forward to another year of success, continued engagement, and a dynamic calendar of events that will further elevate the Cross Insurance Arena's role as a key sports and entertainment hub for the region.

# 2025 RECAP TO DATE

We began the current fiscal year with an ambitious capital project that, while temporarily affecting our ability to book events, offered a unique opportunity to significantly improve our facility. From the start of July through mid-August, operations were paused to accommodate the installation of a state-of-the-art Athletica glass and dasher system—one that is trusted by several NHL teams.

Though this upgrade created some short-term disruptions, it was a crucial step forward in enhancing both the functionality and layout of our facility. In addition to the new glass and dasher system, we took the opportunity to reposition the team benches, aligning them directly with the locker room hallways. This strategic modification created immediate benefits, particularly in terms of operational efficiency. The new bench placement ensures players now have quick and direct access to their locker rooms and medical treatment areas, fostering a more streamlined and responsive environment for both the athletes and the medical team.

When we reopened, we dove right into a packed schedule. We kicked things off on August 8th with a comedy show by Theo Von, followed by the popular Family Entertainment event, Jurassic Quest, from August 23 to 25. On September 25, the return of The Price is Right Live was a huge hit. We also introduced a new theater experience with The Book of Mormon on September 27 and 28, performing three shows over two days to rave reviews.

A standout addition to our calendar this year was the MaineHealth Leadership Conference, held on September 30. The event was a tremendous success, and we're thrilled to announce it will be returning this September. October brought the return of Hot Wheels, followed by a high-energy rock show from A Day to Remember on November 1st. We also hosted a soldout Christian rock triple-header featuring TobyMac, MercyMe, and Zach Williams. This event was especially noteworthy as we were the only venue with fewer than 10,000 seats to host such a large-scale show, made possible by our new partnership with the promoter, Awakenings. On November 24, Nitro Circus joined our lineup. We capped off the year with two UMaine hockey games — Women's Hockey on December 14th and Men's Hockey on December 29th. To close out an exceptional year of events, Disney on Ice took the ice during the third week of December.

The new calendar year kicked off with the 1/18 Ice Racing event, followed by country star Parker McCollum on 1/31. On 2/1, we hosted our annual Portland on Tap, and on 2/14, the Harlem Globetrotters took the court. The remainder of February and early March featured our annual MPA basketball and hockey playoffs.

March 5th brought comedian Sebastian Maniscalco, followed by industry giant Kevin Hart on 3/15. On 3/28, we welcomed country star Brantley Gilbert, and on 3/29, we sold out with Gabriel "Fluffy" Iglesias.

From January to April, the Mariners played a central role in our event calendar, hosting 23 games that attracted impressive crowds and generated strong revenue as our tenant team. Food and beverage sales also saw a notable increase in both revenue and quality. As part of

our ongoing partnership with Native Maine, we were excited to debut a newly branded stand in the main lobby. This update included refreshed décor and the introduction of elevated food options, such as a premium cheeseburger, gourmet fries, and a variety of other enticing menu items.

As we wrap up our fiscal year, we are excited to host our annual college and high school graduation events, which will be held throughout May and June. These celebrations will culminate in the highly anticipated Coheed & Cambria/Mastodon rock show on May 28th, followed by our second annual Father's Day Boxing event on June 14th.

## 2026 PROJECTED EVENT OPERATING INCOME

Our projected event mix for 2026 indicates an expected increase of \$174,536 in our Net Event Operating Income. This is based on the difference between last year's approved budget of \$2,023,666 and this year's projected budget of \$2,198,202. As with past budgets involving hosted events, forecasting additional shows that will be routed to Portland remains challenging. Variables such as show costs, ticket sales, and patron spending are difficult to predict. Given the significant impact these factors have on the venue's success, we continue to adopt a cautious approach. There is always the possibility of a show being canceled, rescheduled, or experiencing low attendance. While we make every effort to carefully research each event, sometimes the timing or target demographic does not align in a way that guarantees a profit.

## 2026 PROJECTED OVERALL OPERATING INCOME

Our projected net operating income for the next fiscal year indicates a deficit of \$370,303 which reflects a slightly larger shortfall than the deficit of \$219,061 approved in the prior year. This increase of \$144,569 primarily arises from the lack of returning acts such as Jurassic Quest and Hot Wheels, plus the ongoing uncertainty surrounding the economy impacting the events we are working diligently to secure and execute. While we remain optimistic, we are mindful of the need to carefully manage our event mix. As always, we strive to exceed projections particularly in a climate where the industry as a whole is still adjusting to the post-pandemic landscape. The significant surge in concerts following the pandemic has begun to stabilize, and this shift has contributed to a general downturn in the market. Given these factors, we are adopting a cautious and strategic approach to ensure we navigate the year effectively and position ourselves for long-term success.

## 2026 EVENT FORECASTING

Forecasting the number of events for 2025/2026 is always an exciting and dynamic challenge. While we can confidently rely on our established annual events, we had originally secured plans for Cirque du Soliel to return with a brand-new show. This highly anticipated performance was confirmed (not announced) for a November 2025 run; however, due to production delays on their end, the show's debut has been postponed. While this shift introduces some uncertainty into our planning, it also opens up an opportunity to explore and secure new, innovative shows. This ensures that we can deliver an engaging lineup for the upcoming year, maintaining a strong, diverse offering for our audience.

## 2026 PROJECTED ANCILLARY REVENUE

Ancillary revenue is expected to rise by \$49,979, growing from the previous year's budget of \$1.1 million to a projected \$1.2 million for next year. This increase is driven by an expanded range of services, higher demand for catering, and enhanced operational efficiencies.

Furthermore, we anticipate earning \$810,196 in other income next year, marking an increase of \$42,150 from the prior budget of \$774,718. This category includes a variety of revenue sources, such as sponsorships, naming rights, luxury suite rentals, club seat sales, ice rental fees, and ATM revenue, all of which contribute to the overall total.

## 2026 INDIRECT EXPENSES

Indirect expenses are projected to rise to \$3.34 million, an increase of \$361,255 compared to last year's budgeted amount of \$3.04 million. This increase is attributed to several key factors, including higher wage expenses, rising vendor costs, and escalating utility rates. Furthermore, the proposed 3.5% cost-of-living adjustment (COLA) for employees has contributed to the overall uptick in expenses.

It is also important to acknowledge the impact of broader economic trends on operational costs. Inflationary pressures have led to higher prices for goods and services, which are reflected in vendor contracts and utility rates. In response to these challenges, we are actively working to manage costs where feasible while maintaining a high level of service quality and employee satisfaction.

## SUMMARY

In conclusion, our proposed budget reflects a well-considered strategy for both creative event development and financial responsibility. Through careful planning and the strategic allocation of resources, we are committed to creating a premier facility that will not only meet the needs of artists, athletes, and spectators but also drive economic growth and foster community engagement.

As the arena approaches its 50th year (March 3, 1977 was our 1<sup>st</sup> concert – ZZ Top), we remain dedicated to preserving its aesthetic appeal and ensuring its continued relevance and attractiveness, even as it shows the natural signs of age. We are working tirelessly to maintain its charm while modernizing its amenities, creating a welcoming and functional space for all who visit. This budget provides a detailed overview of our projected financial plans, encompassing a thorough analysis of expenses, revenue potential, and the broader societal benefits we aim to achieve.

We are confident in our ability to consistently deliver a venue that exceeds expectations, hosting events that appeal to all and drive continued interest in attending shows at our arena.

Thank you for reviewing our 2026 Budget. I welcome any questions and look forward to collaborating with you to bring our shared vision to life.

Sincerely,

Mike LoConte

Mike LoConte, GM

## CROSS INSURANCE ARENA FISCAL YEAR 2026

JULY-JUNE OPERATING BUDGET

|  |          | 12 MONTHS<br>BUDGET | T        | 12 MONTHS<br>ACTUAL<br>PROJECTED |          | 2025-26 BUDGET VS<br>2024-25 PROJECTED<br>VARIANCE |          | 12 MONTHS<br>BUDGET |          | 025-26 BUDGET VS<br>2024-25 BUDGET<br>COMPARISON |
|--|----------|---------------------|----------|----------------------------------|----------|--|----------|---------------------|----------|--|
|  |          | FY 2025-26          |          | FY 2024-25                       | '        | FY 2026 VS FY 2025                                 |          | FY 2024-25          | F        | Y 2026 VS FY 2025                                |
|  |          | JULY-JUNE           |          | JULY-JUNE                        |          | FAV / (UNFAV)                                      |          | JULY-JUNE           |          | FAV / (UNFAV)                                    |
|  |          | 100                 |          | 101                              |          | (1)  |          | 100                 |          | 0  |
|  | •        | 270,050             | •        | 281,412                          | •        | (11,362)   | •        | 214,100             | •        | 55,950   |
| AVERAGE TICKET PRICE                     | \$       | 30.00               | \$       | 26.73                            | \$       |  | \$       | 28.75               | \$       | 1.25   |
|  | ¢        | 273,800             | ¢        | 239,297                          | ¢        | 34,503   | ¢        | 255,275             | ¢        | 18,525   |
| CONCESSION PER CAPS                      | \$       | 10.39               | \$       | 12.00                            | \$       | ( )  |          | 10.62               |          | (0.23)   |
| CATERING PER CAPS<br>NOVELTY PER CAPS    | \$<br>\$ | -<br>0.91           | \$<br>\$ | 0.37                             | \$<br>\$ |  | \$<br>\$ | -<br>0.69           | \$<br>\$ | -<br>0.22  |
|  |          |                     |          |                                  |          |  |          |                     |          |  |
| RENTAL INCOME                            |          |                     |          |                                  |          |  |          |                     |          |  |
| GROSS TICKET REVENUE                     | \$       | 8,101,400           |          | 7,523,247                        |          | 578153   | \$       | 6,155,927           | \$       | 1,945,473  |
| SPONSORSHIP REVENUE                      | \$       | -                   | \$       | -                                |          |  | \$       | 4,500               |          |  |
| OTHER REVENUE                            | \$       | -                   | \$       | -                                |          |  | \$       | -                   |          |  |
| NET REVENUE                              | \$       | 8,101,400           | \$       | 7,523,247                        |          |  | \$       | 6,155,927           |          |  |
| TENANT CHARGES                           | \$       | 7,514,450           | \$       | 6,994,312                        | \$       | 520,138  | \$       | 5,548,077           | \$       | 1,966,373  |
| NET RENT INCOME                          | \$       | 586,950             |          | 528,935                          |          | 58.015   | \$       | 612,350             | \$       | (25,400)   |
| NET SERVICE INCOME/(LOSS)                | \$       | (321,238)           |          | (322,729)                        |          | 1,491  | \$       | (385,427)           |          | 64,189   |
| DIRECT EVENT INCOME                      | \$       | 265,712             | \$       | 206,206                          | \$       |  |          | 226,923             |          | 38,789   |
| SUITE REVENUE                            | \$       | 12,650              |          |                                  |          |  |          |                     |          |  |
|  |          |                     | \$       | 18,273                           | \$       | ( )  |          | 12,900              |          | (250)  |
| SURCHARGE/FACILITY FEE                   | \$       | 482,745             |          | 455,104                          |          | 27,641   |          | 422,360             | \$       | 60,385   |
| TICKET CONVENIENCE FEES<br>TOTAL REVENUE | \$<br>\$ | 233,694<br>729,089  | \$       | 348,409<br>821,786               | \$       | (114,715)<br>(92,697)                              |          | 208,061<br>643,321  | \$<br>\$ | 25,633<br>85,768                                 |
|  | <u> </u> | . 20,000            | Ŷ        | 021,100                          | <u> </u> | (02,007)   | ÷        | 010,021             | •        |  |
| ANCILLARY INCOME                         |          |                     |          |                                  |          |  |          |                     |          |  |
| CONCESSION COMMISSIONS                   | \$       | 1,168,822           | \$       | 1,139,537                        | \$       | 29,285   | \$       | 1,119,714           | \$       | 49,109   |
| CATERING COMMISSIONS                     | \$       | -                   | \$       | -                                | \$       | -  | \$       | -                   | \$       | -  |
| NOVELTY INCOME                           | \$       | 34,579              | \$       | 103,554                          | \$       | (68,975)   | \$       | 33,708              | \$       | 870  |
| TOTAL ANCILLARY INCOME                   | \$       | 1,203,401           | \$       | 1,243,091                        | \$       | (39,690)   | \$       | 1,153,422           | \$       | 49,979   |
| EVENT OPERATING INCOME                   | \$       | 2,198,202           | \$       | 2,271,083                        | \$       | (72,881)   | \$       | 2,023,666           | \$       | 174,536  |
| OTHER INCOME                             |          |                     |          |                                  |          |  |          |                     |          |  |
|  | \$       | 388,650             | ¢        | 371,744                          | ¢        | 16,906   | ¢        | 349,500             | ¢        | 39,150   |
| NAMING RIGHTS                            | ъ<br>\$  | 188,125             |          | 188,125                          |          |  | э<br>\$  | 188,125             |          |  |
| LUXURY SUITES/LOGES                      | э<br>\$  | 129,156             |          | 128,984                          |          |  |          | 146,156             |          | -<br>(17,000)                                    |
| CLUB SEATS                               | \$       | 16,265              |          | 15,337                           |          |  |          | 22,938              |          | (17,000)<br>(6,673)                              |
| OTHER RENTALS/MISC INCOME                | \$       | 88,000              |          | 100,453                          |          |  |          | 68,000              |          | 20,000   |
| ORDER FEE/FULLFILLMENT                   | \$       | -                   | \$       | -                                | Ų        | (12,300)   | \$       | -                   | ¥        | 20,000   |
| TOTAL OTHER INCOME                       | \$       | 810,196             |          | 804,643                          | \$       | 5,553  |          | 774,718             | \$       | 42,150   |
| INDIRECT EXPENSES                        | \$       | 3,378,701           | \$       | 3,040,762                        | \$       | 337,939  | \$       | 3,017,445           | \$       | 361,255  |
| OTHER EXPENSES                           | ٦        |                     |          |                                  |          |  |          |                     |          |  |
| TOTAL OTHER EXPENSES                     |          |                     |          |                                  |          |  |          |                     |          |  |
| NET OPERATING INCOME (DEFICIT)           | \$       | (370,303)           | \$       | 34,964                           | \$       | (405,267)  | \$       | (219,061)           | \$       | (144,569)  |

## CROSS INSURANCE ARENA FISCAL YEAR 2025-26 EVENTS SPREAD

| EVENTS                          | <u>JULY</u> | <u>AUGUST</u> | <u>SEPT</u> | <u>ост</u> | <u>NOV</u> | DEC | <u>JAN</u> | <u>FEB</u> | MARCH | <u>APRIL</u> | MAY | <u>JUNE</u> | <u>TOTALS</u> |
|---------------------------------|-------------|---------------|-------------|------------|------------|-----|------------|------------|-------|--------------|-----|-------------|---------------|
| College Basketball              |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| Hockey Regular Season           |             |               |             | 3          | 5          | 7   | 7          | 3          | 6     | 5            |     |             | 36            |
| Hockey Post Season              |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| Other Sports                    |             |               |             |            |            |     | 2          |            |       |              |     | 1           | 3             |
| College Hockey                  |             |               |             | 1          |            | 1   |            |            |       |              |     |             | 2             |
| High School Sports              |             |               |             |            |            |     |            | 4          | 2     |              |     |             | 6             |
| Disney Shows                    |             |               |             |            | 7          |     |            |            |       |              |     |             | 7             |
| Misc Fami <b>l</b> y            |             |               |             |            |            |     | 1          |            |       |              |     |             | 1             |
| Cirque                          |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| MMA                             |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| WWE                             |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| Globetrotters                   |             |               |             |            |            |     |            | 1          |       |              |     |             | 1             |
| Major Concerts                  |             |               |             |            |            |     |            |            |       | 1            |     | 1           | 2             |
| Minor Concerts                  |             | 1             |             |            | 2          | 1   |            |            |       |              |     |             | 4             |
| WFC/LN 3 Way Net Sp <b>l</b> it |             |               | 1           | 2          |            |     |            |            |       | 1            |     |             | 4             |
| Comedy Shows                    |             | 1             |             |            |            | 1   | 1          |            |       |              | 1   |             | 4             |
| MotorSports                     |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| Consumer Shows                  |             |               |             |            |            |     |            |            |       |              |     | 4           | 4             |
| Trade/Conventions               |             |               | 4           |            |            |     |            |            | 3     | 2            |     |             | 9             |
| Banquets                        |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| Religious                       |             |               |             |            |            |     |            |            |       |              | 3   |             | 3             |
| Graduations                     |             |               |             |            |            |     |            |            |       |              | 6   | 5           | 11            |
| Community                       |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| Broadway Series                 |             |               |             |            |            |     |            |            |       |              | 3   |             | 3             |
| Other Conventions               |             |               |             |            |            |     |            |            |       |              |     |             | 0             |
| TOTALS                          | 0           | 2             | 5           | 6          | 14         | 10  | 11         | 8          | 11    | 9            | 13  | 11          | 100           |

#### CROSS INSURANCE ARENA BOX OFFICE FISCAL YEAR 2026

| ACCOUNT TITLE                | GL #          | ACCOUNT DESCRIPTION                 | ITEMIZED EXPENDITURES                       | AMOUNT   | BUDGET    |
|------------------------------|---------------|-------------------------------------|---|--|-----------|
| SALARIES ADMINISTRATIVE      | 5090-5910-430 | SALARIES                            | Box Office Manager                          |  |           |
|                              |               |                                     | -   |  |           |
|                              |               |                                     | Box Office Assistant Manager                |  |           |
| PART TIME WAGES              |               |                                     |   |  | 121,774   |
| PART TIME WAGES              | 5090-6030-430 | PT BOX OFFICE LABOR                 | Wages                                       | 40,000   |           |
|                              |               |                                     | Taxes                                       |  |           |
|                              |               |                                     |   |  |           |
|                              |               |                                     |   | (00.000)   | 40,000    |
| PAYROLL ALLOCATED TO EVENTS  | 5090-7290-430 |                                     | Labor and tax costs allocated to events     | (20,000)   |           |
|                              |               |                                     |   | (20,000)<br>10,609<br>3,600<br>1,000<br>1,500<br>2,000<br>500<br>650                 | (00.000)  |
| PAYROLL TAXES                |               |                                     | SS  |  | (20,000)  |
|                              | 5110-5460-430 | EMPLOYER PAYROLL TAXES              | MEDICARE                                    |  |           |
|                              |               |                                     | ME Unemployment Tax<br>FUTA                 | (20,000)<br>10,609<br>3,600<br>1,000<br>r) 1,500<br>2,000<br>is 500                  |           |
|                              |               |                                     | Part-time                                   |  | 14,209    |
| SUPPLIES                     | 5250-7090-430 | SUPPLIES                            | New chairs, signage, printers               |  |           |
|                              | 5250-7030-450 |                                     | new chairs, signage, printers               | 1,000  |           |
| MEETINGS/CONVENTIONS/TRAININ |               | CONFERENCES & SEMINARS ATTENDED BY  |   |  | 1,000     |
| MEETINGS/CONVENTIONS/TRAININ | 5140-6860-430 | STAFF                               | PacNet or Marketing Conference (Manager)    | 1,500  |           |
|                              |               |                                     | Local/web based trainings                   | 500  |           |
|                              |               |                                     |   |  | 2,000     |
| ARMORED CAR SERVICE          | 5050 6750 400 |                                     | Disk up of deposite 9 delivery of each      | 2 000  |           |
|                              | 5250-6750-430 | ARMORED CAR SERVICES-LOOMIS         | Pick-up of deposits & delivery of cash      | 2,000  | 2,000     |
| CREDIT CARD FEES             | 5050 7400 400 |                                     |   | 500  | ,         |
|                              | 5250-7120-430 | CREDIT CARD PROCESSING FEES         | Credit card fees not charged back to events | 40,000<br>(20,000<br>10,609<br>3,600<br>1,000<br>1,500<br>500<br>2,000<br>500<br>650 |           |
|                              |               |                                     |   |  | 500       |
| TELEPHONE                    | 5250-7020-430 | TELEPHONE SERVICE                   | Cell Phones                                 | 650  |           |
|                              |               |                                     |   |  |           |
| PRINTING                     |               |                                     |   |  | 650       |
|                              | 5250-7000-430 | MISCELLANEOUS PRINTING COSTS        |   |  |           |
|                              |               |                                     | Phone Order Forms and envelopes             | 500  |           |
|                              |               |                                     |   |  |           |
| EMPLOYEE BENEFITS            |               |                                     |   |  | 500       |
| EWI LOTEL DENEITIS           | 5100-6060-430 | HEALTH/LIFE/DENTAL INSURANCE & 401K | Medical                                     |  |           |
|                              |               |                                     | Dental<br>Vision                            |  |           |
|                              |               |                                     | Life  |  |           |
|                              |               |                                     | AD&D  |  |           |
|                              | 5110-1130-430 |                                     | LTD<br>401k                                 |  | 6,410     |
|                              |               |                                     | ESPP (Stock option)                         |  | -,        |
|                              |               |                                     | HMS   |  | 51,859    |
| TOTAL BOX OFFICE EXPENSE     |               |                                     |   |  | \$220,902 |

### CROSS INSURANCE ARENA EVENT SERVICES FISCAL YEAR 2026

|                               | GL #          | ACCOUNT DESCRIPTION                           | ITEMIZED EXPENDITURES  | AMOUNT   | BUDGET   |
|-------------------------------|---------------|---|--|--|----------|
| SALARIES ADMINISTRATIVE       | 5090-5910-160 | SALARIES OF ADMINISTRATIVE STAFF              |  |  |          |
|                               |               |   | Assistant General Manager  | 93,150   |          |
|                               |               |   | Event Manager  | 56,925   |          |
|                               |               |   | Production Manager   | 67,275   |          |
| AGM INCENTIVE COMP            |               |   |  |  | 217,350  |
|                               | 5090-5450-160 |   | AGM INCENTIVE COMP   |  |          |
| SALARIES PART TIME            |               |   |  |  | 9,315    |
| SALARIES PART TIME            |               |   |  |  |          |
|                               | 5090-6030-160 | Part-Time Event Labor - Not Charged to Events |  |  |          |
| ALLOCATED TO EVENTS           | 5090-7290-160 |   | Part-Time Event Labor - Charged to Events<br>Part-Time Event Labor - Charged to Events<br>PR Taxes Charged to events | (842,000)  | (60,000) |
| PAYROLL TAXES                 |               |   | SS   | (56,000)   | (00,000) |
|                               | 5110-5460-160 | EMPLOYER PAYROLL TAXES FOR ENTIRE ST          | ME Unemployment Tax  |  |          |
|                               |               | Full-time                                     | FUTA   | 18.542   |          |
|                               |               | Part-time                                     |  | 73,080   |          |
| UNIFORMS & LAUNDRY            |               |   | Uniforms (Event, Security & Parking Staff)   | 1 000  | 91,622   |
|                               | 5250-7070-160 | UNIFORMS PART-TIME STAFF                      | Jackets  | 93,150<br>56,925<br>67,275<br>840,000<br>(842,000)<br>(58,000)<br>18,542<br>73,080<br>1,000<br>1,000<br>1,000<br>1,000<br>1,000<br>1,200<br>0<br>8,000<br>1,200<br>0<br>8,500<br>6,750     |          |
|                               |               |   | Laundry  |  | 1 000    |
| MEETINGS/CONVENTIONS/TRAINING | 2             | CONFERENCES ATTENDED BY STAFF                 |  |  | 1,000    |
|                               | 5140-6860-160 |   | Crowd Management Training  |  |          |
|                               |               |   | HYD Annual Training for PT staff<br>Meals w/promoters  |  | 3,150    |
| DUES & SUBSCRIPTIONS          | 5250-6880-160 | DUES & SUBSCRIPTIONS                          |  |  | 0,100    |
|                               |               |   | Event Boooking<br>CAD  |  |          |
|                               |               |   | CAD  | 1,200  | 9,200    |
|                               | 5050 7000 400 |   | O - II Dh - m  | 0  |          |
| TELEPHONE                     | 5250-7020-160 | TELEPHONE SERVICE                             | Cell Phones  | 0  |          |
|                               |               |   |  |  | 0        |
| SUPPLIES/SERVICES             | 5250-7090-160 | EVENT SUPPLIES/SERVICES                       | Flashlights and other Supplies   | 8 500  |          |
|                               |               |   | Metal Detectors Maintenance  | 0,000  |          |
| 5250-7090-160                 |               |   | Radio Repair<br>Video Board Maintenance  |  |          |
| 3230-7030-100                 |               |   | Medical Room Oxygen and Supplies   |  | 8,500    |
| ARENA SECURITY SYSTEMS        | E2E0 E870 100 |   | Surveillance, monitoring, access control,  | 6 750  |          |
|                               | 5250-5870-160 |   | fire suppression, etc. Camera & Metal detector   | 0,750  |          |
|                               |               |   | maintenance  |  | 6,750    |
| EMPLOYEE BENEFITS             | 5100-6060-160 | HEALTH/LIFE/DENTAL INSURANCE & 401K           | Medical  |  |          |
|                               |               |   | Dental   |  |          |
|                               |               |   | Vision<br>Life   |  |          |
|                               |               |   | AD&D   |  |          |
|                               | 5440 4400 400 |   | LTD  | 56,925<br>67,275<br>840,000<br>(842,000)<br>(58,000)<br>18,542<br>73,080<br>1,000<br>1,000<br>2,000<br>1,000<br>1,000<br>1,000<br>1,200<br>0<br>8,000<br>1,200<br>0<br>8,500<br>0<br>8,500 | 44.000   |
|                               | 5110-1130-160 |   | 401K   |  | 11,333   |
|                               |               |   |  |  | 87,910   |
| TOTAL EVENT SERVICES          |               |   |  |  | 386,131  |

### CROSS INSURANCE ARENA EXECUTIVE FISCAL YEAR 2026

| ACCOUNT TITLE           | GL #          | ACCOUNT DESCRIPTION                 | ITEMIZED EXPENDITURES         | AMOUNT                               | BUDGET    |
|-------------------------|---------------|-------------------------------------|-------------------------------|--------------------------------------|-----------|
| SALARIES ADMINISTRATIVE | 5090-5910-100 | SALARIES OF ADMINISTRATIVE STAFF    | GM                            | 129,913                              |           |
|                         | 5090-6030-100 |                                     | Admin Asst (PTE)              | 23,000                               |           |
|                         | 3090-0030-100 |                                     |                               | 23,000                               |           |
|                         |               |                                     |                               |                                      | 152,913   |
| GM INCENTIVE COMP       | 5090-6000-100 |                                     | Annual Incentive Compensation |                                      | ·         |
|                         | 3090-0000-100 |                                     | Annual incentive compensation |                                      |           |
| PAYROLL TAXES           |               |                                     |                               |                                      | 25,983    |
|                         | 5110-5460-100 | EMPLOYER PAYROLL TAXES              | ss<br>medicare                |                                      |           |
|                         |               |                                     | ME Unemployment Tax           |                                      |           |
|                         |               |                                     | Futa                          |                                      |           |
| TRAVEL & ENTERTAINMENT  |               |                                     |                               |                                      | 12,169    |
| TRAVEL & ENTERTAINMENT  | 5130-6180-100 | TRAVEL                              | Corporate support             | 3,000                                |           |
|                         |               |                                     | SVP Trips                     |                                      |           |
|                         |               | ENTERTAINMENT                       |                               |                                      |           |
|                         |               |                                     | Meals & Entertainment         | 2,000                                |           |
| MEETINGS/CONVENTIONS/TR | AINING        |                                     |                               |                                      | 5,000     |
|                         | 5140-6860-100 | CONFERENCES & SEMINARS              | Delleter                      |                                      |           |
|                         |               |                                     | Pollstar<br>IEBA              | 2,000                                |           |
|                         |               |                                     | Global GM Conference          | -                                    |           |
| DUES & SUBSCRIPTIONS    |               |                                     |                               |                                      | 2,000     |
| DUES & SUBSCRIPTIONS    | 5250-6880-100 | SUBSCRIPTIONS                       |                               |                                      |           |
|                         |               |                                     |                               |                                      |           |
|                         |               | DUES & MEMBERSHIPS                  | Chamber of Commerce           | 450                                  |           |
|                         |               | DUES & MEMBERSHIPS                  | Visit Portland                | 1,350                                |           |
|                         |               |                                     |                               | 3,000<br>2,000<br>-<br>-<br>-<br>450 | 1,800     |
| CUSTOMER RELATONS       | 5250-7340-100 | Gift for Customer Relations         | Gifts, Misc                   | 250                                  | ,         |
|                         | 5250-7540-100 |                                     | Girts, Misc                   | 250                                  |           |
| TELEPHONE               | 5250-7020-100 |                                     | OFFICE PHONE, CELL PHONE      | 650                                  |           |
|                         |               |                                     |                               |                                      | 650       |
| EMPLOYEE BENEFITS       |               |                                     |                               |                                      | 050       |
|                         | 5100-6060-100 | HEALTH/LIFE/DENTAL INSURANCE & 401K | Medical<br>Dental             |                                      |           |
|                         |               |                                     | Vision                        |                                      |           |
|                         |               |                                     | Life<br>AD&D                  |                                      |           |
|                         | 5110-1130-100 |                                     | LTD<br>401-K                  | 8,945                                |           |
|                         |               |                                     | HMS                           | 0,040                                |           |
|                         |               |                                     | ESPP (Stock Option)           | 18,521                               | 27,466    |
| TOTAL EXECUTIVE EXPENSE |               |                                     |                               |                                      | \$228,231 |

### CROSS INSURANCE ARENA FINANCE AND INFORMATION TECHNOLOGY FISCAL YEAR 2026

| ACCOUNT TITLE                    | GL #                     | ACCOUNT DESCRIPTION                 | ITEMIZED EXPENDITURES   | AMOUNT  | BUDGET    |
|----------------------------------|--------------------------|-------------------------------------|---|---|-----------|
| SALARIES ADMINISTRATIVE          | 5090-5910- <sup>-</sup>  | SALARIES                            | Director of Finance   | 128,210   |           |
|                                  |                          |                                     | Staff Accountant/HR (PTE)   | 50,000  |           |
|                                  |                          |                                     |   | -   | 178,210   |
| FINANCE DIRECTOR INCENTIV        |                          | EMPLOYEE INCENTIVE                  | Annual Incentive Compensation   |   |           |
| PAYROLL TAXES                    |                          |                                     |   |   | 12,821    |
|                                  | 5110-5460-7              | EMPLOYER PAYROLL TAXES              | SS<br>MEDICARE<br>ME Unemployment Tax<br>FUTA                               |   |           |
|                                  |                          |                                     |   |   | 13,926    |
| CORPORATE SUPPORT                | 5130-6180-1              | TRAVEL & HOTEL                      | Travel Expenses for Finance Corporate staff                                 | 500   |           |
|                                  |                          |                                     |   | 4 500   | 500       |
| MEETINGS/CONVENTIONS/TRA<br>DUES |                          | CONFERENCES & SEMINARS              | Annual Conference<br>Misc Finance/Payroll Workshops<br>Memberships and Dues | 1,500<br>500<br>800   |           |
|                                  |                          |                                     |   | 128,210<br>50,000<br>-<br>500<br>500<br>1,500<br>500  | 2,800     |
| RECRUITING EXPENSES              | 5250-6800-               | CSS BACKGROUND CHECKS               |   |   | 2,000     |
|                                  |                          |                                     | Background checks for new hires   | 750   |           |
| TELEPHONE                        | 50-7020- <sup>-</sup>    | TELEPHONE SERVICE                   |   |   | 750       |
|                                  |                          |                                     | Cell Phones (\$50 per month)  | 128,210<br>50,000<br>-<br>-<br>500<br>500<br>500<br>500<br>500<br>500<br>500<br>800<br>750<br>0<br>29,300<br>1,750<br>800<br>12,000<br>15,000<br>16,600 |           |
|                                  |                          |                                     |   |   | 0         |
| PAYROLL PROCESSING AND IT        | T SUPPORT<br>5190-6670-7 | SOFTWARE COSTS                      | Cost of Using Payroll services<br>Annual W2 Form Processing Fee             |   |           |
|                                  |                          |                                     | LLB Group Phone Support   |   |           |
|                                  |                          |                                     | Corp IT Support<br>Network Accounts   | 12 000  |           |
|                                  |                          |                                     | Netsuite/Coupa  | 15,000  |           |
|                                  |                          |                                     | Office 365<br>Cloud Service   |   |           |
|                                  |                          |                                     | Local IT Support/Security   |   |           |
|                                  |                          |                                     |   |   | 70,050    |
| EMPLOYEE BENEFITS                |                          |                                     |   |   | . 0,000   |
|                                  | 5100-6060-1              | HEALTH/LIFE/DENTAL INSURANCE & 401K | Medical<br>Dental<br>Vision<br>Life   |   |           |
|                                  | 5110-1130-               | 130                                 | AD&D<br>LTD<br>401-K Company Match<br>ESPP (Stock option)<br>HMS            |   | 9,552     |
|                                  |                          |                                     |   |   | 19,421    |
| TOTAL FINANCE EXPENSE            |                          |                                     |   |   | \$308,029 |

### DEPT. # 420

### CROSS INSURANCE ARENA FOOD AND BEVERAGE FISCAL YEAR 2026

|  | ACCOUNT DESCRIPTION   | ITEMIZED EXPENDITURES  | AMOUNT  | TOTAL           |
|--|---|--|---|-----------------|
| SALARIES<br>5090-5910-420  | ALL FULL-TIME EMPLOYEES SALARIES BOTH<br>HOURLY AND SALARIED                | Director of F&B<br>Catering /Premium Services Mgr  | 85,094<br>50,000  |                 |
|  |   | TOTAL  |   | 135,094         |
| EMPLOYEE INCENTIVE COMP  |   |  | 0.500   |                 |
|  | EMPLOYEE INCENTIVES   | Annual Incentive Compensation  | 8,509   |                 |
| PART-TIME WAGES  |   |  |   | 8,509           |
| 5090-6030-420  | ALL PART-TIME EMPLOYEES SALARIES  | P-T Wages and Tips - Concesssions  | 422,970   |                 |
|  |   | TOTAL  |   | 422,970         |
| TEMPORARY LABOR (Non-Profits)  | TEMP LABOR SERVICES   | Contracted Labor/NFP'S   | 240,000   |                 |
| 5090-6160-420  | NOT FOR PROFIT GROUPS   | TOTAL  |   | 240,000         |
| ALLOCATION OF EVENT LABOR<br>5090-7290-420   | PART-TIME, TEMPORARY AND CONTRACT LABOR<br>USED FOR SPECIFIC EVENTS         | PT Catering Allocation<br>PT Concessions Allocation  | (625,000)   |                 |
|  |   | TOTAL  |   | (625,000)       |
| EMPLOYEE BENEFITS<br>5100-6060-420   | INCLUDES INSURANCE, EAP, HEALTH ADVOCATE,<br>ESPP, 401K, FLEX SPENDING PLAN | EMPLOYEE BENEFITS<br>Health<br>Dental<br>Vision<br>Life Insurance<br>ADD& Vol<br>LTD<br>STD<br>SUB-TOTAL   | 30,367<br>774<br>424<br>125<br>1,064<br>230<br>89   | 33,073          |
| 5110-1130-420  | 401K CONTRIBUTIONS  | Full-time<br>Part-time<br>SUB-TOTAL<br>TOTAL   | 7,180<br>500  | 7,680<br>40,753 |
| P/R TAXES  |   |  |   | 40,755          |
| 5110-5460-420  | FICA, MEDICARE, STATE UNEMPL, FED UNEMPL                                    | FT Wages<br>PT wages   | 11,787<br>38,067  |                 |
|  |   | TOTAL  |   | 49,855          |
| F&B OVERHEAD<br>5190-6670-420<br>5250-7120-420<br>5250-6720-420<br>5250-6880-420<br>5170-6490-420<br>5130-6180-420<br>5140-6860-420<br>5240-6860-420<br>5250-6800-420<br>5250-7020-420<br>5250-7070-420<br>5250-6810-420 | INDIRECT EXPENSES FOR F&B   | Cash Register System Subscription<br>Credit Card fees<br>Paper Supplies<br>Dues & Subscriptions<br>Licenses & Permits<br>Travel & Entertainment<br>Training<br>Meetings & Conferences<br>Advertising (Personnel)<br>Repairs & Maintenance<br>Cell phone Expense<br>Uniforms/Laundry<br>Minor Equipment | $\begin{array}{c} 30,000\\ 75,000\\ 5,000\\ 250\\ 1,050\\ 100\\ 250\\ 250\\ 200\\ 25,000\\ 1,300\\ 7,000\\ 2,000\\ \end{array}$ |                 |
|  |   | TOTAL  |   | 147,400         |
|  | TOTAL FOOD & BEVERAGE EXPENSE   |  |   | \$419,581       |

#### CROSS INSURANCE ARENA MARKETING/GROUP SALES FISCAL YEAR 2026

### Marketing Dept. # 210 Group Sales Dept # 245

| ACCOUNT TITLE                   | GL #                           | ACCOUNT DESCRIPTION                 | ITEMIZED EXPENDITURES   | AMOUNT  | BUDGET    |
|---------------------------------|--------------------------------|-------------------------------------|---|---|-----------|
| SALARIES ADMINISTRATIVE         | 5090-5910-210                  | SALARIES OF ADMINISTRATIVE STAFF    | Director of Marketing   | 78,736  |           |
|                                 | 5090-5910-245                  |                                     | Sales Manager- Groups   | 56,955  |           |
| MARKETING DIRECTOR INCENTIVE C  | DMP                            |                                     |   |   | 135,690   |
|                                 | 5090-6000-210                  |                                     | Annual Incentive Compensation                                       |   | 7,874     |
| PAYROLL TAXES                   | 5110 5100 010                  |                                     |   |   | 1,014     |
|                                 | 5110-5460-210                  | EMPLOYER PAYROLL TAXES              | SS<br>Medicare  |   |           |
|                                 | 5110-5460-245                  |                                     | ME Unemployment Tax<br>FUTA   |   |           |
| TRAVEL & ENTERTAINMENT          |                                |                                     |   |   | 11,784    |
| TRAVEL & ENTERTAINMENT          | 5130-6180-210                  | ENTERTAINMENT & MILEAGE             |   |   |           |
|                                 |                                |                                     | Marketing Staff Meetings<br>Entertainment                           |   |           |
|                                 |                                |                                     | Poster/Flyer/Ticket Mileage   | 300   |           |
| MEETINGS/CONVENTIONS/TRAINING   |                                |                                     |   |   | 700       |
|                                 | 5130-6180-210<br>5130-6860-210 | CONFERENCES & SEMINARS ATTENDED     | OVG Training/Visitors   | 250   |           |
|                                 | 5140-6860-210                  |                                     | OVG Marketing Annual Conference Hotel and Air                       | 4,000   |           |
|                                 |                                |                                     | Local Conferences/Meetings  | 78,736   56,955   200   200   200   200   300   250   4,000   750   1,000   1,850   1,750   1,000   250   250   150   1,500   7,800   2,300 | 5,000     |
| DUES & SUBSCRIPTIONS            | 5250-6880-210                  | MEMBERSHIP DUES & PUBLICATIONS US   | Pollstar  | 1 000   |           |
|                                 | 0200 0000 210                  |                                     | Hootsuite   | 1,850   |           |
|                                 |                                | BY STAFF                            | Placer Al platform<br>Salesforce Software                           |   |           |
| PRINTING                        |                                |                                     | Canva   | 250   | 6,600     |
|                                 | 5250-7000-210                  | MISCELLANEOUS PRINTING COSTS        | Flyers for Rentals  |   |           |
|                                 | 5250-7000-245                  |                                     | Genral information brochures<br>Banners/Signs                       | 100   |           |
|                                 |                                |                                     | Annual Report<br>Photoshop CS6 Suite                                |   |           |
| TELEPHONE                       | 5250-7020-210                  |                                     | Cell Phones   |   | 1,500     |
| TELEPHONE                       | 5250-7020-245                  | TELEPHONE EXPENSEE                  | Group nSales  |   |           |
|                                 |                                |                                     |   |   | 1,300     |
| CUSTOMER RELATIONS-MARKETING    | 5250-7340-210                  | CLIENT & CUSTOMER RELATIONS         | Promotional Items (Pens, Artist Gifts, Plaques)                     | 250   | ,         |
|                                 | 5250-7540-210                  | CLIENT & COSTOWER RELATIONS         | Tenant Event Tabling, Full-time staff uniforms                      |   |           |
|                                 |                                |                                     |   |   | 500       |
| CUSTOMER RELATIONS-GROUP SALE   | S<br>5250-7340-245             | GROUP SALES CLIENT RELATIONS        | litems to promote Group Sales                                       | 150   |           |
|                                 | 5250-1540-245                  |                                     |   | 100   |           |
|                                 |                                |                                     |   |   | 150       |
| INSTITUTIONAL/EVENT ADVERTISING |                                | ADVERTISING NON RELATED TO EVENTS   |   |   |           |
|                                 | 5180-6600-210                  |                                     | Concert Venue Directory   |   |           |
|                                 |                                |                                     | Web Hosting<br>Venue Advertisements - Interior Signage              |   |           |
|                                 |                                |                                     | Venue Advertisements - Promotions at other local e<br>Survey Monkey |   | 14,000    |
| EMPLOYEE BENEFITS               |                                |                                     |   | -100  | 14,000    |
|                                 |                                | HEALTH/LIFE/DENTAL INSURANCE & 4011 | Dental  |   |           |
|                                 | 5100-6060-210                  |                                     | Vision<br>Life  |   |           |
|                                 | 5100-6060-245                  |                                     | AD&D  |   |           |
|                                 | 5110-1130-210                  |                                     | LTD<br>401k   |   | 7,178     |
|                                 | 5110-1130-245                  |                                     |   |   | 34,270    |
| TOTAL MARKETING EXPENSE         |                                |                                     |   |   | \$226,546 |

|  |   | CROSS INSURANCE ARENA<br>OPERATIONS<br>FISCAL YEAR 2026   |  |  |                             |
|--|---|---|--|--|-----------------------------|
| ACCOUNT TITLE  | GL #  | ACCOUNT DESCRIPTION   | ITEMIZED EXPENDITURES  | AMOUNT   | BUDGET                      |
| SALARIES ADMINISTRATIVE  | 5090-5910-330   | SALARIES OF ADMINISTRATIVE STAFF  | Director of Operations<br>Operations Manager<br>Operations Assistant   | 88,577<br>57,846<br>50,000   |                             |
| OPERATIONS DIRECTOR INCEN  | TIVE COMP<br>6003-085-00  |   | Annual Incentive Compensation  |  | 196,424                     |
| PART TIME  |   |   |  |  | 8,858                       |
|  | 5090-6030-330   |   | Part-Time Event Labor  | 150,000  |                             |
| STAFFING BILL BACKS  |   |   |  |  | 150,000                     |
|  | 5090-7290-330   |   | Part-time Labor Charged back to events   | (100,000)  | (400.000)                   |
| PAYROLL TAXES  |   |   | SS   |  | (100,000)                   |
|  | 5110-5460-330   | EMPLOYER PAYROLL TAXES FOR ENTIRE STAFF   | Medicare<br>Unemployment Tax   |  |                             |
|  |   | Full - Time and Part-time   | FUTA   |  | 39,406                      |
| REPAIRS AND MAINTENANCE  |   |   |  |  | 39,400                      |
|  |   | BUILDING REPAIRS & MAINTENANCE  |  |  |                             |
|  | 5210-4750-330   |   | Repairs  | 45,000   |                             |
|  | 5210-6745-330   |   | Maintenance  | 45,000<br>45,000<br>35,000<br>2,500<br>6,500   |                             |
|  |   |   |  |  | 90,000                      |
| ICE/HOCKEY EXPENSE   | 5250 6780 220   |   | Ice Maintenance - AAA Energy   | 35.000   | ,                           |
|  |   | SERVICE AGREEMENTS  | Zamboni Expense  | 2,500  |                             |
|  | 5210-6745-330   |   | Ice Paint (Jet Ice White and Lines)<br>Hockey Specific   | 6,500  |                             |
|  |   |   |  | (100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,000)<br>(100,0 | 44.000                      |
| BUILDING SUPPLIES  |   |   |  | <u> </u>   | 44,000                      |
|  | 5250-7090-330   | BUILDING SUPPLIES   | General Building Supplies  | 28,000   |                             |
|  |   |   | Tools, nails, etc.   |  |                             |
|  |   |   |  |  | 28,000                      |
| JANITORIAL   | 5250-6730-330   | NON-EVENT RELATED SERVICES & SUPPLIES   | Janitorial Service (non event)   | 40.000   |                             |
|  |   |   | Unifirst   | 10,000   | 40.000                      |
| UNIFORMS & LAUNDRY   |   |   |  | ++   | 40,000                      |
|  | 5250-7070-330   | UNIFORMS PART-TIME STAFF  | Operations Department Shirts/Hats/Jackets  | 750  |                             |
|  |   |   |  |  | 750                         |
| TRASH REMOVAL  |   |   |  | ++   | 750                         |
|  | 5250-7280-330   |   | Waste - Compactor  | 24,000   |                             |
|  |   |   |  |  |                             |
|  |   |   |  |  |                             |
| CONTRACTUAL SERVICES   |   |   |  |  | 24,000                      |
| CONTRACTUAL SERVICES   |   | PEST CONTROL SERVICES FOR BLDG  | Exterminating contract   |  | 24,000                      |
| CONTRACTUAL SERVICES   | 5250-7320-330<br>5210-7240-330  |   | Snow Removal<br>Elevator Maintenance   | 250<br>16,500  | 24,000                      |
|  | 5250-7320-330   |   | Snow Removal   | 250<br>16,500  | 24,000                      |
|  | 5250-7320-330<br>5210-7240-330<br>5210-7240-330   |   | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental  | 250<br>16,500<br>5,000   |                             |
|  | 5250-7320-330<br>5210-7240-330  |   | Snow Removal<br>Elevator Maintenance   | 250<br>16,500<br>5,000   | 25,350                      |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330  |   | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental  | 250<br>16,500<br>5,000   | 25,350                      |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330  | MEMBERSHIP  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association  | 250<br>16,500<br>5,000<br>250  | 25,350                      |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330  | MEMBERSHIP  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental  | 250<br>16,500<br>5,000   | 25,350                      |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330   | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF   | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association  | 250<br>16,500<br>5,000<br>250  | 25,350<br>250               |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330   | MEMBERSHIP  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones   | 250<br>16,500<br>5,000<br>250  | 25,350<br>250               |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330   | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF   | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training  | 250<br>16,500<br>5,000<br>250<br>500   | 25,350<br>250<br>500        |
| DUES AND SUPSCRIPTIONS<br>MEETINGS/CONVENTIONS/TRA   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330  | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF   | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones<br>Replacement Phones   | 250<br>16,500<br>5,000<br>250<br>500<br>650  | 25,350<br>250<br>500        |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330  | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF<br>TELEPHONE SERVICE  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones   | 250<br>16,500<br>5,000<br>250<br>500   | 25,350<br>250<br>500<br>650 |
| DUES AND SUPSCRIPTIONS<br>MEETINGS/CONVENTIONS/TRA<br>TELEPHONE<br>NSPECTIONS,LICENSES AND P | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330<br>5250-7020-330<br>PERMITS                  | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF<br>TELEPHONE SERVICE  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones<br>Replacement Phones<br>Sprinklers, Fire System, Elevators and Escalators  | 250<br>16,500<br>5,000<br>250<br>500<br>650<br>4,000   | 25,350<br>250<br>500<br>650 |
| DUES AND SUPSCRIPTIONS<br>MEETINGS/CONVENTIONS/TRA<br>TELEPHONE<br>NSPECTIONS,LICENSES AND P | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330<br>5250-7020-330<br>5220-6745-330            | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF<br>TELEPHONE SERVICE  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones<br>Replacement Phones<br>Sprinklers, Fire System, Elevators and Escalators<br>Inspections<br>Medical  | 250<br>16,500<br>5,000<br>250<br>500<br>650<br>4,000   | 25,350<br>250<br>500<br>650 |
| DUES AND SUPSCRIPTIONS<br>MEETINGS/CONVENTIONS/TRA<br>TELEPHONE<br>NSPECTIONS,LICENSES AND P | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330<br>5250-7020-330<br>5220-6745-330            | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF<br>TELEPHONE SERVICE  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones<br>Replacement Phones<br>Sprinklers, Fire System, Elevators and Escalators<br>Inspections<br>Medical<br>Dental<br>Vision                        | 250<br>16,500<br>5,000<br>250<br>500<br>650<br>4,000   | 25,350<br>250<br>500<br>650 |
| DUES AND SUPSCRIPTIONS<br>MEETINGS/CONVENTIONS/TRA<br>TELEPHONE                              | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330<br>5250-7020-330<br>5220-6745-330            | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF<br>TELEPHONE SERVICE  | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones<br>Replacement Phones<br>Sprinklers, Fire System, Elevators and Escalators<br>Inspections<br>Medical<br>Dental<br>Vision<br>Life                | 250<br>16,500<br>5,000<br>250<br>500<br>650<br>4,000   | 25,350<br>250<br>500<br>650 |
| DUES AND SUPSCRIPTIONS   | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330<br>FERMITS<br>5210-6745-330<br>5100-6060-330 | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF<br>TELEPHONE SERVICE<br>HEALTH/LIFE/DENTAL INSURANCE & 401K | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones<br>Replacement Phones<br>Sprinklers, Fire System, Elevators and Escalators<br>Inspections<br>Medical<br>Dental<br>Vision<br>Life<br>AD&D<br>LTD | 250<br>16,500<br>5,000<br>250<br>500<br>650<br>4,000<br>1,500  | 25,350<br>250               |
| DUES AND SUPSCRIPTIONS<br>MEETINGS/CONVENTIONS/TRA<br>TELEPHONE                              | 5250-7320-330<br>5210-7240-330<br>5210-7240-330<br>5250-6880-330<br>5140-6860-330<br>5250-7020-330<br>5250-7020-330<br>5220-6745-330            | MEMBERSHIP<br>CONFERENCES ATTENDED BY STAFF<br>TELEPHONE SERVICE<br>HEALTH/LIFE/DENTAL INSURANCE & 401K | Snow Removal<br>Elevator Maintenance<br>Other Lift Rental<br>Ice Rink Association<br>Local Training<br>Cell Phones<br>Replacement Phones<br>Sprinklers, Fire System, Elevators and Escalators<br>Inspections<br>Medical<br>Dental<br>Vision<br>Life<br>AD&D        | 88,577   57,846   50,000   150,000   (100,000)   (100,000)   45,000   45,000   45,000   25,000   28,000   40,000   750   24,000   3,600   250   500   500   4,000  | 25,350<br>250<br>500<br>650 |